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NEWS SUMMARY

GENERAL BUSINESS

Fraser set for 15 to 20 majority

With counting still going on under the Australian general election single transferable vote system, Premier Malcolm Fraser's Liberal-Country party coalition government looks like being returned with a majority of between 15 and 20 in the 125-seat House of Representatives. Most pre-election polls had predicted that Mr. Fraser would be defeated or achieve a slim majority. The business community, and particularly foreign investors, welcomed the Liberal victory.

The Labor opposition, which mounted an aggressive campaign under leader Mr. Bill Hayden, achieved a 6.1 per cent swing, but mainly at the expense of minority groups. Back Page

Face hopes fade
It appears to have given up hope of an early ceasefire in the war with Iran, and has begun to prepare the population for a long conflict, writes Roger Matthews. Back Page

Newspaper move
Lombard, the international trading conglomerate, may start a London evening newspaper following the announced closure of the Evening News. Back Page

Boat overturns
A man died when a cabin cruiser overturned off the North Wales coast near Llandudno, Gwynedd. A search has been launched for three other people who may have been aboard. Back Page

Zimbabwe curbs
Zimbabwe is re-imposing temporary employment permits — first used by the former white Rhodesian authorities — for foreign journalists. Back Page

Police complaints
The Police Complaints Board has proved to be a wholly ineffective instrument for dealing with serious complaints, says Justice, the British section of the International Commission of Jurists. Back Page

Philippines bomb
Philippines President Ferdinand Marcos escaped injury after a bomb exploded near him at a Manila retirement centre. Seven people were hurt. Back Page

Youths escape
Three youths held in police custody because of the prison officers' dispute escaped from Portpride police station. Back Page

Forbes accord
Greece and Turkey have accepted a compromise to bring Greek forces back into NATO after six years, say Western diplomats in Ankara. Back Page

Square deal bid
Workers at the Smith food group factory in Lincoln want an extra £3 a week to operate new machinery for making square crisps. Back Page

Briefly...
Australia's biggest diamond, the 5.4 carat Golconda d'Or, worth at least £242,000, was stolen from a Sydney Town Hall exhibition. Back Page

The body of a teenaged boy kidnapped six months ago was found buried near Foggia, Italy. Three people have been charged with the crime. Back Page

A three-man gang, all wearing stocking masks, robbed a public house in Derby. Twenty-five were killed when a truck crashed into a crowd near the Indian city of Benares. Back Page

Rise in jobless total likely

FURTHER rise in the underlying total of adult unemployment over the last month is likely to be confirmed by Government figures tomorrow.

But, the change in the overall figure, currently 2.04m, is expected to be smaller because of a fall in jobless school leavers and the usual seasonal decline. Back Page

TUC PLANS for strengthening its authority at the expense of individual trade unions are criticised by one of its affiliates, the Engineers and Managers Association. Back Page

EEC CENTRAL banks need to co-ordinate intervention policies more effectively if the cohesion of the European Monetary System is to be maintained, recommends the Commission's annual economic review. Page 2

LOMBARD NORTH Central, Mercantile Credit, Forward Trust, UDT and several other financial institutions are to be asked to resign from the British Bankers Association. Page 5

CO-OPERATIVE BANK has urged the Government to introduce a loan guarantee scheme for small business bank loans. Page 5

JETSAVE, transatlantic holiday organiser, has signed a £30m deal with British Airways to make return flights across the North Atlantic with 250,000 passengers. Page 4

RENAULT, of France, is to attack the UK diesel car market, which is currently dominated by Peugeot and Volkswagen. Page 4

WEST GERMANY'S first factory for enriching uranium, a DAI 1bn (£229.35m) project for Gronau, near the Dutch border, is likely to be approved in the New Year. Page 2

FRENCH INTEREST rates fell last week, with call money finishing at 11 per cent, the lowest for two months. The French franc still edged as the strongest member of the European Monetary System, slightly above the Dutch guilder. The Irish punt lost ground throughout the week, closing little different from the Danish krone. The Belgian franc showed a staid trend following its earlier weakness. Expectations of lower German interest rates, after the Bundesbank move to add liquidity to the money market, left the D-mark as the second weakest member of the EMS. Again, the lira was the weakest. Back Page

BNOC considers moving into petrochemicals

BY SUE CAMERON & RAY DAFTER

BRITISH NATIONAL Oil Corporation is considering moving into the petrochemicals business, using its majority share of North Sea gas liquids as a raw material.

The State oil corporation is looking at ways of becoming involved with the £1.1bn gas-gathering network being planned for the North Sea.

It is interested in some of the associated chemical manufacturing schemes proposed and expects to handle some two-thirds of the heavy gases, all potential raw materials for making petrochemicals, to be carried through the new pipeline.

BNOC will handle the gases because of its own equity interests in offshore fields, its access to the Government's royalty share of output and the control over gas liquids that it exercises under State participation deals.

The corporation is understood to be considering a number of options. These include:

- Setting up a new gas liquids trading organisation.
- Taking a stake in an ethylene plant that would use heavy gases as feedstock. Ethylene is the so-called building block of the petrochemicals industry.

Mr. Philip Shelbourne, BNOC chairman and chief executive, said: "We have a powerful position with these liquids and we shall use that position to produce the best commercial answer

compatible with our interests and the national interest."

It is known in the chemical industry that a number of chemical companies have had preliminary discussions with corporation officials.

One is Highland Hydrocarbons, a UK group anxious to see development of a petrochemicals complex at Nigg Bay.

BNOC the State sector's brightest jewel. Page 13

On Cromarty Firth, Highland Hydrocarbons is reported to have had "friendly" talks with BNOC.

At present a number of large chemical companies are fighting fiercely for the right to use gas liquids from the new pipeline as petrochemical raw materials.

The contenders include the U.S. Dow, which wants to build an ethylene plant at the Nigg site; Shell Chemicals; Esso Chemical; BP Chemicals; and ICI, which all want the gases to go south for use in their own plants, and the U.S. Occidental, which wants to build an ethylene plant at Peterhead on the Scottish east coast.

Highland Hydrocarbons, which has the financial backing of the Midland Bank group, has proposed an £800m chemicals complex at Nigg with the ethylene plants run on a "common use" basis.

Highland has said that it has found two potential customers for ethylene from Nigg, both West German companies.

It is now thought that one of these companies may be Hoechst, the biggest chemical company in the world.

The German chemicals giant could be looking at the possibility of taking an equity stake in an ethylene plant at Nigg.

It may also think of investing in one, or even two, petrochemical plants on the site. The plants would use ethylene as their raw material.

There are hopes that gases from the Norwegian sector of the Statfjord Field will be landed in the UK by the planned new pipeline. It is thought some Norwegian companies may have expressed interest in Highland Hydrocarbons' scheme at Nigg.

British Gas has already bid for the large amounts of methane gas from the Norwegian sector of Statfjord, the biggest oil and gas reservoir in the North Sea.

The corporation is prepared to pay a record price for these supplies, which would come to Scotland with the gas from the much smaller UK sector of the field.

The methane would then be fed into the Gas Corporation's distribution system, while the associated gas liquids would at present be sold to the chemical industry.

British Gas realises that it faces stiff competition from Norwegian and German energy interests which also want the Statfjord gas.

Hopes dim for early release of hostages

By David Buchan in Washington

THE PROSPECT of the American hostages returning from Iran before the U.S. Presidential election has all but totally vanished, though yesterday the Carter Administration put the best face on new demands by the Iranian Prime Minister and said it hoped Iran's Parliament would soon decide the hostages' fate.

Mr. Edmund Muskie, the Secretary of State, said that he chose to regard as a measure of Iranian concern, but not a precondition for the release of the hostages, the call by Mr. Mohammed Ali Rajai, the Premier, at the weekend for the U.S. to pull its radar aircraft out of Saudi Arabia, and to get Jordan to drop its backing for Iraq in the Gulf war.

Mr. Rajai had been in New York to address the Security Council last Friday on his country's conflict with Iraq, during which he alleged that the U.S. was behind the Iraqi attack.

A day later he gave a strongly anti-American Press conference on the hostage issue, in which he appeared to set still further conditions for the hostages' release.

This effectively dashed earlier U.S. hopes that Mr. Rajai might meet President Carter or senior Administration officials to begin some kind of negotiation. In his television interview yesterday Mr. Muskie said the U.S. was not "in contact or any negotiation with Iran."

Acute speculation has centred on the possibility that Mr. Carter might spring "an October surprise" in his tight race with Mr. Ronald Reagan, the Republican challenger, by arranging a return of the hostages before the November 4 polling day.

Anxiety in the Republican camp about the electoral impact of this was voiced yesterday by former President Gerald Ford, who warned Mr. Carter not to take "a big gamble that would be against the long-term interests of the U.S."

Mr. Muskie stressed that the Administration would not trade the hostages for any concessions that "are inconsistent with our national interests or honour."

Specifically he said that the AWACS radar aircraft had been sent to Saudi Arabia because it was in the U.S. national interest to help an important ally better defend itself, and he strongly suggested that their withdrawal was not negotiable with Iran.

But he was conciliatory in trying to avoid a public feud with Mr. Reagan.

Left discord encourages Healey camp

BY RICHARD EVANS, LOBBY EDITOR

SUPPORTERS of Mr. Denis Healey for the leadership of the Parliamentary Labour Party were increasingly optimistic last night following evidence of growing disarray on the Left over the possible candidacy of Mr. Michael Foot.

Mr. Foot, Labour's deputy leader, will announce today whether he intends to stand against Mr. Healey, Mr. Peter Shore and Mr. John Silkin, the candidates who have already declared themselves in the contest to succeed Mr. Callaghan.

Mr. Foot, who parried questions on his intentions when interviewed in Dublin yesterday, has received many more representations from Labour MPs and trade union leaders than he expected. His supporters are now convinced he will agree to stand as the best bet of the Left to stop Mr. Healey.

Because of the desire of many centrist MPs—who will ultimately decide the outcome—to elect a permanent rather than a caretaker leader and one who could lead the party well past the next election, Mr. Healey's campaign managers believe Mr. Foot could prove a less dangerous opponent in a straight fight than Mr. Shore.

Mr. Foot's supporters at Westminster claim that unless he stands, a contest between Mr. Healey and Mr. Shore — assuming Mr. Silkin dropped out after the first round — would give Mr. Healey an easy victory, by more than 40 votes. They therefore see the intervention of Mr. Foot as the only hope for the Left.

More pessimistic Left-wingers believe there is a real prospect that Mr. Healey could defeat both Mr. Shore and Mr. Silkin in the first ballot while the enemies of the Left are diverted by forlorn attempts to postpone the election until a new electoral college can be devised next year.

This is not accepted by Mr. Shore's supporters, who are increasingly alarmed at the prospect of Mr. Foot's intervention, which would undoubtedly scupper the Shadow Foreign Secretary's chances.

They believe that the attraction of Mr. Shore as a unifying figure, his background as an anti-Marxist, his blend of Centrist-Right economic and defence policies, and his lack of enemies in the trade unions and local Labour parties make him an ultimately more formidable figure.

So, as the Healey campaign continued to play a waiting game over the week-end, the tactical difficulties faced by the Left in stopping the former Chancellor became increasingly apparent.

Senior members of the Tribune Group were angry at the continued oo Back Page

Inflation indexed bonds permitted by Bank

BY SAMUEL BRITTON

BONDS indexed against inflation are now acceptable to the Bank of England and Treasury as a possible option for corporate borrowers.

The last major proposals for indexed corporate borrowing were turned down by the Bank in the late 1970s. But the position today is that proposals will be considered "on their merits" and there will no longer be any automatic veto.

A sharp distinction is made between indexed corporate bonds and indexed gilt-edged securities. Indexes for the latter were turned down by Sir Geoffrey Howe, the Chancellor, earlier this year, after strong opposition from the Bank of England.

The Wilco Committee on the functioning of financial institutions was evenly split on index d gilt, but came down

unanimously on the side of removing all obstacles to indexed borrowing by the corporate sector.

The committee examined in detail the effects of inflation on the demand for finance. It found the real cost of capital had fallen to about 4½ per cent in 1979.

Nevertheless, long-term fixed interest borrowing was still a burden to companies, partly because of uncertainties about the future trend of inflation and partly because of the awkward debt service profile provided by a bond with a high nominal yield.

With the new attitude now prevailing the biggest obstacle to corporate experiments with inflation-proofed securities is the fiscal side.

Lombard, Page 10

Brazil's visible trade deficit likely to be \$3bn

BY NICHOLAS COLCHESTER

BRAZIL'S VISIBLE trade deficit for 1980 will be close to \$3bn, according to central bank and finance ministry officials who started the year saying the trade account would balance.

Persistent growth in the Brazilian economy is further undermining the Government's hopes. The trade deficit increases to about \$1.9bn, the amount the Government will have to take from reserves or find abroad this year. This is composed of \$7bn to replace maturing debt and nearly \$12bn to cover the expected current account deficit. These figures make it improbable that Brazil can hold its increase in external borrowing to the promised figure of \$5bn.

Sr. Delim Netto, the Brazilian Planning Minister, says the country's financial position has now become "very, very difficult."

Senior officials at the finance ministry and central bank confirm that the syndicated loan market has virtually closed to Brazil since the start of the Iraq/Iran war.

Foreign loans to Brazilian banks are still flowing but the spread over interbank rate which must be paid on them is now up to 2 per cent. Brazil has little financial leeway because it has already spent more than \$3bn out of reserves this year, bringing them down to around \$6.5bn, of which some \$3bn to \$4bn is in foreign currency. Sr. Delim calls this the bottom limit.

Underlining the importance of a continuing flow of finance, Sr. Delim is visiting major financial capitals of the world during next two weeks, involving himself directly in the raising of loans.

He will visit New York, London, and Paris but is laying greatest emphasis on Tokyo where, according to a ministry spokesman, he will discuss the provision of finance for various Brazilian projects amounting to more than \$1bn.

In a marked change of attitude, Sr. Delim no longer rules out the IMF as part of the solution to Brazil's financial problems, provided the IMF succeeds in boosting its resources and comes up with acceptable terms and conditions.

He feels Brazil should have little difficulty persuading the IMF that its current monetary fiscal and exchange rate strategies are in order. But he is worried that there could be argument over the government's interest rate policy, and particularly concerned that the IMF will insist that wage indexation is stopped.

After last year's industrial action by metal workers, Sr. Delim says: "It is completely impossible to seek a quick cure for inflation by de-indexing wages."

The Brazilian economy continues to forge ahead at a pace that worries the government because it exceeds the rate required to maintain employment and is inconsistent with the efforts being made to control inflation and the balance of payments deficit.

Despite a tightening of monetary and fiscal policy, Brazil's real growth will probably be close to 8 per cent in 1980, compared with 6.4 per cent in 1979, according to deputy Finance Minister, Sr. Eduardo Carvalho.

Inflation is still over 100 per cent at the wholesale level. Sr. Delim says the best he can hope for is a very gradual reduction in this rate from now on. He admits that wage indexation is the reason why the cure cannot work faster.

For about half the insured leasing agreements the earliest that the break clauses can be exercised is next year, so First National will take this into account in its next revision, expected to be complete by mid-November.

Lloyd's largest insured leasing company, Irel Corporation of the U.S., reported a steadily deteriorating financial position last week. The group's accountants said that the problems were "of extraordinary magnitude and involve significant uncertainty about Irel's ability to survive as a going concern."

In 1979 the group lost \$443.3m on revenues of only \$223.8m and had a negative net worth of \$207m.

Irel has warned Lloyd's that unless a settlement is reached on its \$200m of claims between the underwriters and the company, "extensive litigation involving Irel, Lloyd's and other parties may follow."

Lloyd's computer-leasing loss now estimated at \$420m

BY JOHN MOORE

FIRST NATIONAL Bank of Boston is revising its estimates of the total losses that Lloyd's of London could face on computer-leasing insurance policies. Unofficial estimates in the London insurance market have suggested that the losses could rise by a further \$80m to \$420m (about £175m).

First National is expected to revise its own estimate upwards, after a deterioration in computer-leasing claims experience and the likelihood of a heavy series of claims in 1981. The bank is preparing its estimates up to September 30 in its "Lloyd's project" office in the U.S.

Last year the bank estimated on behalf of Lloyd's that losses would be \$340m, the largest series of losses that Lloyd's has faced in its 300-year old history. This estimate was based on the situation on September 30, 1979.

The bank's estimate was a 45 per cent increase on an earlier estimate of \$234m prepared by the loss-adjusters Toplis and Harding.

Computer-leasing insurance losses arise from the policies which leasing companies arranged to protect themselves against early termination of leases by their customers before the contract date.

If the customers did terminate leases early, the computer-leasing companies could claim on their insurances and cover their obligations to their financial backers.

What went wrong for Lloyd's was that IBM introduced new series of models, more powerful and cheaper.

Leasing companies found that their customers traded in their existing models earlier than the contract date.

So leasing companies claimed on their insurances, which would cover the difference between the monthly rental agreements and the lower payments received when the computer had been re-hired.

The insurance would help the computer-leasing companies meet their obligations to their financial backers. Over 14,000 claims have been made on Lloyd's.

Since First National's last estimate IBM technology has advanced even further and there

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OVERSEAS NEWS

Warsaw talks will reflect fears of Poles' neighbours

BY CHRISTOPHER BOBINSKI IN WARSAW

FOREIGN Ministers from Poland's Warsaw Pact allies met in the Polish capital yesterday for a two-day meeting to co-ordinate Eastern bloc tactics at the forthcoming European security conference in Madrid. The talks also provide an opportunity for Poland's neighbours to express their nervousness at recent events in that country.

The meeting takes place against the background of a sharp deterioration in East German-West German relations and growing criticism of Poland's independent trade unions by Poland's immediate neighbours East Germany and Czechoslovakia. They are believed to be expressing the concern of the Soviet Union as well as their own.

The Foreign Ministers meeting closely follows a similar meeting of Warsaw Pact military leaders in Prague last week. In a gesture to East European sensibilities, the Polish authorities called in senior diplomats from the U.S., Britain and West Germany at the weekend and complained that the media in the West were attempting to interfere in Poland's internal affairs. This is a point which has been raised recently by Herr Erich Honecker, the East German leader, and others.

The Polish party newspaper, Trybuna Ludu, this weekend showed that, for the moment, at least, the Warsaw leadership is sticking to its declared line that "the process of change in the country is irreversible." The paper carried a long report on

the work of the commission which is drawing up the new trade union law to take the new independent unions into account.

Meanwhile, delay in registering Solidarity, the country's largest independent union, is creating tension between the Government and the unions. Mr. Lech Walesa and other union leaders this weekend went on a triumphant tour through southern Poland which included mass meetings.

They said they intended to go on with union activities and to elect officials even if the union is not registered. The union's national leadership meets today to decide whether strike action against Government policies is warranted at present.

Greek row likely over NATO plan

By Our Athens Correspondent

THE GREEK Government is likely to face a storm of protest over its reported acceptance of new proposals for Greece's reintegration into the North Atlantic Treaty Organisation's unified military command.

Although the Greek Government as so far made no statement, a decision to accept in principle the proposals, put forward by NATO at the weekend, is understood to have been taken at meetings on Saturday of the Inner Cabinet and the Supreme Council of National Defence, at both of which Mr. George Rallis, the Prime Minister, presided.

Mr. Rallis later informed President Constantine Karamanlis and the opposition leader, Mr. Andreas Papandreu. Mr. Papandreu's Paski party said immediately that any agreement on NATO reintegration or the future of U.S. bases in Greece should be subject to parliamentary approval.

The Greek Government's reported acceptance followed separate talks held by the NATO Supreme Commander, General Bernard Rogers, with Gen. Agamemnon Gratsias, chief of the Greek National Defence Staff, and Gen. Kenan Evren, the Turkish leader.

It is understood that the Rogers' proposals provide for the command control situation to be that which existed in 1974 when Greece walked out of NATO but with an opportunity, after Greece's return to the NATO military committee, for examination of Turkish proposals concerning the boundaries of the two countries' zones of responsibility in the Aegean. It is also stressed that reintegration should not be regarded as setting any precedents in connection with questions of dispute between Greece and Turkey in the Aegean.

Go-ahead for W. German uranium plant likely soon

BY DAVID FISHLOCK, SCIENCE EDITOR

THE GERMAN nuclear industry expects Government approval early next year for a DM 1.1bn (£222m) investment in West Germany's first factory for the enrichment of uranium.

The plant will be at Cronau, near the Dutch border, where the nuclear industry has just started a DM 18m assembly line for gas centrifuges, owned jointly by MAN and Uranit.

Dr. Hans Mohrhauser, managing director responsible for planning and constructing the German enrichment factory with the Uranit consortium, expects to start building next summer and to produce the first enriched uranium in 1984. The factory is being planned for a total capacity of 1,000 tonnes, although there is an enrichment contract to justify only 400 tonnes at present.

The plant will be owned by Uranit Deutschland, the German shareholder in the tripartite Anglo-German-Dutch Uranit enrichment company. Britain and the Netherlands are already building new Uranit enrichment plants, res-

pectively at Capenhurst, Cheshire, and Almelo, Holland, about 20 miles from Gronau.

The German factory will be subject to three different forms of international inspection to assure that no highly enriched uranium of military value is being produced - from its Uranit partners, from Euratom, and from the International Atomic Agency.

Dr. Mohrhauser says the principal justification for a German enrichment plant at this time, when the world market for enrichment is very depressed, is the desire of West German electricity companies to have an independent source of enrichment.

The British and German partners in Uranit have experienced some difficulties with the Dutch over investment decisions, and the German utilities have also had difficulties in getting guaranteed supplies of natural gas from Holland.

In the Netherlands, the one-third German share of enrichment capacity has been installed in

Holland, to avoid antagonising the USSR.

Gas centrifuges assembled in the plant at Gronau will be installed at Almelo, until the new German enrichment factory is ready to receive them, in 1984.

The German gas centrifuges are made by MAN and Dornier, to a Uranit design which incorporates British and Dutch technology through the pooling of research and development agreed under the tripartite Almelo Treaty. Similarly, British and Dutch centrifuges contain many common features, such as German bearings.

Since the treaty was signed in 1970, Uranit has reduced gas centrifuge plant costs by a factor of three, Dr. Mohrhauser said. It has lowered its overall enrichment costs to 40 per cent of the 1970 estimates.

But Uranit did not expect to maintain this rate of improvement in the 1980s, Dr. Mohrhauser added. From about 1985, Uranit expects to have a more advanced gas centrifuge ready for installation at Gronau.

Muldoon leadership crisis deepens

NEW ZEALAND'S leadership crisis heightened during the weekend with a decision by Mr. Brian Talboys, the Deputy Prime Minister, to cut short a European tour and to fly home. Our Wellington Correspondent reports. A large group of Government MPs, including at least five Cabinet Ministers, wants Mr. Talboys to replace Mr. Robert Muldoon as leader of the National Party and Prime Minister. The Chief Government Whip, Mr. Tony Fisher, has declared that he has no confidence in the Prime Minister and will resign if the leadership does not change.

Mr. Talboys is expected to be back in Wellington in time for the next meeting of the National Party's parliament caucus on Thursday, when the issue of the leadership is likely to be decided. Meanwhile a public opinion poll, published on Saturday, showed a big increase in public support for the Social Credit Political League, with 38 per cent of the electorate now claiming to back this third party which secured only 16 per cent of the votes at the general election two years ago.

Portugal sets date for presidential poll

December 7 has been named as the date for the Portuguese Presidential elections. If there is no clear result, there will be a second round on December 21. Diana Smith writes from Lisbon.

The fight between the incumbent, General Antonio Ramalho Eanes, and his main rival, Gen. Antonio Soares Carneiro, the candidate of the Centre-Right Democratic Alliance, promises to be fierce.

Having won a 16-seat majority in the parliamentary elections on October 5, the Alliance and its leader, Sr. Francisco Sa Carneiro, the Prime Minister, are pinning Eanes as a left-winger whose continuation in office would hamper Portugal's chances of restoring private enterprise.

Pressure on punt

The Irish punt could come under renewed heavy pressure today because of continuing concern over the country's large balance of payments deficit. Stewart Denby writes from Dublin. The Irish pound closed at 34.27p against sterling on Friday although most of the depreciation was due to the strength of the British currency.

Namibia talks

A United Nations delegation arrived in Johannesburg yesterday for talks with South African officials aimed at breaking the deadlock in negotiations on the independence of South West Africa (Namibia). Reuter reports.

Chinese output

China's gross industrial output achieved 76.3 per cent of its annual quota during the first nine months of this year and recorded an increase of 11.7 per cent over the same period of last year, Reuter reports from Peking.

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New Italian Cabinet sworn in

BY JAMES SUTTON IN ROME

ITALY'S 40th Government since World War II—a four-party coalition under Sig. Arnaldo Forlani—was sworn in over the weekend. The new Cabinet excludes Sig. Filippo Pandolfi, the internationally respected Treasury Minister, who is also chairman of the IMF policy-making Interim Committee.

The new Government was formed exactly three weeks after the fall of Sig. Francesco Cossiga's second Administration, which was defeated in a secret ballot on a vote of confidence only minutes after being given a comfortable majority in a public ballot.

Sig. Forlani, who is president of the Christian Democrats, and who, though holding many Government offices, has not been Prime Minister before, has

broadened Sig. Cossiga's coalition of Christian Democrats, Socialists and Republicans to include the Social Democrats. The new Government should have a Parliamentary majority of about 90.

The departure of Sig. Pandolfi, whose political base was apparently insufficient to ensure him a place in a Cabinet which had to accommodate representatives of a fourth party, is likely to mean that the IMF will have to replace him.

In what could be called a surprise choice, Sig. Pandolfi is replaced by Sig. Beniamino Andreotti, a respected economist.

The 26-man Cabinet includes only seven new faces. Sig. Emilio Colombo, the Foreign Minister who played a big part

in settling Britain's row with its EEC partners over its budget contribution, remains at his post, as does the Industry Minister, Sig. Antonio DiSoglia.

But Sig. Giovanni Marcora has lost his job as Minister of Agriculture where he had ended a tradition of relative passivity in representing Italy in the EEC by fighting on behalf of Italian farmers. He is replaced by Sig. Giuseppe Bartolomeo.

The first task of the new Government will be to try to enact the key elements of the economic package designed to curb consumption, help exports and support the lira. The package, introduced in July by Parliamentary decree, founded on the fall of the Cossiga Government.

Dutch nuclear station blockade

BY CHARLES BATCHELOR IN AMSTERDAM

MORE THAN 4,000 protesters blocked the entrances to one of the Netherlands' two nuclear power stations yesterday, in the biggest demonstration of its kind ever staged in the country.

Protest groups from all over the Netherlands and also from West Germany began a non-violent blockade of roads leading to the nuclear plant at Dodewaard near Nijmegen. The protesters are trying to force the closure of the power station, by preventing supplies and

relief crews getting in. Several hundred riot police stood ready to prevent the demonstrators breaking through a cordon of barbed wire which had been thrown up around the plant.

Anti-nuclear protest groups have been preparing the blockade for several months against Dodewaard, which is the Netherlands' first nuclear power station, built in 1968. As an experimental station of 50 MW, it provides power for the national electricity grid.

The Government has announced a two-year debate of nuclear energy to inform the public and to assess their views, after which Parliament will decide whether to continue to develop nuclear power.

Delays in starting the debate, and the Government's announcement earlier this year that it wanted to build three more nuclear plants of 3,000 MW capacity in all, has fuelled protests. The only other nuclear power station in use in the Netherlands is at Borssele.

How other airlines see Nigeria.

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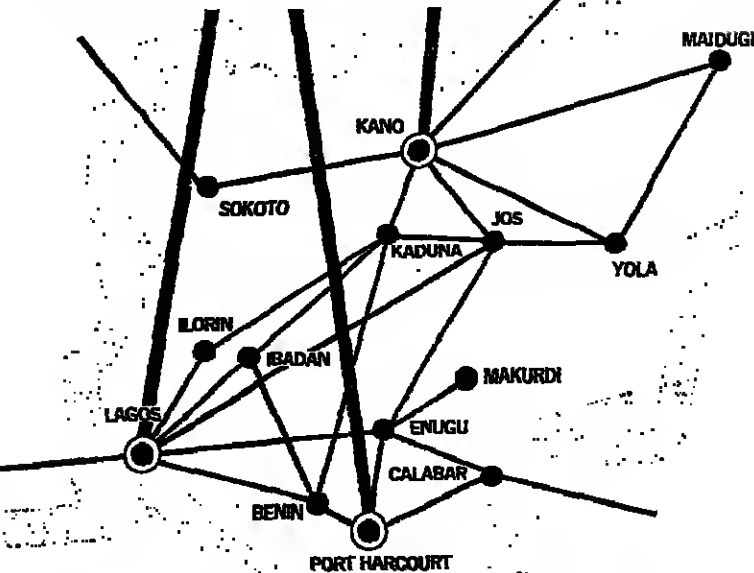
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Carter 'will seek Senate vote on SALT accord'

BY DAVID BUCHAN IN WASHINGTON

PRESIDENT CARTER has promised to seek Senate approval for the SALT 2 arms treaty with Moscow "at the earliest possible moment" after the November 4 election despite the continued Russian military occupation of Afghanistan.

His words, in a news conference interview over the weekend, mark a shift in the Administration's stance to separate SALT 2 from the Afghanistan issue. Last spring, Mr. Carter formally asked the Senate to shelve the arms pact because of the Russian invasion, and only last month the President was saying that the Senate would be ready to consider SALT again when we see positive movement by the Soviets to withdraw.

Mr. Carter now claims to detect a change of Senate mood, saying that it is no longer certain that the treaty would fail to get the necessary two-thirds (67) Senatorial vote for ratification. He left open the possibility that he would request ratification from the Senate which is to sit for a month after next month's election. It is more likely, however, that a new Senate, convening in January would be asked to tackle the issue.

Mr. Ronald Reagan, the Republican candidate, has promised to scrap the treaty, signed in June 1979, if he wins the election. And Mr. Carter's new push for SALT should be seen in the context of the President's desire to put the maximum policy distance between himself and Mr. Reagan in the closing stage of the campaign, rather than a real change of sentiment on Capitol Hill, where many Senators still couple the treaty's fate with the Russian presence in Afghanistan.

Portraying Mr. Reagan as a warmonger, whose opposition to SALT will unleash a new arms race, has paid off for Mr. Carter.

According to a report by the House of Representatives Commerce Committee, oil dealers have overcharged U.S. consumers by more than \$2bn (£333m) in the past 18 months by fraudulently exploiting complexities in the Government's remaining price controls. The committee accuses middlemen and dealers of falsely claiming that their oil came from foreign oil wells producing less than 10 barrels a day and so exempt from price controls.

The committee is urging the Energy Department to investigate the alleged fraud.

EEC central banks 'need better co-ordination'

BY JOHN WYLES IN BRUSSELS

EUROPEAN Community central banks need to co-ordinate their intervention policies more effectively if they are to maintain cohesion of the European Monetary System and avoid occasionally de-stabilising the dollar.

This is the recommendation of a chapter reviewing the EMS in the European Commission's annual economic review.

It avoids lecturing member-states on the need to create a strong European monetary fund with centralised foreign exchange intervention, but the commission does accuse member-states of on at least one occasion of breaching both the letter and the spirit of the EMS.

This occurred, the review said,

in the third quarter of this year, when EEC central banks became overall net sellers of dollars "in a period of pronounced weakness for the American currency."

This situation arose "because of the intervention of a single central bank designed to limit the fall of its currency."

Indeed, the persistence of simultaneous reverse dollar operations (with some Community central banks buying while others sell dollars) conforms neither to the letter nor the spirit of the system.

The one notable success in co-operation cited by the Commission came in the first quarter of this year, when an excessively sharp rise in the dollar, because of high U.S. interest rates, was "contained."

The Regional Government of Tuscany at the London Fashion Exhibition

The Regional Government of Tuscany is sponsoring the participation of sixteen ready-to-wear creators from Florence and other Tuscan cities at the London Fashion Exhibition, Olympia, from 21st-25th October.

Kris, Nello Bolini, Singolare Clementine, Moran Wizard and Marino Monti will exhibit co-ordinated suits, coats and dresses in leather and knit; Franco Moratti, Raffaello and other designers will show models in pure silk, cotton, linen and chenille; G.T.M. men's and women's medium-weight suits; Lina Coppini and Amalia of Florence blouses, skirt-blazer and pants-blazer outfits; Warren, Ove, Cont. Lina A.V. and Garzanti youthful and casual summer wear; and Daino a collection of ladies elegant dresses.

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NON-CONSOLIDATED RESULTS OF THE FIRST HALF OF 1980
Compared with those for the same period for 1979
(in thousands of francs)

	1979 1st half	1980 1st half
Pre-tax sales brought forward	886 161	889 029
Gross profits before amortisation and provisions	154 010	128 518
Profits before tax, provision for investments and participation	80 255	62 140
Net final results	50 625	35 008

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WORLD TRADE NEWS

Finance set for Siemens' telephone deal with Egypt

BY ROGER ROYES IN BONN

SIEMENS, the West German electrical group, has managed to solve the financing problems surrounding its \$1.8bn (£750m) telephone deal with Egypt, and has received the first crop of orders from Cairo.

A group official announced that orders worth DM 600m (£145m) all related to the telephone deal, had just been booked by the Siemens consortium. The main participants in the consortium are Siemens of Germany, Siemens of Austria and Thomson CSF of France.

The contract, signed last year, provides for the instal-

lation of 500,000 new telephone lines and the rehabilitation of 250,000 existing lines between now and 1985. One of the major hindrances has been securing an attractive enough financing package for Egypt, but according to Siemens executives, all problems have been ironed out and the appropriate agreements were signed recently.

It was learned earlier this year that Siemens of West Germany had sewn up the finance for the first part of the contract with the West German Government providing DM 93m in soft loans and a further slice in commercial loans. The overall cost of the

financing was expected to work out at slightly less than 5.5 per cent interest.

However it was by no means clear that the other two members of the consortium would be able to offer similarly favourable terms of interest for the initial financing. Siemens executives now make clear that the other consortium members have reached financing agreements, and that technical details of the project have also been settled.

The initial orders are for 120,000 lines and the associated cables, enough, in other words, for four local exchanges.

ILO warns industry on sweatshop labour

By Brij Khindaria in Geneva

WESTERN COMPANIES that export unfinished textile products to developing countries for further processing to save costs have been called on to take more responsibility for ensuring that the Third World sub-contractors do not keep their workers in sweatshop conditions.

A committee of the International Labour Organisation (ILO) has recommended that Governments in both developing and industrialised countries regulate clothing industry activities more closely to ensure certain minimum labour standards are met.

The committee was told that sweatshop conditions exist not only in Far Eastern and Central American countries — which are the most widely-used by Western companies for sub-contracting — but also in Britain, France, Italy and the U.S.

"Cramped, over-crowded, offering long hours for low wages, insanitary and often vulnerable to fire, the sweatshops of London's East End have been notorious since the second half of the 19th century," an ILO report prepared for the committee said. It added, however, that sweatshops in developing countries were much worse and frequently used child labour.

The committee recommended earlier this month that the ILO closely monitor implementation by Governments of the minimum standards it has set in the past for working conditions. It should also tighten its norms for health and safety measures.

Workers' delegates from Western countries, where jobs are threatened because of low-cost clothing imports, said any new multi-fibre arrangement (MFA) should include an obligation on Western companies to ensure application of fair labour standards by sub-contractors. The five-year arrangement, which must be renewed before the end of next year, regulates international trade in clothing and textiles. Clothing companies in the U.S. shipped \$250m worth of goods for processing to developing countries in 1978, an increase of 70 per cent over 1974.

S. AFRICA ECONOMY

Fears over imports surge

BY BERNARD SIMON IN JOHANNESBURG

A MASSIVE INCREASE in South Africa's imports since the beginning of the year is causing growing concern among local industrialists.

Some influential sectors are urging the Government to reverse recent relaxations in import controls and to raise customs duties to protect them against a flood of cheap foreign goods.

In addition, record import levels have begun to strain the country's transport, distribution and customs facilities, reviving memories of the choking port and rail congestion which disrupted business during the 1973-75 boom.

South Africa's import bill has traditionally risen rapidly during periods of strong economic growth. With the real growth rate likely to exceed 7 per cent this year, higher imports — especially of capital goods — were inevitable.

Many economists had expected, however, that a spate of import replacement projects over the past few years, the relatively low level of plant utilisation as recently as mid-1979 and official measures to protect local producers would keep the increase in imports to manageable levels.

As things have turned out, the rate of increase has reached record levels. Import values during the first eight months of 1980, totalling R2.2 bn (£51m), were 57 per cent higher than in the same period last year.

Standard Bank forecasted earlier this month that the increase for the year as a whole would be around 44 per cent, compared with a rise of 21 per cent in 1979, when the overall growth rate was below 4 per cent.

To the disappointment of some local manufacturers, Government policy has tended

to encourage, rather than restrict, imports. Worried by the effects of a huge trade surplus on domestic liquidity and interest rates, the authorities have eased some of South Africa's stringent import controls and allowed the rand to appreciate strongly against the U.S. dollar — by almost 10 per cent so far this year.

"We have given the free market mechanism a free rein," says Mr. Wilf Wilker, the director of imports and exports. According to Mr. Wilker, the value of import permits issued

from Hong Kong, Taiwan, South Korea and, in some cases, the U.S.

"We don't want a repetition of what has happened in the UK and the EEC," Mr. Stanley Shlagman, director of the Textile Federation, says. Mr. Shlagman and others are convinced that with most of the industrial economies in recession, low-cost clothing and textile exporters have discovered a lucrative market in South Africa.

Despite buoyant local demand, textile manufacturers,

subsidies. Despite a rapidly deteriorating trade balance (it is expected to be in deficit by mid-1981, harring another surge in the gold price), the authorities show no signs yet of turning off the import tap. They may give selective relief to specific industries threatened by cheap imports, but "the industry will have to prove that it can deliver the goods in time at competitive prices," Mr. Wilker says.

One factor which may explain the Government's reluctance, so far, to come to the aid of these industries is South Africa's close political ties with Taiwan, visited last week by Prime Minister P. W. Botha.

Pretoria may be unwilling to offend its Taiwanese friends by putting a sharp brake on their exports, particularly since trade between the two countries is heavily in South Africa's favour.

This would not be the first time that local industry has had to sacrifice its commercial interests to broader political considerations. Clothing manufacturers had a "bad time" in the words of Mr. Frank Whitaker, director of the National Clothing Federation, when the Government refused to heed calls for additional protection against imports from beleaguered Rhodesia in the 1970s.

The rapid rise of incoming volumes has surprised the transport industry. Shipping lines and the railways are being hard-pressed to cope with the extra traffic which also includes substantial trans-shipment quantities destined for countries north of South Africa, mainly Zimbabwe, Zambia and Zaire. The volume of goods handled by South African ports rose by no less than 45 per cent in August.

who have invested R150m in new plant and machinery since the beginning of this year, say that orders have begun to level off.

Higher customs duties on a wide range of textiles were implemented only four months ago, but foreign goods, especially knitted fabrics, are still competing successfully against locally-made articles. The textile industry is now urging the authorities to impose strict quotas on low-cost imports. It has gone as high as the Prime Minister to argue its case.

Likewise, clothing manufacturers applied last month for stiff customs tariff increases on competitive imports, including shirts, swimwear, jerseys, jackets and lingerie. If the applications are granted, tariffs on some items will more than double.

The shoe industry has asked for extra protection on plastic

to the first six months of this year exceeded the total for the whole of 1979.

A sharp turnaround in the four-year decline in fixed investment has fuelled import demand. The new gold and coal mines, power stations, and iron-ore — import replacement projects such as the Sasol oil-from-coal plants currently under construction, have a substantial import content.

More recently, expansions by industries operating at full capacity have pushed up demand for foreign-made capital goods, which account for more than 85 per cent of South Africa's total imports.

The most surprising aspect of the import boom, however, has been the unexpectedly rapid growth in imports of consumer goods. Clothing, textile and shoe manufacturers are among those particularly concerned about the threat to local industry from cheap imports, particularly

SHIPPING REPORT

Key grain rate moves up

BY OUR SHIPPING CORRESPONDENT

THERE ARE signs that, after several weeks of stability, the key U.S. Gulf/Continent grain rate for 65,000 dwt-75,000 dwt Panamax bulk carriers is moving higher. A 70,000 tonner has been reported fixed at \$15.50 per ton — \$1 per ton up. Congestion at Hampton Roads, the main U.S. coal port, is building up, which is reducing the amount of tonnage

available, and at the same time demand for grain ships remains active.

One of the key indicators of the state of the health of the dry bulk carrier market is the size of the Soviet grain harvest, and here the news is bullish. According to latest estimates, the Soviet Union will only produce around 190m tons of grain this season.

World Economic Indicators

INDUSTRIAL PRODUCTION

	Sept. '80	Aug. '80	July '80	Sept. '79	% change over previous year	Index base year
U.S.	142.4	141.0	140.1	152.7	-6.7	1967=100
W. Germany	107.2	109.4	108.0	120.4	+1.1	1970=100
UK	102.0	105.3	106.4	111.9	-8.1	1975=100
Japan	142.0	142.2	143.5	134.2	+5.8	1975=100
France	132.0	131.0	136.0	132.0	-0.0	1970=100
Belgium	124.8	123.7	125.0	131.0	-4.7	1970=100
Italy	147.7	149.0	147.8	134.8	+9.6	1970=100
Netherlands	110.0	113.0	112.0	111.0	-0.9	1975=100

India delays steel plant award

BY K. K. SHARMA IN NEW DELHI

A DECISION on the proposal to set up a \$2.6bn coastal plant at Paradip in Orissa state, for which British Steel Corporation and Davy International of the UK, on the one hand, and Mannesmann Demag of West Germany, on the other, have bid, is certain to be delayed.

This follows a decision by the Indian cabinet to form an inter-ministerial committee to study the Steel Ministry's recommendation that the project be awarded to one of the two bidders on a turnkey basis. The cabinet is not sure that a turnkey contract is the cheapest way of executing the project.

The Steel Ministry had proposed that either the British or West German offer be accepted quickly since additional steel-making capacity is needed urgently and that the best way of getting the project executed speedily is to award it on a turnkey basis. The plant would have a 1.5m tonne capacity.

When the proposal was considered by the cabinet last week, divergent opinions were expressed, and some ministers thought it ridiculous to award a turnkey contract to a foreign party at a time when India had the technology and capability to erect steel plants in any part of

the world. They also felt that a turnkey contract would be more expensive. Hence the decision to form a committee to study the matter further, and this will inevitably mean delays.

A decision on the proposal should have been taken by the end of September which was the time limit given by both the British and West Germans in their offers. Both have made a package bid which includes complete financing by their respective governments and consortia of European banks as well as complete construction of the plant within four years.

China steps up shipping orders

BY WILLIAM HALL, SHIPPING CORRESPONDENT

CHINA IS increasing sharply its spending on new and second-hand ships. So far this year it has spent nearly \$700m on acquiring 2.1m dwt of second-hand tonnage and, over the last couple of months, has placed a spate of orders for new ships in Japanese and European shipyards.

According to statistics compiled by Lambert Brothers, the London shipbrokers, China has bought 1.2 dwt of second-hand ships at a cost of \$400m over the last four months. In the first half of the year, it acquired 900,000 dwt costing \$280m.

So far this year it has spent more than four times as much as it did last year, on second-hand ships and acquired three times as much tonnage.

The Chinese buying appears to be concentrated on ships of between 60,000 dwt and 80,000 dwt which are known in the trade as Panamax bulk carriers. The last time China was active in the second-hand market was in 1978 when it bought 2.4m dwt costing close to \$500m.

Over the last three years, China has increased the size of its merchant shipping fleet by

around 50 per cent. In mid-1979 Lloyd's Register of Shipping calculated that China owned 846 ships totalling 6.3m dwt. Since then the fleet has been expanded considerably.

The prices of second-hand ships have risen fairly sharply in recent months and the Chinese now appear to be concentrating more attention on buying new ships.

Aside from the attraction of the availability of cheap shipyard finance, new building prices are looking relatively more attractive than second-hand prices.

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Of course, there are other Bedford ranges, like Chevanne and HA light vans, the world proven TK middleweights, and the well known range of bus and coach chassis. There's even our new KB25 1-ton pick-up, the only one offered by a British manufacturer.

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Jetsave signs £30m deal with British Airways

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

JETSAVE, the transatlantic holiday organiser, has signed a £30m deal with British Airways which means the airline will fly 250,000 Jetsave passengers each way across the North Atlantic next year.

Wide-bodied Boeing 747 Jumbo jets will be used for flights between London and cities such as New York, Washington, Los Angeles, Miami and San Francisco.

Fares are not yet disclosed, but will be among the cheapest to the North Atlantic next year, with discounts for amenities, such as in-flight entertainment. For Jetsave passengers, the deal means guaranteed seats each way on scheduled flights, booked in advance through accredited agents in the Asso-

ciation of British Travel Agents. The deal guarantees British Airways 250,000 fares each way across the North Atlantic at a time of recession.

Jetsave will base its British Airways operations out of London. It will continue to use Transamerica for its flights to the U.S. from points in the North of England, and will also use CP Air for its flights to and from Canada.

● North Atlantic passenger traffic between Western Europe and North America fell by 1 per cent in the first seven months of this year, to 10.37m, according to figures prepared by the International Air Transport Association.

Charter operations by the LATA airlines slumped by 21.9

per cent to 1.2m passengers. Scheduled services were down by 5.1 per cent to 9.17m passengers.

The number of seats on offer was up by 5.2 per cent to more than 15.6m, reflecting the increasing number of airlines flying the North Atlantic.

The larger number of seats, combined with the lower number of passengers, resulted in a drop in overall load factor (the percentage of seats filled) of 2.4 per cent to 64.6 per cent.

● West country airline Brymon Airways is to introduce a new route from November 3 with three daily services from East Midlands to Gatwick to connect with Gatwick's routes to North and South America, the Far East and Africa.

Computer advises on vehicle replacement

By Our Belfast Correspondent

SERIOUS DIFFERENCES emerged at the annual conference of Northern Ireland's Official Unionist Party this weekend over whether it should hold out for devolution or seek full integration with the UK.

The Official Unionists, led by Mr. James Moynihan, have been fighting ostensibly for a majority rule government. But they have been troubled by an undercurrent of opinion which holds that devolution should be dropped in favour of a permanent relationship which would guarantee the union between the province and Britain.

The conference debate on the main motion, reaffirming party policy on majority rule, was often heated. The delegates were finally persuaded to move on to other business without taking a vote.

Integrationists in the party believe that the search for a government devolved on majority rule terms is futile and can only weaken the link with Britain.

Mr. Moynihan said that the party stood for a devolved government. It would have no truck with options designed to give a place in government to parties which desired a united Ireland.

He later denied that the party's image had been damaged

Official Unionists divided on devolution

By Our Belfast Correspondent

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Lonrho may publish London newspaper

By JOHN MOORE

LONRHO, the International trading conglomerate, is considering publishing a London evening newspaper, following the announced closure of the Evening News.

Mr. Paul Spicer, a Lonrho director, confirmed that talks had taken place between the group and its subsidiary, George Outram, which publishes the Glasgow Herald and Glasgow's Evening Times with a view to setting up a new London evening paper.

"But," he said, "we have reached no decision." If Lonrho were to start a new London

even paper it would be aimed at what it describes as the "hard core" of evening paper customers—those who live in inner London, and who buy their evening paper in the City and the West End.

Mr. Spicer said yesterday that it would take between eight and nine months from the date of any decision to go ahead before the new paper reached the streets.

"This is only one of 200 or 300 business opportunities which we are considering at the time. Some of them mature, some of them do not," he added.

Net inflow on National Savings Certificates

By James McDonald

INDEX-LINKED retirement National Savings Certificates were again in demand in September with sales exceeding repayments by £30.6m.

There was also a net inflow for the third successive month of £4.3m to the National Savings Bank investment accounts, reflecting the current rate of return, and a net inflow of £4.8m on Premium Savings Bonds.

However, with net outflows of £5.2m from other National Savings Certificates, £5.6m from Savings Bank ordinary accounts, and £6.5m from British Savings Bonds, the net intake overall last month by the Department for National Savings was £19.2m.

Including accrued interest, National Savings receipts last month totalled £261.2m and repayments £174.3m.

Fewer doorstep milk deliveries

THE number of households drinking milk in Britain remains constant but the number getting doorstep deliveries and the average consumption continues to fall, according to a survey by the National Dairy Council.

Nearly all households—97 per cent—buy or use fresh milk but the proportion of doorstep deliveries has dropped from 92 per cent to 88 per cent in the last two years, and is down to 81 per cent in London.

'Aesthetic vandalism'

DR. DAVID CLARK, MP for South Shields, has condemned a proposal to dump nuclear waste beneath the Cheviot Hill as "an act of aesthetic vandalism, which can be likened to slashing the Mona Lisa or smashing the Elgin Marbles."

Demonstration

EXTRA police will be on duty in Corby, Northants, today when unemployed steel workers demonstrate during Environment Minister, Mr. Michael Heseltine's fact-finding tour of the town.

Chiropractic plea

MR. DAVID ATKINSON, MP for Bournemouth East, yesterday attacked doctors for their "professional sabotage" in the recognition of chiropractic in Britain. He told the British Chiropractic Association that even Parliament had failed to recognise fully the scale of the problem of backache and its enormous cost to the nation.

Vicars' pay rise

CLERGYMEN in Peterborough diocese are to get a 21 per cent pay increase. The award will give vicars an extra £900 a year and curates £600.

Politicians warned

MR. ROWLAND WADE, retiring chairman of the Friends of the Lake District, has called on people "to make sure that our representatives in Government, both Parliamentary and local, do everything necessary to guard and protect our finest countryside, and to let them know particularly at election times, that if they don't do so, they will not get our votes."

Rates proposal

RATEPAYERS in Suffolk could face an increase in demands next year of more than 25 per cent. The increase—28.3 per cent—is being discussed by councillors this week, and the Council has warned that this would only allow for 10 per cent wage increases.

Derbyshire forum

A DERBYSHIRE forum for economic affairs is being set up by the County Council in conjunction with industry, trade unions and government department representatives. It is hoped the forum will set up panels in try to alleviate youth unemployment, consider further education, new technology, analysis of employment potential and joint co-operation between industries.

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Renault to attack diesel market

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

RENAULT of France is to attack the UK diesel car market, currently dominated by Peugeot and Volkswagen.

Renault is introducing three diesel models, versions of the R18 and the R18 estate, and of the R20.

Diesel cars have so far failed to capture much of the UK market. Only 5,343 cars, representing 6.21 per cent of total new car sales, were registered last year.

However, the Society of Motor Manufacturers and Traders has forecast that diesel cars could be taking a 4 per cent share in five years' time—which would involve 35,000 a year.

Renault is more cautious. It suggests that a 2 per cent share, or 25,000 cars, is more likely.

The group expects to take 10 to 12 per cent of 1981 diesel car sales—a total of 800 to 1,000 Renault vehicles.

Up to July the UK diesel car market had risen by 20 per cent. Peugeot took 35 per cent of registrations. Volkswagen took 32 per cent.

Peugeot has just launched a diesel version of its 308 estate. Volkswagen has a new version of the Golf diesel engine on the way which the company claims will be even more like a petrol engine in performance.

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What is surprising about 'World Class' is not that we charge so little but that other airlines charge so much.

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WORLD AIRWAYS	£290	—	—
British Airways	—	£670	£268
TWA	—	£670	£268

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linen table cloths and a menu that would do credit to any of London's best restaurants.

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Outward	Tues, Thurs, Sat, Sun	First Class	First Class standby
London/Gatwick	Dep. 11.00	—	—
Boston	Arr. 13.10	£290	£185
Boston	Dep. 14.40	—	—
New York/Newark	Arr. 15.45	£299	£185
Mon, Wed, Fri			
London/Gatwick	Dep. 11.00	—	—
Boston	Arr. 13.10	£290	£185
Boston	Dep. 14.40	—	—
Washington/Baltimore	Arr. 16.00	£308	£185

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UK NEWS

Co-operative Bank urges loan scheme

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

The Co-operative Bank has urged the Government to introduce a loan guarantee scheme for small business loans, even though many of the clearing banks are thought to be opposed to such a development.

Mr. Lewis Lee, chief general manager of the Co-operative Bank, said in a letter sent at the weekend to Mr. David Mitchell, the Industry Minister responsible for small businesses, that a guarantee scheme would "achieve the object of encouraging bank lending to small businesses."

A guarantee scheme is one of the measures which were examined last Tuesday by a meeting of Ministers in Downing Street. Though Ministers decided that further work should go ahead on a scheme, it is thought unlikely that anything will be introduced until the Government considers it right to encourage bank lending.

The last Government also considered introducing a guarantee scheme but decided not to go ahead, partly because of concern in the Treasury and Department of

Industry about the possible cost. Now the Union of Independent Companies and the Association of Independent Businesses are both lobbying for a largely self-financing scheme which would be run by the Bank of England or the Treasury.

The Government would underwrite 80 per cent of bank loans to small businesses, and the cost of this would be covered by 2 per cent of the interest received by the banks being passed on to the Government.

In the Co-operative Bank letter to Mr. Mitchell, Mr. Lee says: "We believe there is merit in the idea of a Government guarantee scheme and, although we have not studied the details, merit also in the one currently proposed."

Despite the progress now being made because of last week's Minister's meeting, the Union of Independent Companies still fears that the clearing banks may effectively lobby the Government to stop a scheme being introduced.

The banks argue that they already provide sufficient loans for small businesses. The Union says that this is not so because most bank funds are provided only through overdrafts.

"We want a firm Government statement within the next fortnight that they understand the financial plight of small businesses, and that measures will go ahead to bring the level of support in the UK to that available in West Germany and the U.S.," the Union said yesterday.

Employers to discuss engineers charter

By Hazel Duffy, Industrial Correspondent

ENGINEERING employers will be asked to discuss the Government's proposals on a new charter for professional engineers.

Their response, which is likely to be submitted by the end of the month, will be based on discussions to be held at a meeting of the management board of the Engineering Employers' Federation.

One of the conditions of EEF support will be that the Government should agree to at least half of the members of the council on the new body coming from the ranks of industry.

The EEF, which strongly supported the statutory engineering authority proposed by the Finiston committee's report on the engineering profession, is anxious to ensure that the professional institutions do not end up holding the balance of power.

Another aspect which the EEF wants clarified is the position of the Council of Engineering Institutions and the Engineers Registration Board. The employers also wonder how the CEL, which is a chartered body, can continue to exist alongside the new body.

The CEL, says the EEF, must therefore agree to wind itself up before the Royal Charter is granted to the new body. Similar demands are being made by the Engineers' and Managers' Association, which was among those agitating for the Finiston Committee to be established.

Mr. John Lyons, general secretary of the EMA, says in a letter to Sir Keith Joseph, the Industry Secretary, that the decision to reject the statutory authority was a "grievous mistake."

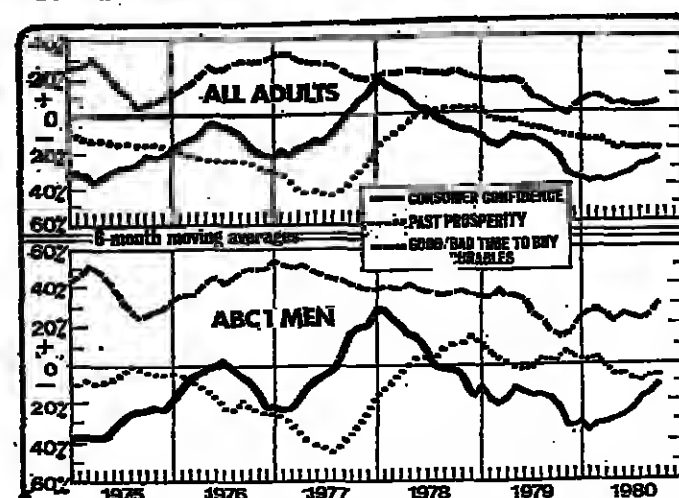
Should, however, the Government persist with the chartered body, Mr. Lyons says it will have to be "substantially different" from the present proposals.

Meanwhile, the efforts by Mr. Arthur Palmer, Labour MP, to call a special meeting of the Institution of Electrical Engineers' Council, will gather momentum this week. He is determined to get the Council to explain why it changed its views on the Finiston Report.

FT consumer confidence survey

Level of optimism is slightly higher

BY GARETH GRIFFITHS



A SLIGHT improvement in the level of consumer optimism is suggested by the latest Financial Times consumer confidence survey published today.

The index for future confidence in October shows a gain of 3 percentage points, the fourth successive rise. The index now stands at a net balance of minus 19 per cent.

In October about 23 per cent of 993 consumers surveyed felt that conditions would improve, the highest level of consumer confidence recorded so far this year. But 42 per cent thought conditions would worsen and the general mood is still pessimistic.

The six-monthly index for October, which gives a more accurate picture of the trend, has also improved to a balance of minus 25 per cent, its best level for a year.

Consumers still do not appear to have much confidence in the Government's economic strategy. A declining proportion mention the Conservative Government or a belief that the economy is getting stronger as reasons for their optimism.

The main reason for the growth in optimism appears to have been the absence of any major industrial dispute so far this autumn and a rather nebulous belief that "things must improve."

Among pessimists, unemployment continues to be the most worrying issue. Unemployment has now clearly overtaken inflation as the main worry, 43 per cent of consumers mentioning unemployment compared with 23 per cent referring to

rising prices. Industrial disputes are now seen as playing a minor role by the pessimists. Strikes have been cited as a reason for worsening conditions by a constant 3 per cent for the past three months.

The survey shows that a revival of confidence is fairly uniform among consumers except for ABCI women who have become much more pessimistic. The index for ABCI women (professional and executive) had shown the least pessimism this year but in October, the index rose 10 percentage points to 39 per cent — who were expecting things to get worse.

The survey shows a considerable regional variation. The index covering consumers in Scotland and the North-East improved by 15 percentage points to minus 15 per cent, the same figure as for London and the South.

The Financial Times Consumer Confidence Survey was carried out between October 2 and 8 by British Market Research Bureau. A sample of 993 adults was interviewed.



Deposit-takers asked to leave association

BY MICHAEL LAFFERTY, BANKING CORRESPONDENT

LOMBARD North Central, Mercantile Credit, Forward Trust, UDT and several other financial institutions are to be asked to resign their membership of the British Bankers' Association.

The move follows implementation of the 1979 Banking Act, as a result of which these leading finance houses, as well as other banking institutions, have failed to receive the accolade of "recognised banks."

The association has been considering the delicate question of what to do about its licensed deposit-taking members for

some time. A consensus has now been reached that they should be asked to leave the association.

It seems likely that each business affected will be given a year to achieve banking status or resign.

The impending departures from membership and the large number of institutions categorised as licensed deposit-takers have led the Bank of England to consider how these businesses might be represented in future consultative discussions with the authorities.

Midland rejects statistics

By Our Banking Correspondent

MIDLAND BANK has rejected a claim by Western Trust and Savings, the recently acquired retail banking subsidiary of Royal Bank of Canada, that it is now one third the size of Midland in terms of personal lending.

The Western Trust claim, made in a statement by Mr. Mike Priestland, managing director last week implies that Midland's personal lending amounts to only about £240m.

Mr. Priestland later clarified his claim by saying he was referring only to direct lending by the clearing bank part of the Midland group. He says he is backed up by market research provided by Audits of Great Britain.

AGB research does do so—to some extent. Its regular survey of consumers suggests that direct personal loans average at present £300m for the "Big Four" clearers.

A figure of £240m for Midland's direct lending through the clearing bank might, therefore, be in line.

However, a further £100m out of a current total of £340m might be attributed to Midland's Access credit card, while Forward Trust's direct lending may be only around £70m.

A revised view of the AGB figures would give Midland Group possibly £500m in direct personal lending. The difference between this and the £1,500m in Midland's annual report is made up partly of points-to-sale lending to people by Forward Trust and lending to Midland staff.

MLR fall 'would not affect sterling'

BY PETER RIDDELL

STERLING COULD remain relatively strong over the next 15 months even if Minimum Lending Rate falls, stockbrokers Phillips and Drew argues in a new analysis this morning.

In the latest issue of World Investment Review, the firm argues that exchange rates appear to have become less sensitive to interest rate changes during the last few weeks.

Other fundamental pressures on currencies may now begin to reassert their influence, in particular relative current account performances.

On this basis, even if MLR falls closer into line with the average of competitors' central bank rates, sterling is likely to remain robust through 1981, mainly because of a forecast £500m to £1bn current account surplus.

Consequently, Phillips and Drew forecast that sterling will average between \$2.25 and \$2.30 to the dollar next year (against just over \$2.40 now) and 72 to 73 on the Bank of

England's trade-weighted index, against 77.2 on Friday evening.

Earlier this month, brokers Laing and Cruickshank also argued that interest rate differentials would have little impact on sterling and projected an even stronger pound—a trade-weighted index of 78 by the end of 1981 and a dollar rate of \$2.50.

The impact of the strong pound upon industry is discussed in the latest quarterly perspective from the research department of merchant bankers, Schroder Wagg. This warns of "alarming signs of weakness" in the real economy and argues that the Government may find it necessary to display some of the flexibility suggested in the medium-term financial strategy.

"An increase in personal taxation combined with relief for companies is not incompatible with the spirit of the strategy, it may be essential to preserve some chance of eventual success."

Barclaycard cash service

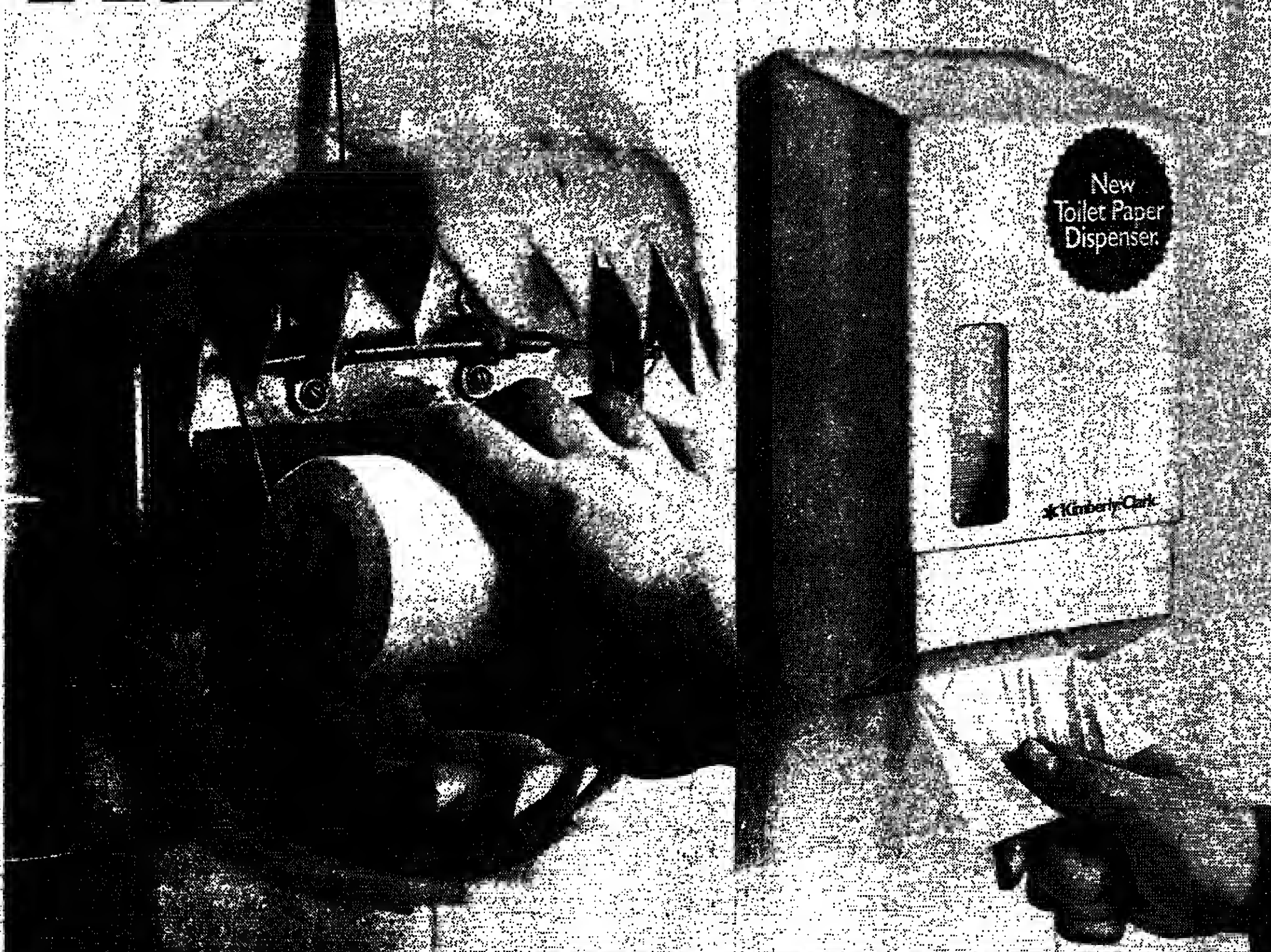
In a major pilot exercise, Barclaycard is to enable 200,000 of its 5m cardholders to obtain cash advances through Barclaybank "automated teller" machines.

Personal identification numbers will be sent to cardholders during the week beginning October 20. The cash advance service will be avail-

able immediately cardholders receive their personal numbers and they will also be able to enquire the outstanding credit available on their Barclaycard accounts.

The charge for a Barclaycard cash advance through Barclaybank machines will be the same as for a transaction over a branch counter—1½ per cent

PREVENTION vs CURE.



New Toilet Paper Dispenser

Kimberly-Clark

The case of the disappearing toilet roll has been leading to much frustration among members of British Industry.

Many unsuspecting employees are subjected to acute embarrassment on discovering that they've been caught empty-handed in the washroom.

And the blame is being laid at the feet of a light-fingered minority who insist on helping themselves to the firm's toilet paper. Causing ill feeling among the workforce and rising costs for the management.

It's an unpleasant and serious complaint, but just one of the many washroom problems for which Kimberly-Clark are developing solutions in order to make all washrooms more efficient and less trouble for everyone.

The remedy is the Kimberly-Clark Bulk Pack Toilet Paper System.

It consists of a large capacity lockable dispenser that's attached to the wall and contains either Kimlark® single-ply or Kleenex® two-ply tissue.

It's easy to load, it need never run out and it cures everyone of taking liberties with the toilet paper. Like all Kimberly-Clark Systems, the Bulk Pack Toilet Paper System is simple, efficient and cost-effective.

It's designed to keep the workers happy and the working environment healthy.

Which is just the sort of tonic we all need.

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Kimberly-Clark. Simple solutions to washroom problems.

To find out more about our Bulk Pack Toilet Paper System and for a copy of "Simple Solutions," our guide to hygiene and safety at work, write to Kimberly-Clark Ltd, Dept FT89, Industrial Division, Larkfield, Maidstone, Kent ME20 7PS.

UK NEWS

Financial Times correspondents report on how the fibres industry is facing up to the recession

N.Ireland in the firing line

BY RHYS DAVID, TEXTILES CORRESPONDENT

AMID Northern Ireland's other troubles, the man-made fibres industry has taken on a battle-worn appearance of its own during the past year. ICI, once a pillar of the Northern Ireland economy, has pulled out of fibre-making in the province completely, and Britain's other big fibre group, Courtaulds, has only one fibre unit left—a nylon plant.

Last month, the world's biggest fibre producer, Du Pont, decided to axe its Londonderry acrylic unit—its last plant in Europe making this fibre.

This is in stark contrast to only 10 years ago when fibre-making in the province was at its peak and new investment was being poured in. Employment then stood at 10,000—three times the number now left—and Northern Ireland was able to claim in promotional literature that it accounted for one-third of the UK's man-made fibre output.

The industry arrived in force in the 1960s when demand for fibres was still expanding rapidly and Northern Ireland was looking for new industry to

replace its fast-declining linen sector.

With the help of generous financial incentives, six fibre groups—ICI and Courtaulds from the UK, Du Pont and Monsanto from the U.S., Hoechst from Germany, and British Enkalon, part of the Dutch-German Akzo group—were persuaded to put up new facilities.

During the second half of the 1970s demand for man-made fibres first stopped growing at the rate previously forecast by the fibre groups and then went into reverse under the impact of recession and low cost imports of finished garments.

The fibre groups have tried to adapt their operations to changed market conditions but, faced with a new problem—U.S. exports of cheap fibre based on low cost raw materials—more dramatic cuts have had to be made to stem mounting losses.

Northern Ireland, with its concentration of plants, has found itself in the front line.

The hall was set rolling last September by Courtaulds, which announced a cutback in its polyester filament operations involving closure of a unit at

Maydown and a slimming down at Larne and Carrickfergus, with a total job loss of 660. Courtaulds had in 1973 embarked—misguidedly, it now turns out—on the construction in Letterkenny in the Republic of Ireland of a big new polyester filament plant in the belief that demand would double before the end of the decade.

In February this year, the company decided to close the remaining polyester filament operations at Carrickfergus and Larne with the loss of a further 240 jobs, concentrating production at Letterkenny, its most modern plant, which is well able to meet existing and foreseeable demand.

In May, Courtaulds also decided to close down another plant on the Carrickfergus site making viscose staple—a cotton substitute—and to concentrate production at plants in Britain.

ICI has similarly cut away at its Northern Ireland fibre operations in the hope of reaching a size that could be made viable. At the end of last year

the company decided to drop manufacture of polyester textile filament at Kilroot with the loss of 600 jobs and to concentrate on industrial yarn. It is this last activity, together with the manufacture of polymer—the raw material for fibre production—which is now going with the loss of 1,100 jobs.

In each case the companies closing down have stressed that Northern Ireland's well-publicised problems have not influenced the decisions and that operations in the province have run smoothly. What clearly is telling against Northern Ireland, however, is its high-cost energy.

The province's power stations are oil-fired making the electricity needed for fibre production very expensive. Also, British natural gas is not available, and transport costs from the province have become much more expensive. So ICI has been putting its planned new investment in polyester filament into Pontypool, traditionally one of its nylon bases.

The various closures leave Northern Ireland with a still

substantial fibre industry. British Enkalon with 2,000 employees makes both polyester and nylon filament at Antrim for apparel, household and industrial markets.

It has been a loss-maker for the past four years but as a sign of its confidence in the future its parent Akzo is currently injecting some £40m into the company, mainly for new equipment.

Du Pont, following its withdrawal from acrylic, will still make elastanes—specialty

fibres used in blends with other fibres to give stretch properties to track suits, swimwear and other leisurewear.

The company also makes chemicals at Maydown, where it employs 2,800. Monsanto's plant at Coleraine produces acrylic, a product in which it has a strong world position, and good markets in knitwear and carpets.

Hoechst at Limsavady is in polyester filament but can draw on a very considerable strength of its parent group, the

strongest polyester producer in Europe. Modest cuts have been made by both Hoechst and Monsanto in their Northern Ireland labour forces but both groups say they hope further cuts can be avoided.

Courtaulds' Northern Ireland fibre-making is now restricted to nylon, which, like acrylic, has not been subject to the same pressure as polyester and the group also has interests in textile fabric, clothing and in food production in the province.

The cuts that have taken

place have cleared away the weakest parts of the province's fibre industry but some of the operations that are left are now comparatively small by world standards. Further major cuts may not be in the offing and the companies that are left are expressing a determination to see the recession through.

The longer term prospects of the industry, however, remained very much to the fore of the British textile industry and to its success in surviving recession.

Desperate attempt to save Scottish jobs

BY RAY PERMAN, SCOTTISH CORRESPONDENT

THE LONG, green Garioch Valley, which runs from the outskirts of Glasgow through North Ayrshire to meet the sea at Irvine New Town, takes on the atmosphere of an industrial graveyard with each closure that is announced.

ICI's decision to shut the nylon works at Ardeer, at the valley's southern end, is the latest in a depressing series which started nearly two years ago with the demise of the Glen-garnock steel works.

Since then, job losses have run into thousands, covering a

wide spread of industries.

In the past year, Massey Ferguson closed its combine harvester factory near Kilmarnock (1,800 jobs lost). Monsanto closed its man-made fibres plant (1,100 jobs), SKF closed its ball bearings plant (900 jobs) and many others have paid off men to survive the recession.

Rockware made 250 redundant from its glass factory at Irvine, Hyster and Ayrshire Metal Products have paid off workers. There has been the self-inflicted wound of the closure of the Ayrshire marine oil platform yard after a prolonged industrial dispute, with 900 jobs lost.

The unemployment rate in the area is 17 per cent and will rise to 23 per cent if ICI goes ahead with a proposal to make 700 people redundant.

That explains why the ICI weekly-paid staff voted unanimously on Friday to fight the plant's closure. As the men left the meeting, it was obvious that there was no bitterness about the natural reaction to

industrial bad news. Unemployment has become a part of normal life.

There may only be a slim chance of persuading the company to change its mind, but it is the best hope most have of continuing to earn a wage.

They know what prolonged unemployment will mean. One ICI worker said:

"My next door neighbour worked for Massey-Ferguson. Now he walks about his garden all day with a camera slung around his neck. At 52, he has no prospect of finding a job. He's virtually a vegetable himself. In a year's time I could be the same way."

ICI has offered to try to find other jobs in the company and set up an employment agency for those who cannot be redeployed. The promise holds little hope.

ICI may be able to use some skilled tradesmen, but the more mobile skilled workforce has never had the same problem finding work.

Each plant closure has led to skilled men leaving the area, weakening its attraction to new employers.

For many of those who will be left in North Ayrshire, their expertise acquired working for ICI will be useless if the plant closes.

Some new jobs are coming, mainly from the expansion of the two local pharmaceutical plants operated by Beecham and Roche Products. But they will be a drop in the ocean compared with the number out of work.

Local politicians are demanding an extension of the Garioch taskforce area, where the Scottish Development Agency has been spearheading an attempt to improve the environment and attract new employment.

A similar scheme in the Ardeer district would do much to raise morale, but the agency has neither the physical nor financial resources to make more than a token impact on so much industrial dereliction.

The town where luck has finally run out

CARRICKFERGUS, on the north shore of Belfast Lough, is the kind of town it is easy to become nostalgic about. There are none of the trappings of inner Belfast or of most towns elsewhere in Northern Ireland.

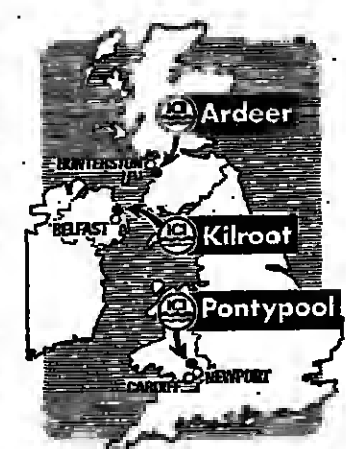
There are no mandatory friskings and searches, no closed circuit television outside public houses and no sectarian graffiti daubed on walls. Even the telephones in the streets work.

Carrickfergus was also spared when the Northern Ireland troubles affected employment in nearby Belfast. In the sixties the town became a centre of the man-made fibres industry.

Courtaulds set up there and at one time employed nearly 2,000. ICI employed 1,100 and there was also Carreras, the cigarette manufacturers, who at one stage employed about 1,300.

Now, however, Carrickfergus's luck is running out. ICI has announced it is to close its polyester plant with the loss of all 1,100 jobs. It is a hard blow, following a two-year rundown of staff at Courtaulds, from 2,000 to 350.

Yet there seems little anger or bitterness about the ICI closure.



"It seems such a waste closing down because for Northern Ireland it is virtually a new factory. It has only been here 18 years."

"It is not so bad for me because I have a wife working and I have had my house a long time so the mortgage is low. The fellows I feel sorry for are those who have bought their houses in the past couple of years with interest rates so high. Now are they going to pay mortgages of £150 a month?"

ICI will not shut down until

March and here will then be the statutory compensation of something like 14 weeks' pay for every year worked, as well as redundancy payments.

Additionally, a "Resource Group" has been set up in the area to try to find other jobs within ICI, but it is doubtful if more than 10 per cent will be relocated.

What the ICI workers will have in their favour is mobility and some factory skills or what has become fashionable to describe in Northern Ireland as a background of "industrial discipline".

The whole swathe of land around the South Antrim coast at Larne right into the industrial parts of Belfast is Protestant; so workers can move from their homes to where the work is.

For Catholic workers, say in the ghettos of west Belfast, the problem is more complicated. They are either too frightened or unable to move into Protestant areas to look for work. There is no work locally and has not been for a long time, so they lack the industrial discipline. This means employers even with out being positively discriminatory are reluctant to take them on.

Welsh MP accuses ICI of betrayal

BY ROBIN REEVES, WELSH CORRESPONDENT

ICI FIBRES' Welsh plant at Pontypool may not be suffering the closure fate of Kilroot in Northern Ireland and Ardeer in Scotland. But this has not lessened the feelings of anger and frustration at the decision to axe 500 from the workforce.

Less than 30 years ago, Pontypool was the hub of the world's nylon industry outside the U.S., employing 5,500 people. The new cutback, which the company wants to effect by next March at the latest, will reduce employment at the site below 1,000.

In the words of Mr. Ken Mahoney, the plant convenor: "After years of making profits for the company, we are just being thrown on the scrap heap."

Mr. Leo Abse, Pontypool's MP, has been even more outspoken, describing the announcement as a betrayal. He said profits had been made out of the plant in the past.

"Now, in a period of recession, exacerbated by the Government's financial mismanagement, the plant is being closed down, which will bring unemployment to intolerable levels," he claimed.

ICI's move is only the latest in a series of serious blows to employment in the area. Over the past 12 months the jobless level has jumped from less than 8 per cent to 12 per cent. The most spectacular cut among a rash of redundancies has been more than 4,000 jobs lost at the British Steel Corporation's Llanwern steelworks.

Other employers are only avoiding swelling the register by short-time working. Local authority officials are in little doubt that unemployment could reach 14 per cent in the area.

ICI's Pontypool plant started in 1947 as the home of British Nylon Spinners, the company set up jointly by ICI and Cour-

taulds to exploit the nylon manufacturing patent outside the U.S., secured from Dupont in 1944.

For 20 years it was in the forefront of the man-made fibres revolution. Teams from Pontypool travelled all over the world to construct and commission plants to manufacture the new material.

In 1965, however, the patent expired, competition heated up and Pontypool had to begin fighting for customers. Around this time too, it became a wholly-owned subsidiary. ICI purchased Courtaulds' 50 per cent stake in British Nylon Spinners as part of the process of unwinding its abortive Courtaulds' takeover bid.

The numbers employed at the site have declined more or less steadily ever since, though two specific changes stand out. In 1972 it was decided to concentrate the headquarters of the fibres division, previously

split between Pontypool and Wilton, at Harrogate. This also produced a local outcry but ICI felt it was important to be centred on the textiles heartland.

In 1976, technological improvement, which has affected the west knit side of the textile industry more than most, began to have a further strong impact on employment.

Dr. Ronald Stawart, Pontypool's works director, says as long as ICI stays in the fibres industry, Pontypool will continue to make a vital contribution. It has just invested £30m in new technology to retain its place in the UK and European markets.

But given the number of voluntary redundancies already effected at Pontypool over the years and the employment picture in Wales, the number on work is rising faster than in any other region of the UK. There are few grounds for optimism.

Output up 100-fold -that's the effect in one British city.

In 1973, Sodastream set up production in a 6,000 sq ft advance factory in Peterborough. The workforce numbered 15 and the first year's output was 5,000 machines for making soft drinks at home.

Soon Sodastream will move into a specially designed 140,000 sq ft factory with more than 400 workers. Total investment is over £3½ million and the company is already making over 500,000 machines a year.

Sodastream's growth is outstanding. But the statistics tell only part of the story. The firm's achievement is the result of successful marketing in Britain and abroad and of consistent investment in product development.

When Sodastream could not buy sufficient high pressure gas cylinders to meet demand for their machines, they developed the equipment and technology to make their own.

Now they are the world's largest producer of these cylinders and Sodastream's technique has been incorporated in a new British Standard for pressure vessels.

Sodastream have grown more than 20-fold in seven years in Peterborough. Almost all of the 150 firms that have moved here in the last 10 years have seen profits and productivity go up; wastage, absenteeism and staff turnover go down.

That's the Peterborough Effect. This is how it works.

Room to grow

Peterborough, ancient cathedral city and new town, has a workforce of 65,000 with skills founded in engineering traditions but extending into latest technologies and services.

A modern home, to rent or buy, is assured for every employee the firm brings to Peterborough.

Excellent living conditions produce a better workforce. Most companies have discovered the Peterborough Effect working for them with higher productivity, higher profits and better staff relations.

Over 1.2 million square feet of factories and warehouses are being built in Peterborough now. All funded privately. The programme is continuous, so firms are sure of the space to expand, for years ahead.

Our factories range from 500 to 50,000 square feet. Serviced sites are available to lease or buy in several locations, all linked by superb urban motorway system to the national road network.

In the right place

Peterborough is 50 minutes from King's Cross by train. There are 28 fast trains daily into London; and direct services to Harwich, Birmingham, Manchester, Leeds and many other major cities.

The A1 gives excellent road links to the rest of Britain. And Peterborough is the major growth point closest to the expanding East Coast ports of Felixstowe, Harwich, Yarmouth and King's Lynn.

None of these things alone produces the Peterborough Effect. It's that rare combination—all of them together in one city—plus each firm's drive and enterprise.

The Peterborough Effect could work for your business.

Find out how from John Case our Chief Estates Surveyor.

Ring him on Peterborough (0733) 68931.

It must be the Peterborough Effect

Peterborough
Cathedral city—new town

مكتبة النور

Business attack on economic policies

BY LORNE BARLING

THERE IS a real danger that Britain's industrial contraction will slip out of control during the present recession, according to a strong body of opinion in the Midlands.

A paper outlining the risks of present Government policy has been circulated to West Midlands members of Parliament by the regional group of Chambers of Commerce representing the collective views of more than 10,500 companies.

While supporting the primary objective of "stabilisation," the group points to the "unpleasant consequences" of the way this goal is being pursued.

"It suggests that state monopolies and nationalised industries are little affected by monetary policy, and high interest rates have eroded competitiveness abroad, leading to a dangerous transfer of resources from private manufacturing to the public and financial sectors."

"These recessionary policies are pushing up the Government's borrowing through higher unemployment pay, and reduced tax receipts, and damaging its ability to reduce inflation," the paper says.

The group says that companies which have borrowed to finance investment are now suffering unfairly, and that "leaner and fitter" could become a euphemism for "smaller and weaker" when applied to industry.

Its main recommendations are:

● A sharp cut in MLR, of not less than three percentage points, which it believes would not lead to increased credit demand since most corporate borrowing is seen as a necessity rather than an option.

● A consequent reduction in the value of sterling, since at the current level of the pound the trade deficit between employment and the balance of payments is out of line and getting sharply worse.

● Drastic changes in Government attitude towards non-tariff trading barriers, taking into account the nationalistic objectives and policies of other countries and evidence of improper discrimination by them.

● Revision of Government policy on energy prices in general, and gas prices in particular.

The present slump in domestic demand, it is claimed, should be counter-balanced by increased Government spending on capital works, and that the £7bn a year at present being spent on unemployment pay, "We would press in particular for the updating of the track and rolling stock of British Rail, the completion of the motor way network and the urgent construction of a Midlands-East Coast port motorway."

'Be positive,' sacked bosses urged

BY NICHOLAS LESLIE

MANAGERS WHO are made redundant are likely to experience disbelief, shock and other emotions, but they should not become overwhelmed by the negative aspects of their position, says a new report by the British Institute of Management.

Instead, they should recognise the positive points of redundancy, since it can offer "an excellent opportunity for personal appraisal and career review."

The publication, *Guidelines for the Redundant*

Manager, suggests that while some executives may seek a similar position elsewhere, others could find redundancy offering the opportunity to realise "cherished ambitions of starting your own business" or to re-train for a new career.

Whatever course of action is taken, the publication provides a practical guide to the services offered by both government sponsored and private organisations and agencies, and also includes a list of them in an appendix.

As well as indicating approaches managers should adopt towards finding a new job and the options open to them, the guide provides a simple "what to do" section when redundancy first takes effect.

Explanations are given on how to register as an unemployed person and on what financial entitlements are available.

Additionally, a section explains the statutory provisions relating to pensions. Redundant managers are

strongly recommended to approach the task of finding a new job as a full-time occupation.

For, even when the most strenuous efforts are made to find new employment, the average executive "can expect to be out of work for four or five months."

Guidelines for the Redundant Manager, available from the BIM, Management House, Parker Street, London, WC2E 8PT, price £3.20 to individual members and collective subscribers, £4.80 to others.

Work aid projects launched in Midlands

FINANCIAL TIMES REPORTER

TWO PROJECTS aimed at countering unemployment in the Midlands, one for management, one for engineering apprentices, have been launched with the backing of Government and industry.

The management scheme is to help redundant executives find new jobs. The engineering training aid in response to a fall of nearly 30 per cent in apprenticeships offered by local industry this year, and to the rising number of redundancies among trainees.

The engineering industry in the Midlands is increasingly concerned that as a result of job losses - among skilled workers and a fall-off in training, labour shortages will become acute when the recession ends.

In spite of the general cut in engineering output, shortages of some categories of skilled workers have persisted, particularly toolmakers and tool-setters.

As a result of fewer apprentices being taken on this year, outside bodies are paying for more than 500 training places, says the Engineering Industry Training Board.

Sir Geoffrey Foster, manager of the West Midlands office of the board, said it was deeply concerned that there would be too few skilled workers to meet future demand. It took up to four years to train an apprentice.

Midland companies had provided only 1,984 places for apprentices this year, against 2,700 last year. The training board had therefore boosted the numbers with 331 awards for trainees.

It had received additional funds on a national basis from the Manpower Services Commission, which provides most of its money, to make up for failure of industry to maintain the former level of training.

Support for apprenticeships in the Midlands also comes from Birmingham City Council and other local authorities, including Wolverhampton and Walsall.

The board makes awards for companies to retain apprentices facing redundancy. Mr. Foster said this was one of the worst aspects of the recession, since apprentices were normally the last to lose their jobs.

The management employment scheme is to be run by the Management Development Centre in Birmingham, part of the West Midlands Engineering Employers' Association.

A number of short courses will be held soon, following success of a recent series of two-week courses in conjunction with the Manpower Services Commission.

Mr. Harry Wood, manager of the centre, said that about half the people on these courses had found jobs shortly after their completion.

Job creation in Ulster only replaces losses

BY OUR BELFAST CORRESPONDENT

JOBS being created by increased industrial development in Northern Ireland will replace only the jobs being lost and cannot, in the present climate, add to overall employment opportunity, the Commerce Department has warned.

In a report covering the two years to March 31, the Department shows the extent of the improvement in attracting investment to Northern Ireland following the introduction in 1977 of better financial incentives.

From an average of 2,600 in the previous three years, the number of new jobs promised

rose to 6,143 at a cost of £81m in 1978-79 and to 6,351 at a cost of £70m in 1979-80.

The report says that while the results are encouraging the steady erosion of the Province's manufacturing base means the jobs will only replace those being lost.

Mr. Eric McDowell, chairman of the Industries Development Advisory Committee which advises the Department on the request for financial aid, says in the report that Government must continue to help companies which have temporary problems but which are judged to have long-term viability.

Coal industry wins bigger share of smaller market

BRITAIN'S COAL industry has been protected against the full effects of the recession by special arrangements with electricity and steel producers, according to Sir Derek Exra, chairman of the National Coal Board.

The doubling of coal exports from the north-east this year had helped the industry, West Germany and Denmark had increased their imports.

He warned that the immediate prospects for the industry were not good. "The problem is that, because of intense international competition, we are being severely squeezed on price."

With demand continuing to decline because of the recession, coal sales were expected

to fall this year by about 5m tonnes, he said.

But through vigorous efforts at home and abroad, coal was winning a bigger share of the smaller energy market at the expense of oil.

● T. I. Chesterfield, which produces stainless steel tubes and cylinders, is to make a further 150 workers redundant over the next nine months.

● Aluminium beer barrel manufacturer Almannage of Burton Latimer, Northants, is to close its plant at Desborough with a loss of 50 jobs.

● The closure of Capital Leisure, the specialist swimming 'pool' service division within the Ellis and Everard group, threatens 27 jobs.

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Current	International Motor and Commercial Motor Show (trade days 15-16 (01-255 7000) (until Oct. 26)	National Exhibition Centre, Birmingham
Oct. 21-23	Conference and Exhibition on Marine Transportation and Storage of Bulk Chemicals (09237 76363)	Royal Lancaster Hotel, London
Oct. 21-24	European Offshore and Petroleum Conference and Exhibition (01-486 1951)	Earls Court, Olympia
Oct. 21-24	London Fashion Exhibition (01-385 1200)	Earls Court, Olympia
Oct. 23-30	Electronic Test and Measuring Instrumentation Exhibition (0822 4871)	Wembley Conference Centre
Oct. 23-30	National Housing and Town Planning Exhibition and Conference (01-686 5741)	Metropole Hall, Brighton
Oct. 23-30	Control and Instrumentation Exhibition (01-655 7777)	Harrogate
Nov. 4-6	Computer Peripheral and Small Computer Systems Exhibition and Conference (01-537 3636)	Olympia
Nov. 4-9	Kensington Antiques Fair (04586 22624)	Kensington New Town Hall
Nov. 5-16	Caravan Camping Holiday Show (01-533 4000)	Earls Court
Nov. 5-16	Daily Mail International Ski Show (Midway 47111)	Earls Court
Nov. 9-11	International Garden and Leisure Exhibition - GLEE (01-546 6757)	National Exhibition Centre, Birmingham
Nov. 11-13	Fast Food Fair and Conference (01-637 3636)	Metropole Hall, Brighton
Nov. 12-14	London Business Equipment Exhibition (01-405 6233)	Canard Intl. Hotel, W6

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	International Exhibition of Women's Ready-made Clothing (01-439 3964) (until Oct. 22)	Paris
Current	Hotel Equipment and Catering Exbn. (01-584 4411) (until Oct. 23)	Vienna
Oct. 22-24	Hong Kong Electronics Show (021-705 6707)	Hong Kong
Oct. 23-28	International Exhibition of Inventors and Novel Features (01-278 0261)	Brno
Nov. 3-8	International Engineering Exhibition-ENKOR (01-485 7888)	Seoul
Nov. 4-7	International Trade Fair for Clothing Textiles-INTERSTOFF (01-734 0543)	Frankfurt
Nov. 8-16	International Boat Show (01-540 1101)	Copenhagen
Nov. 9-14	Middle East Building Materials and Construction Industry Exhibition (01-486 1951)	Bahrain
Nov. 14-23	Mining Industry Technical Fair-TECNOMIN (01-651 7698)	Lima
Nov. 17-22	International Packaging Exhibition (01-438 3964)	Paris
Nov. 19-22	Medical and Technical Exhibition and Congress-MEDICA (01-409 0956)	Dusseldorf
Nov. 24-29	Oil and Gas Industry Equipment and Services Exhibition (01-935 5200)	Mexico City

BUSINESS AND MANAGEMENT CONFERENCES

Oct. 20-21	New York Management Centre: Direct Investment in the U.S. (01-937 3163)	Hilton Hotel, W1
Oct. 22	Reader Centre for Forecasting: Retailing Leisure in the 1980s (01-533 5961)	Cumberland Hotel, W1
Oct. 23-24	British Institute of Management: Corporate Cash Distress (01-495 3456)	Piccadilly Hotel, W1
Oct. 23-24	Frost and Sullivan: Finance and Accounting for Non-Financial Executives (01-486 5377)	London
Oct. 24	Palace Publishing: Strategies for Surviving and Thriving During the Recession (01-438 3533)	Cafe Royal, W1
Oct. 27-28	AMP International: Planning and Control Techniques for Managing Maintenance Operations (01-262 2732)	Amsterdam
Oct. 27-30	Brunel Institute: Job Evaluation-The settling of differentials (0895 564611)	Uxbridge
Oct. 28	The Institution of Production Engineers: The Control of Automated Assembling Machines using I.C. Systems (01-579 9411)	London, W5
Oct. 28-Nov. 1	Adman: What Price Marketing? Justifying Expenditure in a No-Growth Economy (01-379 6578)	Vienna
Oct. 28-30	Institute of Personnel Management: Recruitment Advertising and Communications (01-387 2844)	Embassy Hotel, W3
Oct. 29	CBI/RASATA: India 1980 (061 707 2190)	Ld. Daresbury Hl, Warrington
Oct. 30-31	FT Conference: Austria - The Attractions for Future Investment (01-621 1355)	Melbourne
Oct. 30-31	AMD Legal: Essential Management Law-Refresher (07535 56047)	London
Nov. 3-4	FT Conference: Investment in Malaysia (01-621 1355)	Kuala Lumpur
Nov. 4	Gwilym Jenkins: Forecasting For The City (0624 61531)	Clifton Ford Hotel, W1
Nov. 5	Abacus: Health and Safety in the Printing Industry-Reducing the Risks: Avoiding Confrontation (0604 581300)	Mount Royal Hotel, W1
Nov. 5-6	MTC: The Skills of Interviewing (0533 27062)	Leicester
Nov. 7	Graham and Trotman: Chile-New Business Opportunities (01-493 6361)	Hilton Hotel, W1
Nov. 11	Reyes-ISC: Food Law for the 1980s (01-342 2651)	Princess Anne Theatre, BAFTA, W1
Nov. 13-14	Replinger and Associates: Symposium on Oil and Gas Investing and Financing (01-584 4351)	London
Nov. 13	IPM: Industrial Relation Law (01-387 2844)	London, WC1

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

Financial Times Conferences

EMPLOYMENT IN THE 1980s

Grosvenor House, London—November 20 and 21, 1980

British industry's employment prospects and opportunities will be discussed at this conference by Sir Terence Beckett, Director General, Confederation of British Industry and Sir Richard O'Brien, Chairman, Manpower Services Commission. The Union contribution to solving the unemployment problem will be examined by Mr. David Lea, Assistant General Secretary, Trades Union Congress.

EUROPEAN BANKING

Amsterdam—December 9 and 10, 1980

This conference will examine a wide variety of major issues, including the effects of the elections in the United States and Germany on the economic outlook of both countries, the achievements and prospects of the European monetary system and developing country indebtedness. Speakers will include Mr. John A. Craven, Deputy Chairman and Chief Executive, Merrill Lynch International Bank Limited; Mr. Francois Xavier Groll, Vice-President, Commission of the European Communities; Mr. Azizah F. Mohammed, Director, External Relations, International Monetary Fund and Mr. R. Streckham, Director, European Office, World Bank.

All enquiries should be addressed to:

Financial Times Limited
Conference Organisation
Master House, Arthur Street
London EC4R 9AX

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SNIA

SNIA VISCOSA

SOCIETA NAZIONALE INDUSTRIA

APPLICAZIONI VISCOSA

Limited—Head Office in Milan—Via Montebello, 18

Issued Share Capital L.136,628,821,000

Paid-Up Share Capital L.32,337,213,000

Registered in Milan—No. 40257

REGROUPING OF SHARES WITH A NOMINAL VALUE OF L.600

INTO NEW SHARES WITH A NOMINAL VALUE OF L.1,000

INCREASE IN PAID-UP CAPITAL FROM
L.32,337,213,000 TO L.136,628,821,000

In the execution of what was decided during the Extraordinary Session of the Annual General Meeting of 30th April, 1980 the above-mentioned operations will be carried out in the following way:

REGROUPING OF SHARES

Starting from 20th October, 1980 the ORDINARY and PREFERENTIAL shares with a nominal value of L.600 will be regrouped in shares with a nominal value of L.1,000 in the proportion of three new shares for each group of five old shares.

The shareholders are therefore invited to present their shares with a nominal value of L.600 to the authorised banks, bearing in mind that as from 20th October, 1980 such shares will no longer be quoted on the Stock Exchange whereas the new regrouped shares with a nominal value of L.1,000 will be quoted.

The authorised banks have been invited to place themselves at the disposal of the shareholders who intend to sell the fractions of non-regroupable shares or who intend to buy the necessary shares in order to reach the number of five shares or its multiples.

As from 1st January, 1981 the requests for regrouping can only be presented to the COMPANY'S TREASURY DEPARTMENT.

INCREASE IN SHARE CAPITAL

The increase in Share Capital from L.32,337,213,000 to L.136,628,821,000 will take place through the issue of 104,291,608 ORDINARY shares with a nominal value of L.1,000 ranking for dividends and all other rights as from 1st October, 1980 offered in option, at par, for L. 64,674,426,000 to the holders of ORDINARY and PREFERENTIAL shares, after regrouping, in the proportion of two new shares for every old share and for L.39,617,182,000 to the holders of the "MEDIABANCA 7% special SNIA VISCOSA series 1973-1988" convertible bonds in the proportion of one new share for every bond owned.

The option right must be taken, under threat of losing it, between 20th October and 19th November, 1980 only in Italy with the handing over of the receipts released by the authorised banks at the time of the presentation of the old shares with a nominal value of L.600 for regrouping and/or of the "MEDIABANCA 7% special SNIA VISCOSA series 1973-1988" for stamping and against payment of L.1,000 for each new underwritten share.

The option right if not used within the above specified terms will be offered on the Stock Exchange as per Article No. 2441, Paragraph No. 3, of the Civil Code.

To carry out the operations mentioned above those persons interested should apply to the COMPANY'S TREASURY DEPARTMENT or in Italy:

CREDITO ITALIANO—BANCA COMMERCIALE ITALIANA—BANCO DI ROMA—BANCA NAZIONALE DEL LAVORO—BANCO DI NAPOLI—BANCO DI SICILIA—MONTE PASCHI DI SIENA—ISTITUTO BANCARIO ITALIANO—ISTITUTO BANCARIO S. PAOLO DI TORINO—BANCA NAZIONALE DELL' AGRICOLTURA—BANCA BELINZAGHI—BANCA CATTOLICA DEL VENTO—BANCA DEL MONTE DI MILANO—BANCA GENERALE DI CREDITO—BANCA POPOLARE DI MILANO—BANCA POPOLARE DI NOVARA—BANCA PROVINCIALE LOMBARDA—BANCA SU ALPINA—BANCA TOSCANA—BANCA AMBROSIANA—BANCO DI SANTO SPIRITO—BANCO DI SARDEGNA—BANCO LARIANO—BANCA DI RISSARMO DELLE PROVINCE LOMBARDE—BANCA DI RISSARMO DI TORINO—BANCA DI RISSARMO DI TRIESTE—BANCA CREDITO AGRARIO BRESCIANO—CREDITO COMMERCIALE—CREDITO LOMBARDO—CREDITO ROMAGNOLO—CREDITO VARESE—CREDITO VENEZIA—CENTRALE DELLE BANCHE POPOLARI ITALIANE—ISTITUTO CENTRALE DI BANCHE E BANCHIERI

Abroad (on the account of the Italian Banks according to the law):

HAMBROS BANK LIMITED, London—DRESNER BANK A.G., Frankfurt a. M.—KREDITBANK S.A., Brussels—CREDIT DU NORD, Paris—CREDIT SUISSE, Zurich—SOCIETE DE BANQUE SUISSE, Zurich—BANQUE LEV S.A., Zurich—CHEMICAL BANK, New York together with other foreign banks connected with the above Italian banks.

A similar announcement of option will be published in the national edition of the official Bulletin of Limited Companies No. 171 of 18th October, 1980.

MEDIABANCA

BANCA DI CREDITO FINANZIARIO S.P.A.

SHARE CAPITAL L.84 BILLION—PAID-UP RESERVES L.52 BILLION

HEAD OFFICE IN MILAN—VIA FILODRAMMATICI, 10

Registered in Milan No. 52704—Volume No. 1746—Dossier No. 237

Issuing of L.52,145,804,000 worth of bonds

"MEDIABANCA 13% special SNIA VISCOSA series 1980-1990"

convertible into SNIA VISCOSA ordinary shares

offered in option to SNIA VISCOSA shareholders and holders of

"MEDIABANCA 7% special SNIA VISCOSA series 1973-1988"

convertible bonds

In partial execution of the decision taken at the Extraordinary Session of the Annual General Meeting on 30th October, 1978, the Executive Committee of Mediobanca, during the meeting of 22nd April, 1980, has decided to proceed with the issuing of a new, special series of bonds convertible into ordinary SNIA VISCOSA shares of nominal value L.52,145,804,000, named "MEDIABANCA 13% special SNIA VISCOSA series 1980-1990" having the characteristics indicated here below.

The bonds, of nominal value L.1,000 each, are offered in option to the SNIA VISCOSA shareholders and to the holders of the "MEDIABANCA 7% special SNIA VISCOSA series 1973-1988" in the proportion respectively of one bond for each ordinary or preferential share of nominal value L.1,000 (which is after the revaluation and regrouping decided at the Extraordinary Session of the Annual General Meeting of SNIA VISCOSA on 30th April, 1980) and of a new bond for each two old bonds held.

The option right must be taken, under threat of losing it, in the period from 20th October to 19th November, 1980 by presenting the underwriting request using the appropriate forms duly completed which must be presented to the Head Office of SNIA VISCOSA or to the authorised banks for the execution of the increase in capital of SNIA VISCOSA, together with the relevant option coupon. These will be given to the shareholders who will present the old shares of nominal value L.600 for the regrouping into shares of nominal value L.1,000 as well as to the holders of "MEDIABANCA 7% special SNIA VISCOSA series 1973-1988" bonds who will present the bonds held for stamping.

Payment for the new underwritten bonds amounting to L.1,000 for each being valid as of 1st December, 1980 (with dividend no. 2), must be made on 1st December, 1980.

The above payment can also take place at the time of the underwriting, handing over the old bonds of "MEDIABANCA 7% special SNIA VISCOSA series 1973-1988" together with dividend no. 15 (1st June, 1981) and subsequent dividends. The bonds belonging to series no. 3 to be drawn for reimbursement on 1st December, 1980 will be accepted at par at L.1,000 each. Those belonging to the residual series nos. 1, 4, 5, 6, 7, 8, 9 and 12 for which advance reimbursement has been decided as from 1st February, 1981 and as published in the Official Gazette of 16th October, 1980 will be accepted at L.995 each. The amount of dividend no. 14 (1st December, 1980) will be paid subsequently, therefore, the balance of 5 lire for each underwritten bond will have to be paid in cash being the difference between the price of the underwritten bond and the price of L.995 fixed for the acceptance of the old bond.

The option right if not used by 19th November, 1980 will be offered on the Stock Exchange according to Article No. 2441, Paragraph No. 3 of the Civil Code.

CHARACTERISTICS OF THE BONDS

Nominal unit value: L.1,000.

Denominations of the shares: 1, 5, 10, 50, 100, 500 and 1,000 bonds.

Nominal annual interest: 13% payable without deducting any expenses, except for those required by law, in two equal instalments falling due on 1st June and 1st December.

Conversion of SNIA VISCOSA ordinary shares: The bonds can be converted on maturity of each dividend as from 1st June, 1983 to 1st December, 1988 inclusive, in the proportion of one SNIA VISCOSA ordinary share of nominal value L.1,000 for each bond of equal nominal value, except in the case of modification of this proportion as foreseen in Article No. 5 of the terms of the loan. MEDIABANCA can establish, in addition to those indicated above, other conversion dates but still keeping firm the last term of 1st December, 1988.

Reimbursement: The bonds still in circulation at the date of 1st December, 1985 will be reimbursed at par in five constant, annual instalments of capital starting 1st June, 1986; the bonds to be reimbursed will only be determined through drawing.

Advance reimbursement and conversion: MEDIABANCA reserves the right to proceed as from 1st June, 1983 with the advance reimbursement, total or partial, of the loan. Also for the bonds subjected to advance reimbursement, if it takes place within 1st December, 1988, the holders will have the right to conversion.

Taxation: The interest payable on the bonds will be subject to tax to be deducted at source with the obligation of reimbursement at the rate of 10% according to Article No. 12 of Law No. 376 of 2nd December, 1976, except for more favourable terms under law for the bond holder. MEDIABANCA engages to pay the interest on bonds and to reimburse the same without any deduction for taxes, present or future, which according to the law are not to be charged to the bond holder.

Quotations: The Stock Exchanges of Milan, Rome, Turin and Genoa will be asked to quote these bonds constituting the loan.

A similar announcement of option will be published in the national edition of the official Bulletin of Limited Companies No. 171 of 18th October, 1980.

UK NEWS — LABOUR

Union officials fear discipline rule

BY JOHN LLOYD, LABOUR CORRESPONDENT

FULL-TIME officials of the engineering white-collar union AUEW-TASS fear that a disciplinary change, voted in over a week ago by a special delegate conference, may be used against officials considered unreliable by the executive.

It allows the executive, in conjunction at times with Mr. Ken Gill, general secretary, to suspend officials with or without pay.

Mr. Gill said last weekend, after the special conference, that the change was minor and long overdue. He said that the traditions of the union would ensure that it was not abused, and that he had guaranteed to

discuss it fully with officials.

Some officers concede that a tightening up of disciplinary procedures is inevitable—if not from their point of view, from the point of view of the employers.

Others are angry and alarmed by the new regulation, believing that it was brought in too hastily, but that it presents a threat to their positions. Their objections to the change, to be voiced in the forthcoming talks with Mr. Gill, are on four main grounds.

First, they say that it was pushed through the special delegates' conference with inadequate warning. Delegates were not aware of the proposed

change until they arrived at the London conference on October 11. It was listed on the agenda under the heading "Administrative problems."

The main purpose of the conference was to discuss the legal position relating to the full amalgamation of the four sections of the Amalgamated Union of Engineering Workers, of which TASS is one.

Second, they recall that a revised disciplinary procedure was overwhelmingly rejected by the full-time officials at a meeting, during the AUEW's national conference in Llandudno last month.

Third, they believe that the change contravenes TASS's own rules. Rule 60 specifies that full-

time officials should receive six months' notice of a change in their condition, a stipulation which, officials say, has not been met in this case.

One official said that legal action would follow any attempt to implement the new regulation.

Fourth, some officials believe that the regulation would be used against people whose views on political and industrial matters differ from those held by the majority of the executive. Such differences of opinion do not fall into the Left-Right divide because both the TASS leadership and the officials who consider themselves threatened are largely on the Left.

Farm men to demand 100% rise

Financial Times Reporter

FARMWORKERS will today demand a 100 per cent pay rise to bring earnings up to the national industrial average.

Leaders of the National Union of Agricultural and Allied Workers will tell farmers at pay talks in London that their members have been hit hard by high inflation because of their low basic wage.

The union, representing about one third of the country's 250,000 full-time farm workers, wants the basic 258 for a 40-hour week doubled for a 35-hour week.

It is also claiming better casual and overtime rates and the lowering of the minimum age for a senior from 21 to 18.

The farmers will tell the union that they cannot afford rises of this order. Latest Government figures show that in real terms farmers' incomes have fallen by about 27 per cent in the last two years, with a further fall of at least 11 per cent expected this year.

Airport peace

BAGGAGE handlers at Glasgow Airport returned to work yesterday.

They walked out after one hour's strike, having been refused permission to play in a pub darts match.

The airport, closed at various times from Thursday when firemen joined the stoppage. Talks will be held to work out new shift change procedures.

Dustmen threat

DUSTMEN at Dundee have threatened to strike if East Northants District Council approves plans today to sack 15 colleagues as part of financial cuts.

Move to end boilermakers' strike

BY JOHN LLOYD, LABOUR CORRESPONDENT

BOILERMAKERS AT the Ayrshire Marine Constructors yard at Hunterston on the Firth of Clyde, Scotland, will today vote on a plan to end a six-week-old strike.

The strike, over allegedly extensive breaches in health and safety procedures and lack of consultation, has halted work on a £10m oil platform for Phillips Petroleum and has caused the yard's owner, the U.S.-based

company, Chicago Bridge and Iron, to issue a closure notice on the yard.

Mr. James Murray, the new general secretary of the Boilermakers Society, is to put a plan to the 500 boilermakers at a mass meeting in Greenock today which he believes is the last opportunity to save the yard.

The plan was thrashed out with representatives of the

yard's management 10 days ago, after the boilermakers narrowly rejected a previous call for a return to work. The 400 non-craft workers at the yard, members of the General and Municipal Workers' Union, have already voted to return to work.

Shop stewards at the yard believe the plan will make 200 redundant with work previously handled in the yard being subcontracted.

Engineering staff work fewer hours

BY OUR LABOUR STAFF

FEWER HOURS are worked by staff in the UK engineering industry than by any other engineering employees in Europe.

The paper, presented in an EEF Briefing on working hours says the major difference between the UK and the rest of Europe is that most manual and staff employees in Europe have the same basic hours of work.

Research also suggests that the number of hours worked

each year by manual workers in the UK will exceed those of their counterparts in Germany by 1985.

The paper, presented in an EEF Briefing on working hours says the major difference between the UK and the rest of Europe is that most manual and staff employees in Europe have the same basic hours of work.

are taking place about reducing staff or manual hours, it says.

Figures covering working time in Europe during 1980 show that in the UK staff work annually between 1717-1740 hours compared with 2030 hours in Switzerland, where the most hours are worked, and with 1775 in Belgium, where the second lowest figure is recorded.

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Hospital row over bonuses

HEALTH CHIEFS were drawing up emergency plans yesterday to feed patients at Liverpool's Walton hospital where the 93 catering staff have locked themselves in the kitchens, in a row over bonus payments.

They have threatened to barricade the doors if management tries to bring in volunteers. The catering staff have worked without pay this week-end to provide meals for the 630 patients at the 760-bed hospital.

But because of union sanctions, workers are refusing to restock kitchen shelves from hospital stores. They warn they might have no food left to prepare after breakfast today.

Yesterday patients had a hot three-course lunch — but the main course was cheese pie, not the usual Sunday roast. Hundreds of staff, many of whom live at the hospital, had to go out for meals yesterday because the staff canteen was not serving food.

Yesterday, Walton's Labour MP, Mr. Eric Heffer, visited the kitchens and suggested a peace formula.

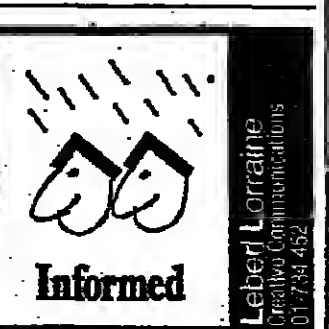
He wants management to withdraw the threat of ending the workers' bonus scheme in January, and the staff to return to work while talks continue. The hospital's deputy administrator, Mr. Michael Sobanja, said: "Our main concern is to make sure patients remain properly fed."

If the catering staff remained in the kitchens without preparing meals that would be a very serious matter, which might even lead to the possibility of legal action to remove them. In the meantime we would bring in meals from outside."

Mr. Peter Farrell, a NUPE shop steward, said yesterday: "We shall stay in the kitchen as long as is necessary to get a settlement. If necessary, we can barricade ourselves in with trolleys."

The lock-in began on Friday, when Sefton Area Health Authority stopped paying the catering staff because it considered union sanctions in breach of their contracts.

Workers are angry because the ending of their bonus scheme will mean they lose a third of the basic wage — up to £25.



THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

SUCH IS the special quality of the self-made businessman that he cannot usually function effectively within a large organisation. His success in the first place is usually partly due to the generous measure of autonomy he can allow himself as his own boss—something he inevitably forfeits if he chooses to make the transition into the big league.

Yet many small-time entrepreneurs overcome their reluctance to take this step, tempted by generous offers for their businesses. Generally they are offered a directorship on the board of the larger company, only to find themselves hamstrung and frustrated by corporate torpidity.

Disillusioned, they often leave and return to the world of small business to "fly by the seat of their pants" once again.

Tony Davies is something of an exception. He elected to be bought out by a larger company in the conscious hope that he would be able to develop more fully his interest in computers. He also wanted the experience of working at senior level for a large corporation.

In the event, after only two years, he decided that the company's aspirations for the computer business were incompatible with his own. It was also likely that the company would transfer him to the U.S.—and he did not want to go.

Wanting to be his own boss was a lesser reason, though still important.



Profile

were topping \$0.3m on sales of \$3m. Davies personally banked about \$0.5m from the deal.

In the new organisation he presided over his own company and another Schlumberger acquisition, Solartron, an instrumentation company making voltmeters and other data logging equipment. Lately he was also helped with the purchase of the Fairchild microelectronics business in California, where, it was indicated, he might have to move.

But Davies's first love has always been the complicated dynamic world of computers, their application to test equipment was of secondary interest. If he was going to fulfill his ambition, he realised he would have to leave.

"I had, and still have, a very good relationship with Schlumberger, where I picked up valuable experience which I did not get at Plessey," says Davies. "Although I learned my basic management skills with Membrain, one gets a wider visibility working for a big multinational. I was also exposed to the more traditional management functions."

"I was well thought of and my career looked assured," he says, although he had never been given any assurances that Schlumberger planned to go into computers in a big way. It became apparent that it did not. "This didn't fit into my long-term aspirations."

Davies also admits that he is the type of person "who likes to work by intuition, and the upward justification needed in a big company doesn't suit me. 'I believe in the work ethic,' he adds. "I get a lot of my

The pilgrim's progress of an entrepreneur

BY ARNOLD KRANSDORFF



From entrepreneur to organisation man and back again: Tony Davies (right) with a satisfied user of his terminals, Gary Delany

pleasure in creating wealth."

And create wealth is exactly what Davies again intends to do—through a company called Computer Technology, a private company which had been set up in the mid-1960s, had almost collapsed because it lacked marketing strengths to convert technically advanced products into profits.

It was rejuvenated by a new management team and profits improved over the next five years to top £580,000 for 1979/1980.

From his vantage point on the board, Davies became increasingly impressed with the company—so much so that he decided to buy control and expand its base.

Davies's links with Computer Technology go back about three years, when he was appointed to its board as a non-executive director.

The reason for the appointment was that, through Membrain, Davies and Computer Technology had a common hacker, the now defunct venture capital house European Enterprises Development (EED). "When it

collapsed, I was asked by the board of Computer Technology to help them," says Davies.

Davies arrived on the scene only a few years after Computer Technology, a private company which had been set up in the mid-1960s, had almost collapsed because it lacked marketing strengths to convert technically advanced products into profits.

It was rejuvenated by a new management team and profits improved over the next five years to top £580,000 for 1979/1980.

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Institutional backing

With the backing of the company's mainly institutional backers (ICFC, a French investor called Savarna, and Pergamon Press), he has acquired a 10 per cent stake for

£200,000, with an option to acquire a further 43 per cent in five years' time.

His long-term strategy is to provide many of the computer tools needed in modern office administration—a high growth sector of the computer industry.

"There has been significant growth in the services sector of industry," says Davies. "In the past about 50 per cent of workers were engaged in so-called non-productive work, i.e. in the office. This has now increased to about 60 per cent."

"The volume of information and paperwork is doubling every six years. There is an obvious need for products to manage information and to improve office productivity."

Davies intends to provide an ambitiously wide range of equipment for processing, storing and distributing information, in the form of voice, data and digitalised image.

To do this he has restructured the group under a new holding company, Information Technology, and created two new subsidiaries called Office Techno-

logy and Network Technology. Computer Technology will continue its present activity of providing high-performance minicomputers for business administration. Office Technology, which is expected to provide the main thrust for the group in the short-term, will provide systems for office automation such as word processors incorporating advanced functions for document management. Network Technology, the most recent company to be created, will provide independent private communication networks or electronic switchboards for transmitting digital information.

Davies's financial strategy revolves around using the assets of Computer Technology. In addition to a good cash flow, it has no debt and around \$0.5m in bank deposits. Because of its strong balance sheet Davies has been able to negotiate borrowing facilities from the clearing banks of around £1m.

He is not daunted by high interest rates. "Remember, I am a child of the seventies and know no different," he says.

For the next four years Davies has earmarked around £2.5m to develop his office automation systems through a team which includes about eight ex-IBM employees who joined him recently. "They have been researching the office automation market for some time and IBM chose not to back their products. They approached me with their ideas which I think have great potential."

Four of the team, who between them have more than 50 years' experience with IBM, have been appointed to senior management positions with Office Technology, one of them to head its marketing drive. Another management appointment has gone to a former vice-president of ICL's U.S. operations.

Ambitious target

Ambitious as ever, Davies has set himself a target of group sales of £50m and pre-tax profits of £5m by 1984-85. The achievement of this would require an annual sales growth of at least 50 per cent and a return on capital of around 40 per cent.

This might seem ambitious in such a competitive environment where at least 50 companies are already in the market, even if only a few are UK owned. But Davies is not perturbed. "Most of them are putting out conventional equipment whereas we're going to provide an overall electronic documentary system to enable managers to improve office efficiency. Here we have perhaps only five or six competitors."

Confronting the unthinkable

Nicholas Leslie continues our series

on help for redundant executives

YOU ARE the chief executive of a New York company which is suddenly taken over. Next thing you are an out-of-work chief executive. You have turned 50 and are not of an easily employable age. So what do you do?

Tom Hubbard faced this dilemma nearly 13 years ago. His answer was to turn the situation to his advantage and, giving his background at the head of an advertising agency, it seems rather surprising that his actions had not been taken before.

On the plus side Hubbard had experience in promoting both himself and other people and products. On the minus side was a predicament that is increasingly being felt in industry on both sides of the Atlantic: executives fall victim to economic recession, and face enforced redundancy or early retirement.

Hubbard drew the two experiences together and set up THinc Consulting Group as a specialist in grooming redundant executives to present themselves to maximum advantage to potential new employers. The term Hubbard uses for his services is "executive outplacement," and he claims that it was who first introduced the concept—which is now employed in some form or another by several organisations other than THinc in the U.S. and the UK.

Basically, the service goes something like this: a company needs to make one or a number of senior executives redundant. It calls in THinc to advise on the best approach to adopt to inform the people concerned of their redundancy. It then assigns THinc to help those executives through a programme of self-analysis to establish their strongest points and how they should present these to likely employers.

"We act as a teaching agency in showing people how to be professional in searching for a job," says Hubbard. He reckons that, particularly with the more senior executive, there is a five-fold job opportunities should emerge within six months "and we can help him make the right choice." He claims that around 80 per cent of executives find jobs within six months and that only 2 or 3 per cent never find new employment. He also main-

tains that around 60 per cent end up in better jobs. THinc stresses two points. It does not find jobs and it is always employed by a company, not the executives. Which is perhaps just as well since its fees vary between 10 and 15 per cent of the redundant executive's annual remuneration. In the U.S. it specialises in redundant executives in the £100,000 a year range, and in the UK the £35,000.

It is tempting to suggest that THinc's activities are elitist in that its prime objective seems to be to look after the more highly paid executives who are being shown the door. It might seem that by giving the top layer special treatment an employer runs the risk of alienating the main body of his employees, some of whom may also be in line for redundancy.

Hubbard denies this, saying that THinc puts together programmes for executives and workers all the way down the line, although where larger numbers are concerned the counselling given is on a collective rather than individual basis. In these cases, fees are negotiated. All the same, Hubbard does admit to 80 per cent of THinc's business being made up of individual assignments.

Hubbard maintains that with any redundancy programme it is far better for a counselling service to be brought in at the earliest possible stage so that it can be properly planned rather than conducted in fire-fighting fashion. "We aim to help companies manage change rather than operate in a climate of confusion," he says.

Once an executive has been made redundant he can operate from THinc's premises until he finds a new job. Hubbard is rather against redundancy or severance payments being too large because he reckons this defers the executive from getting down to finding a new job. If he remains out of the marketplace for more than six months, his chances of re-employment diminish rapidly.

THinc Consulting Group International (UK), 85-87 Jernyn Street, London SW1Y 6JD. Earlier articles in this series were published on August 13 and October 7, 1980.

IBM introduces new ways to improve office productivity.

Sometimes it seems that there just aren't enough seconds in the day to get all your work done.

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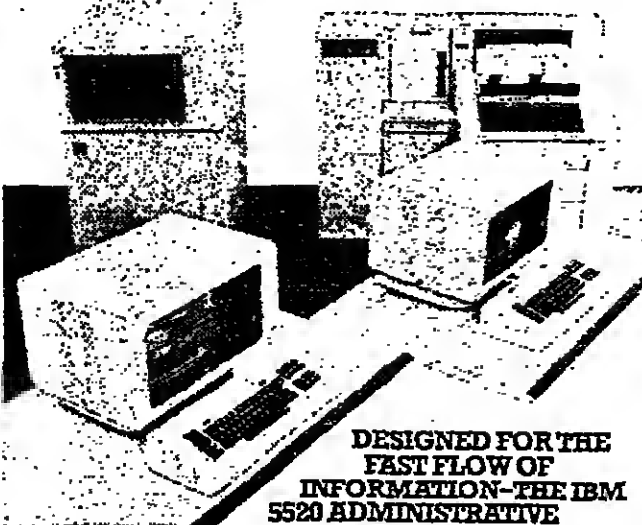
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gives confirmation of delivery.

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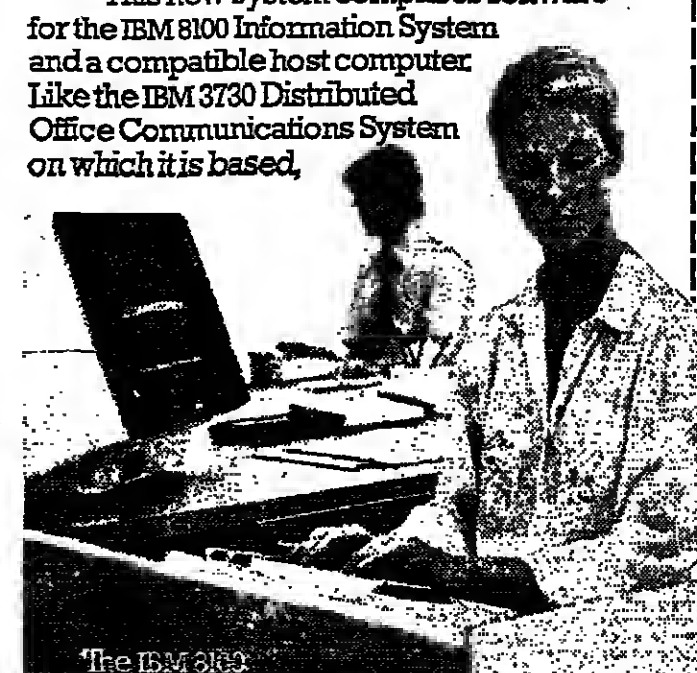
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The IBM Displaywriter



The IBM 5520

Giselle



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Nutcracker Sweet

Directors play 'musical managers'

Redbrick finally gets a voice

have also organised coaching in all junior grades.

Both Joa Gibson, their president, and John Ryan, the manager, were quite emphatic that, although they are sponsored by 30 or so industrial companies at a dollar a point, the game in Queensland is still strictly amateur.

The players had to find almost a third of their expenses to make this trip.

Queensland had to make several changes on Saturday. The rhythm of their play was upset, partly because Handy the prop had to hook and had little rapport with his scrumhalf McIvor.

A feature of the match was the quick switching of direction by the backs, making the ball do the work. Geoff Shaw, who was absent in the side in the wake of his namesake Tony, certainly is bulky and this helps him to set up opportunities.

AUSTRALIA AFTER THE ELECTION

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Monday October 20 1980

Hard choices on the frontier

By David Housego in Canberra

Doubts about privatisation

CABLE AND WIRELESS may not be very familiar to the British electorate or even the British business community, but in many parts of Asia, Latin America, Africa and the Middle East, it is a household word. This company, at present wholly owned by the British Government, is responsible for developing, installing and managing telecommunications systems of 31 countries and provides further services in 40 others. Despite the decline of the British Empire, in which most of its initial operations were based, the company has continued to grow discreetly but rapidly to become a major force in international telecommunications.

Track record

It has built up a formidable reputation for installing and managing small and medium telephone systems and has established a successful financial track record. Over the past five years its return on capital has consistently been over 20 per cent and the British taxpayer has benefited from this success through a steadily increasing stream of dividends paid to the Treasury, in 1980 amounting to £10.5m.

However, to the present Government, the somewhat anomalous position of Cable and Wireless as a "private company" incorporated under the Companies Act, but lodged firmly in the public sector, is both an embarrassment and a temptation. For there seems, on the face of it, to be no reason why a thriving commercial enterprise, which does almost all its business overseas, has little impact on British citizens, either as an employer or as a provider of services, and is in any case subject to the regulation of other sovereign governments, should remain in the public sector. Having suffered repeated setbacks in its efforts to "privatise" several nationalised industries, the Government now sees Cable and Wireless as a prime vehicle for fulfilling its election promise to roll back the frontiers of the public sector. Just as importantly, the company's financial performance has raised hopes in the Treasury that its sale could put in substantial sums of money and reduce the apparent size of the public sector borrowing requirement.

Unfortunately the Cable and Wireless majority does not share the Government's conviction that commercial enterprises have no natural place in the public sector. They claim that, far from inhibiting the company's growth, government ownership has been a major factor in its success. The reason

is simply that the company's clients, who tend to be government officials and politicians, prefer to entrust the management of their telephone systems to what they see as another government institution, rather than to a purely commercial multinational company. The fate of numerous foreign-owned utilities and railroads in the Third World over the past 50 years does seem to suggest that foreign commercial ownership of vital elements of developing countries' infrastructure often proves politically unacceptable. British Ministers, except perhaps those at the Foreign Office, may see no reason why their privatisation decisions should be constrained by the political prejudices of foreign governments, particularly when these prejudices run directly against the ideas on public ownership which the Government is trying to foster in Britain. They may also suspect that some of the anti-privatisation claims are little more than special pleading, with little basis in commercial reality. After all, most of the major contracts for installing telephone systems all over the world are won by private multinationals dealing with sovereign governments. It will also be remembered that when Lord Glenamara was appointed chairman of Cable and Wireless, on his and Wireless as a "private company" incorporated under the Companies Act, but lodged firmly in the public sector, is both an embarrassment and a temptation. For there seems, on the face of it, to be no reason why a thriving commercial enterprise, which does almost all its business overseas, has little impact on British citizens, either as an employer or as a provider of services, and is in any case subject to the regulation of other sovereign governments, should remain in the public sector. Having suffered repeated setbacks in its efforts to "privatise" several nationalised industries, the Government now sees Cable and Wireless as a prime vehicle for fulfilling its election promise to roll back the frontiers of the public sector. Just as importantly, the company's financial performance has raised hopes in the Treasury that its sale could put in substantial sums of money and reduce the apparent size of the public sector borrowing requirement.

Minority

The fact remains, however, that in the business which forms the core of Cable and Wireless' operations—the management of whole telecommunications systems under long-term franchises—there is no competition from private corporations. Whether this means that no private company could conceivably conduct such a business is a moot point. But what may well elicit the Government's decision on the future of Cable and Wireless is the fact that private investors who are offered the Government's shares in the company will have to be convinced that private ownership will not jeopardise its financial prospects. The need to convince the Stock Market, if nothing else, would suggest that the Government should proceed cautiously with any share disposals, after full consultation with Cable and Wireless clients. Initially, at least the best the Treasury could hope for is to sell a minority stake, leaving the company under Government control.

MR. MALCOLM FRASER, Australia's Prime Minister, has come riding back to Canberra confounding the opinion polls which last week had him stumpling to defeat or, at best, winning by only a tiny margin.

But the verdict of the electorate was by no means as comforting as his overall majority of between 17 and 24 would suggest. Labor won close to half the votes cast and now has its sights firmly on defeating Mr. Fraser's Liberals in the next election in three years' time.

The campaign also underlined the difficult choices that Australia faces as its new resource boom gathers pace. The message that came through clearly, particularly in the sprawling suburbs of Melbourne and Sydney where 6m of the country's 14m people live, was that the electorate will not wear the combination of high unemployment (now 6 per cent) and the squeeze on real earnings that has left many families worse off in the midst of a boom from which they feel they have yet to benefit.

It was in the marginal seats in these two cities that Labor pitched its appeal to the middle income families and first house purchasers pinched by higher mortgage repayments, dearer petrol and higher shopping bills.

The Liberals—who have ruled for 59 of the past 79 years—have lost touch with this class. They have equally failed, as a senior Liberal senator was pointing out before the vote, to reclaim the allegiance of the urban young who turned away from them during the Vietnam War.

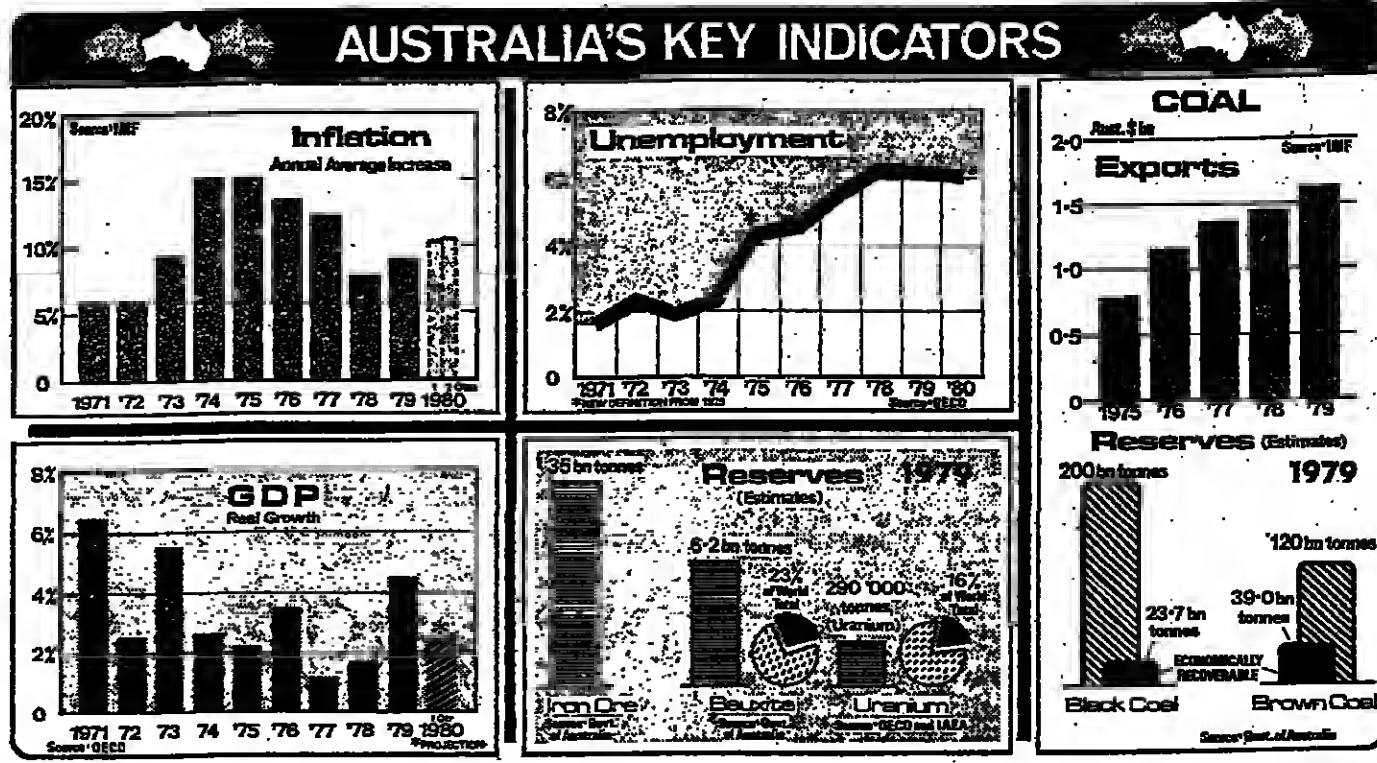
Both groups have a strong dislike for the authoritarian style of Mr. Fraser himself. There will be strong pressure within his party and from a much stronger parliamentary opposition, for him to change his presidential style before the 1983 election.

The immediate concern of Mr. Fraser's new administration will be to check the inflationary pressures, reflected in the 15 per cent expansion of the money supply in the June quarter, and the result of higher levels of Government spending and private investment.

But the real question for the next few years is how much Australians want to change their life style—a shorter working week, sun-filled days on the beaches, the superb food and wine of Sydney, the opportunity for a fatter on the fruit machines or at the races, the lack of any compelling need to compete to accommodate a resources boom.

A rash of new publications appearing recently—"Crisis in Abundance", "Australia at the Crossroads", "Poor Little Rich Country"—reflect the bandwagoning that has been going on about the difficult choices before Australia and the course it is likely to take.

There is probably some truth in the unkind comment of Mr. Lee Kuan Yew, Singapore's Prime Minister—and every bit



as arrogant a man as Mr. Fraser—to the Australian Premier after the recent regional Commonwealth Prime Ministers' Conference in New Delhi.

Australia could either choose to become a nation of loafers in the South Pacific, he was reported as saying, or use its mineral wealth to restructure its industry and become a force in world economic institutions. On present form, he added, Australia seemed to be opting for the former.

It is this sense of uncertainty in Australia and its lack of confidence in itself that must most bemuse the visitor from abroad. Here is a country which, in an energy-short world,

reserves of bauxite, iron, lead, zinc, titanium, manganese, nickel, silver and asbestos. From its isolation so far from the old industrial world, it now finds itself part of a Pacific and (potentially) Asian community that is one of the fastest growing in the world with all the potential that this offers in terms of linking mineral development and manufacturing.

It is one of the major untapped food growing areas (whose pasture lands in New South Wales perked up yesterday morning when heavy rain broke months of disastrous drought). For the first time since the early 1970s last year saw a

panies and some entrepreneurs would like to grow as fast as the magnitude of these resources suggests is possible. Yet, despite all this, the 1980s commitment to fast growth, increased immigration, full employment, low inflation and unlimited horizons has gone.

The collapse of the mining boom and several years of rising unemployment and more slowly changing living standards have dulled the excitement of the frontier. The population is ageing, with a higher proportion of people retired or close to retiring age.

The young, says Senator John Carrick, Minister for Energy and Development, with that

ful jumble of graziers and cattle ranchers, another resource boom holds out the unwelcome spectre that an appreciating exchange rate will squeeze the profits of farm exports and manufacturing companies.

They experienced in the early 1970s the "Dutch" or "British" disease of an overvalued exchange rate and know that the Australian dollar is now significantly undervalued in relation to potential capital inflows or the growth of mineral exports.

Industry has already been told by Mr. John Stone, the Secretary to the Treasury, that import tariffs and quotas should be cut as a first step to the industrial restructuring that must come in the wake of resource development.

This, and similar warnings, have set the alarm bells ringing, so that recently Sir Max Dillon, President of the Confederation of Australian Industry called for the setting up of a Joint Government/Industry co-ordinating body, one of whose tasks would be to see where adjustment is going to cause the most problems.

Australia's industry was built up in the 1950s and 1960s behind high protective barriers to give the country as wide a manufacturing base as possible. It never liked taking risks and has probably grown more averse to them after a decade of squeezed profit margins.

It is true that the effective tariff rate has come down over the last five years of the Fraser Administration, but it was still a hefty average 26 per cent for the manufacturing sector in 1977-78 and that average hides a 61 per cent tariff for the automobile industry and 149 per cent for textiles and footwear.

The craft-based trade union movement is even more rigid and locked into the existing industrial structure. It also operates a wage bargaining system under which the size of new demands is set by the



Mr. William Hayden (left) whose Labor Party provided a strong challenge for Mr. Malcolm Fraser, the Liberal Prime Minister in a closely fought election.

produces 70 per cent of its own oil requirements, which could be a dominant force in the world's oil trade until the end of the century with exports by then of 255m tonnes a year, which is superabundant in uranium and which is bringing upstream a \$450m investment in natural gas on the North West shelf.

Meanwhile Australia has still fully to chart the richness of its mineral resources. But it ranks among the top six countries in

sharp recovery in private investment. Government surveys of intended private investment (certainly higher than what will actually materialise) indicate that in real dollar terms private investment in manufacturing will climb higher over the next three years than it did in the previous boom in the early 1970s and represent as high a proportion of GDP.

Nor is there any shortage of foreign funds to finance development. The big mining com-

category authority of an elder statesman of the Liberal Party, are conservative in the sense of doubting whether big is beautiful and of being more concerned to protect Australia's environment.

They share the country's historic antipathy to the idea that foreign multinationals will scoop up the nation's wealth, encapsulated in the slogan "Buy Back the Farm" coined by Mr. Gough Whitlam, the former Labor Prime Minister. For industry and the power-

MEN AND MATTERS

Neddy bucks the monetarists

A defeat blow against Whitehall's prevailing monetarist dogma appears to have been struck by the National Economic Development Office.

While Margaret Thatcher has been summoning such hard-line economists as Alan Walters from his U.S. exile to bolster her government's dogma, Geoffrey Chandler, NEDO's director, has been recruiting among the young apostles of demand management and incomes policy.

Derek Morris, a relatively unknown 35-year-old economics fellow and tutor at Oriel College, Oxford, is to join NEDO as its economic director in March. He succeeds David Stout, who has gone to Leicester University, in a general reshuffle of Chandler's top staff.

Morris, editor-author of a couple of books on industrial economics and a visiting fellow at the Oxford Centre for Management Studies, should provide a strong reinforcement for Chandler's economic policy approach. The NEDO boss's preference for the old Healey-Varley style of industrial strategy, interventionist policies and even industrial democracy has been well documented in a series of speeches this year.

Government Ministers have joined the TUC and CBI in approving Morris's appointment. Though the National Economic Development Council—which runs the office—is at present merely a talking shop for the three parties, they rarely meet as amicably anywhere else. That may have helped to suppress any ministerial qualms.

But the NEDC office is at its most influential when Government gets around—as most of them inevitably do—to needing closer relations with both sides of industry. Some economic crystal-gazers predict that by the time Morris arrives, the mood may be changing and his type of policies may be coming back into vogue.

Chandler, meanwhile, has



Geoffrey Chandler—defying the doctrine.

more recruiting to do to complete the changes which began with the arrival recently of Peter Davies, the Treasury's former chief spokesman, as secretary to the council. Industrial director, Ken Fraser, will have to be replaced early next year when he returns to a marketing job at Unilever.

Progress afoot

Falling over themselves in the excitement of their discovery, our planners and policy-makers today proudly report: "walking is transport... and it uses no oil."

The result is that suddenly the strange minority of people who pop out of under-passes and dash dangerously over zebra crossings has assumed national importance. A Policy Studies Institute one-day conference of experts has concluded that the breed should be encouraged. Norman Fowler, Minister of Transport, has promised alternatively if ambiguously, to publish a "Government Paper on pedestrian policy."

The conference report reveals some of the reasons for the

years of neglect. Our most energetic walkers are "the more vulnerable groups in society"—unemployed, elderly, and young wives with children. Not only do they make less noise than other traffic, they are apparently more difficult to count. Cars can be enumerated by machines, the conference heard. "Counting pedestrians... involved the recruitment of more costly and dubiously motivated labour (my italics)."

Opposition to the pedestrians still lingers, however, despite the official blessings now being poured on them. More walkers would increase accidents, the conference was told. And the bus services would get worse.

He would like, too, the satisfaction of finally carrying through the task he began with Paul Hamlyn in the 1960s of "transforming" children's book publishing in this country.

After the Hamlyn house was sold to IPC, and Hamlyn himself had departed, Jarvis stayed on as the books division chairman and chief executive. But policy differences forced him to leave in 1971. "Paul and I made our imprint on the publishing market," Jarvis says. "But there's so much more that can be done."

Up market

From a sharp-eyed City trends spotter I learn in amazement of a commodity whose soaring price is far outpacing that of the market in soy beans, sugar or even gold. By December, he estimates, in spite of abundant supplies, its price will have risen a staggering 335.9 per cent in two years.

The commodity in question is that essential raw material for so many City offices, not least that of the FT itself, the Government's monthly publication, Economic Trends.

In December, 1978, this 120-odd pages of vital statistics cost £1.95 a month. At the end of this year the price will be £8.50, plus another 45p if you want it delivered to your doorstep.

Soma professional statistics surveyors, the Government should be warned, are becoming alarmed by the upward surge of this new indicator. It could presage yet another crisis in a publicly-owned industry.

The price of the OECD's monthly, Main Economic Indicators, covering comparable figures for 24 other countries, as well as Britain, in its 170 pages, and with explanations in two languages, has remained unchanged for two years. At £2.20 (post paid) a copy, it is already far cheaper to buy our own statistics from abroad.



Buchanan's: the Scotch of a lifetime

Observer

مكتبة النجف

FINANCIAL TIMES SURVEY

Monday October 20 1980

Advertising

By the end of the decade, total world advertising billings could exceed \$300bn. Growth has slowed at present, as the world recession bites, but to a lesser degree than past experience might suggest. In the view of the advertising business itself, this is because the users of advertising increasingly regard it as a necessary business investment and not simply an expense.

Holding on to market share

By Michael Thompson-Noel

IT IS HARD to put a finger on it, but it is beginning to look as though advertising—suitably described by the Interpublic Group of Companies as the information process that makes possible the production, distribution and consumption of goods and services—is not only riding the recession in some style, but is on the brink of breaking fresh ground.

Not that the recession isn't hurting. In some countries more than others, in some media and product categories, the pips are squeaking as the trade cycle grinds.

But across a swathe of advertising categories, there are reasonably firm signs that advertisers are maintaining expenditure, wherever they possibly

can, so as to keep a grip on market share in readiness for when the cycle turns up—determined behaviour that is in sharp contrast to that seen in the recession of 1974-75, when budgets almost everywhere were chopped, markets abandoned and brands left to wither.

If the producers of goods and services are indeed sticking to their guns, their behaviour raises two important points: first, that advertisers may be coming to regard advertising as an investment and not a cost—as important, in its way, as research and development and new plant and technology; second, that the decade of near-unprecedented expansion in international advertising forecast for the 1980s could indeed be at hand.

Despite current stickiness in numerous markets, the view of Robert J. Coen, a senior vice-president at McCann-Erickson in New York, strikes a prophetic ring in many quarters.

In Mr. Coen's view: "A new trend in advertising growth is now clearly evident. The return to greater utilisation of advertising does not appear to be a temporary phenomenon but one similar to the extended period of consumer marketing activity that occurred following World War One."

Variations

He says that the new trend in international advertising began in 1976 and should continue over an extended period. "Modest economic variations will probably have little effect

on present trends. Advertising as a percentage of Gross National Product had been declining up until a few years ago in most of the key industrial countries of the world. Now the trend is in the other direction."

This will sound far too optimistic for some, but the number of specialists who can relate the advertising undercurrent to historical business trends, let alone juggle them with the potential for international economic expansion, the development of world markets (let alone a world war), the dawn of media revolution and the likely need and demand for consumer advertising messages, is not a large one.

In his report to stockholders in New York in May, Philip H. Geier, chairman of Interpublic, said that effective advertising was "never more important than it is right now." The agencies of the Interpublic Group, whose net income last year was \$21.6m, are McCann-Erickson, Campbell-Ewald, The Marbach Company and SSC and B. Lintas.

According to Mr. Geier: "For the most part, face-to-face buying and selling has all but disappeared. Simply put, advertising has become a substitute for personal selling." Most overseas markets were not yet spending as freely on advertising as the U.S., where advertising expenditure seemed to be plateauing at around 2 per cent of GNP. But expenditure outside the U.S. was growing twice as fast as inside, which

explained both the enormous growth of advertising outside the U.S., and its potential for expansion.

According to McCann-Erickson's latest estimate, international advertising expenditure this year will total \$108bn, an 11.5 per cent gain on 1979, which is roughly a halving of the peak growth rate of 20.7 per cent seen in 1978, when expenditures were estimated at \$35.3bn.

On the other hand, it is way above the growth rates seen in 1974 and 1975 (8.1 and 6.2 per cent respectively), and less than 2 per cent below the average growth rates seen in 1976 and 1977. Much of the rise in spending is accounted for by media rate inflation and other advertising costs, but there is real growth in there, too.

No pattern

In the U.S., advertising expenditures are expected to be 11 per cent higher this year; in Japan, 9 per cent higher, and in Britain, perhaps 18 per cent higher, although on a much higher rate of general inflation than in Japan or the U.S., producing a small real fall.

There is no general pattern. In Britain (as well as in the U.S. and France) there is a slump in classified advertising as the recession bites, yet spending on packaged groceries, other non-durables, some consumer durables and on cigarettes is in many markets holding strong. (The going launch cost for a new U.S.

cigarette is \$50m-plus). The reason that there is no clear pattern is that countries are at different stages of the trade cycle, and the advertising conditions vary widely, but if there is a feeling that advertising is doing better than even its apologists expected (a situation that would be transformed if the recession dragged on), there may be several general reasons:

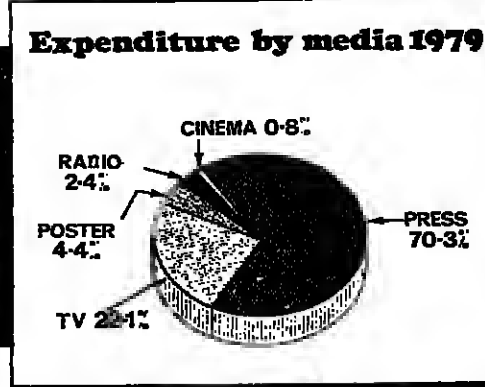
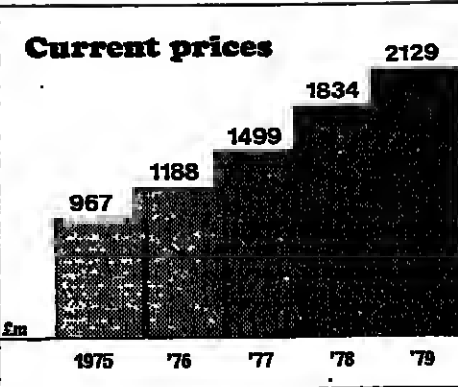
First, the growing worldliness and sophistication of the agencies themselves, some of which are now clustered into combines. Second, more sophisticated media (and more of it). Third, concentration of power, and much tougher competition, between retailers, notably in France, Britain and America. Fourth, the battle over imports, which is common to many markets: the importers are spending freely, to establish their base, which solicits retaliatory action by domestic manufacturers.

In Britain, total advertising media expenditure in 1979, according to figures from the Advertising Association, was £2.13bn, an "not £1.83bn in 1978—a reasonable improvement in cash terms, particularly in a year when UK television advertising was hit by a strike and the Press sector depressed by the absence of Times Newspapers, but a gain, in real terms, of less than 1 per cent.

The latest indication is that the UK media spend this year will total approximately £2.53bn—a gain in cash terms of (say) 18.5 per cent and only a very



Total UK Advertising Expenditure



small fall in real terms if general inflation averages 19 per cent. However, the Advertising Association says that this tiny fall in real terms follows the artificially-depressed total for 1979.

According to AA figures, the regional Press was Britain's biggest advertising medium in 1979. Aided by the TV strike, it attracted £582m in revenue, or 28 per cent of the whole—comfortably ahead of television, at £471m (23 per cent of the total) and the national Press (£347m, 16.3 per cent of the total). The other media (poster and transport, cinema and

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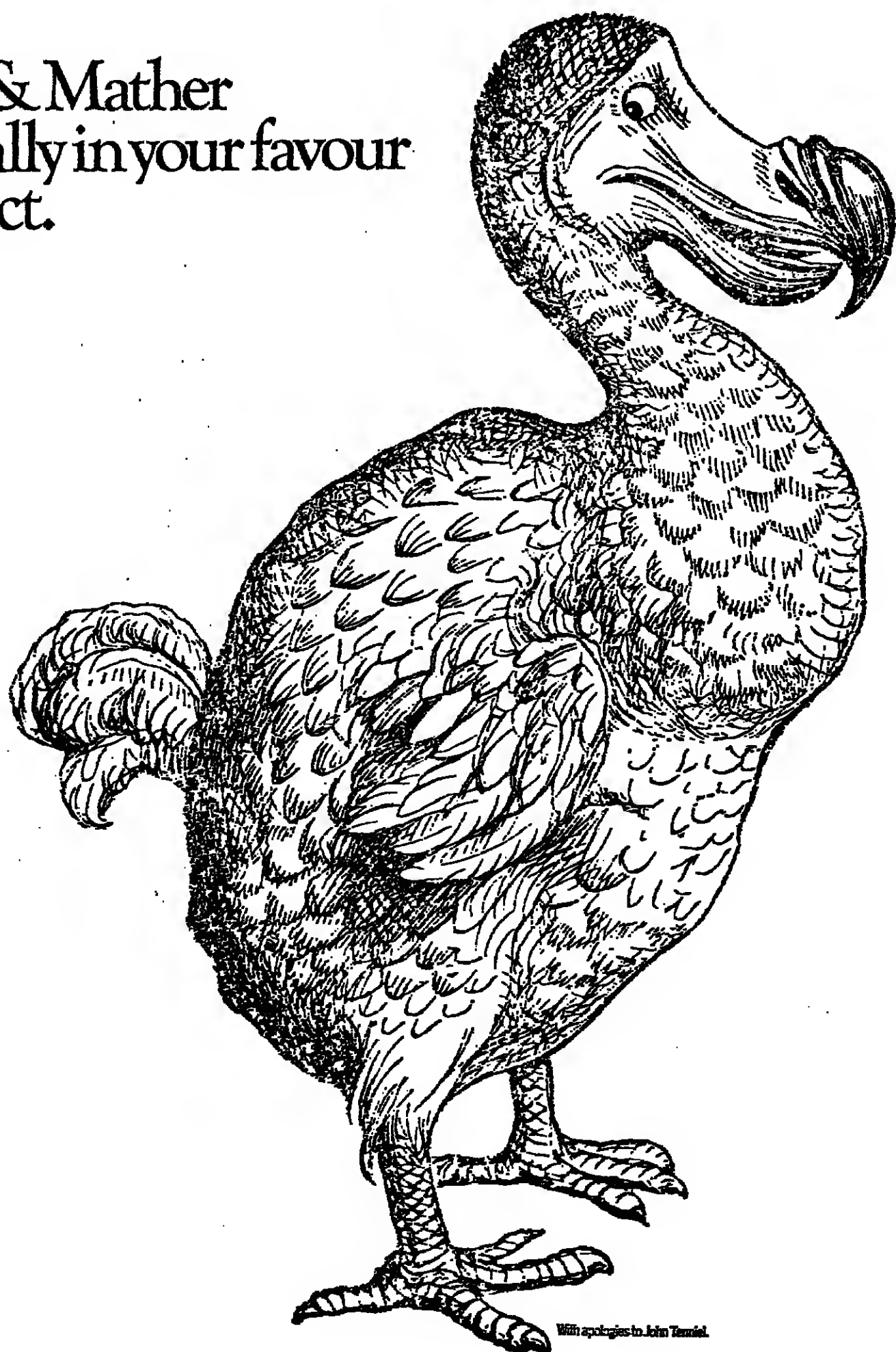
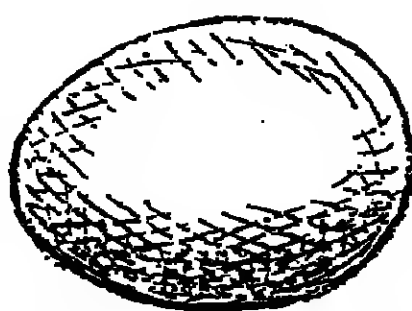
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With apologies to John Tenniel

Ogilvy Benson & Mather Ltd, Breitenham House, Lancaster Place, London WC2E 7EZ

ADVERTISING II

Media: the changes to come

IN A DIVERSION in the House of Commons last December, Sir Harold Wilson, talking in a debate on the BBC licence, conducted MPs on a whistle-stop tour of the broadcasting future. He urged his fellow-travellers not to confine their attentions to the next two years, but to consider the 1990s as a whole. When Britain and the rest of Europe would need to look beyond the present two-dimensional broadcasting world and face the shape of things to come — "foreign cultural invasion through satellites."

He was describing international television satellites, which may (or may not) be in operation over Europe by the end of the decade, but the technology for which is not only in hand but fairly passe.

It profits one little to speculate how far and how fast the technicians will travel, but it is already apparent that the astonishing vista that now comprises the new media horizon will profoundly colour, if not revolutionise, multi-national, international — even domestic — marketing and advertising.

In the U.S., where they call the new TV technologies "narrowcasting" as opposed to "broadcasting" because of much finer audience-measurability, agencies and their clients are weighing the implications of upheaval.

In the U.S., videocassette equipment is already in use in more than 1m homes, and cable television systems in place in 16m. In homes now subscribing to pay television, prime-time

network ratings have dropped by 20 per cent.

In the UK, as in Europe, development is slower, but even Britain is about to witness notable developments. There are the prospects for Fourth Channel and breakfast TV, plus the impact of video recorders and disc system, Teletext and Viewdata, perhaps cable TV and (perhaps) satellite broadcasting (unlikely until the '90s).

Changes

As D'Arcy-MacManus and Masius said in a recent report: "We are at the beginning of a period which will see fundamental changes in the nature of communications media. New electronic technology will change the capabilities of the

domestic television set out of all recognition, and satellite broadcasting will change the frontiers of broadcasting services."

On the other hand, the velocity of technological advancement on the media front has outstripped the pace of political progress: from now on, the speed of development will be determined by the enthusiasm (or hostility) of governments and their agencies, not by technical improvements or what advertisers want.

In a report recently published by Granada Television (Who'll Be Watching Coronation Street in 1984?), Dennis Flach, Granada's head of marketing and research, estimates that in four years' time, 20m homes in

Britain could own or rent more than 1.535m Teletext units, 200,000 home computers, 1.3m cassette recorders and 250,000 disc players.

But significant changes in the pattern of advertising expenditure, at least in Europe, are likely to occur slowly. In Britain last year, Press advertising (including magazines) accounted for 70.3 per cent of media expenditure. Television held 22.1 per cent, posters 4.4 per cent, radio 2.4 per cent and cinema less than 1 per cent.

But existing media will have to adapt to the arrival of the new; advertisers and their agencies are already doing it.

Michael Thompson-Noel



Philip H. Geier, chairman of the Interpublic Group of Companies: "Simply put, advertising has become a substitute for personal selling."

The pendulum swings on advertising's role Market share

CONTINUED FROM PREVIOUS PAGE

IT SEEMS astonishing that 150 years after the birth pangs of mass market advertising, businessmen, economists, theorists and thinkers of both Right and Left are still largely ignorant of how advertising works, the extent to which it works — indeed whether much of it is necessary at all.

Most major companies in the U.S. and Europe, as well as in Britain, have over the years carried out, elaborate and sophisticated experimental studies aimed at making their advertising more effective, more accountable, more predictable.

Innumerable learned tomes have been published on the subject, most notably of late by Prof. W. Duncan Reekie of Edinburgh University, and the Advertising Association. In Britain, the Institute of Practitioners in Advertising recently launched its laudable Advertising Effectiveness Awards, dedicated to the doctrine that "Advertising works — and we're going to prove it."

Yet despite all this worthy activity, somehow none of the arguments get settled. People still produce that rapid old adage about "half of advertising being wasted but nobody knows which half" (each alternate second in every

television commercial, perhaps? The top half of every magazine advertisement?).

Antagonists relentlessly argue that advertising is unnecessary, that it increases prices, persuades people to buy things they cannot afford, encourages the consumption of goods that are potentially harmful (the inherent logical contradiction between the first and last of those criticisms generally passing unnoticed).

Defenders respond that advertising has been proved to reduce prices, that it increases employment, stabilises production, introduces people to many of life's comforts and benefits, extends consumers' choice and — arguably most important of all — supports free and comparatively open-minded media. The battle rages, with neither side ever convincing the opposition that it is mistaken in any way.

Buckshot

Meanwhile, in the midst of this high-falootin' intellectual buckshot, businessmen desperately attempt to get on with the task of providing goods and services the public actually wants and is willing to buy.

Businessmen's own attitudes to advertising, however, are by

no means unequivocally approving. Indeed, the last three decades have witnessed a complete swing of the pendulum of businessmen's views. During the 1950s and early 1960s, as sales of consumer goods flourished throughout the Western world, and the coverage and influence of television expanded simultaneously, the reputation of advertising's power grew too.

Undoubtedly this image was fostered by the admen and market researchers themselves. It was the era of razmatazz detergent launches, seemingly all-penetrating motivation research, of the manipulative use of media by politicians and PR men, and of Vance Packard's book *The Hidden Persuaders*.

Businessmen were swept along in the strong tide of advertising's confidence. The percentage of the GNP devoted to advertising in the UK, U.S. and other Western countries grew significantly, and almost inevitably the admen's overwhelming overclaims provoked a reaction.

Spectators on the sidelines started to fear that true liberty was being eroded as advertisers made consumers dance to their commercial tunes, with the result that Messrs. Galbraith, Nader and the rest took the

admen's claims at face value and believed their boasts.

Thus the late 1960s and 1970s saw populists and politicians attempting to fetter what they feared was the all-pervading power of advertising. It was the era of consumerism and controls, of investigative interference and Mr. Hattersley and Which? It was also of course — and by no means unconnectedly — an era of high new product failure rates and inexorably diminishing returns on capital.

Businessmen, as research studies both in the U.S. and UK underlined, lost some of their faith in advertising. The percentage of GNP devoted to advertising dwindled. The number of people employed in British advertising agencies dropped by more than one-third. From having been the buoyant, booming, bustling business of the 1960s, advertising became almost a depressed and declining industry.

Paradoxically, our current economic woes may have pulled the pendulum back from the peak of its swing. Businessmen — together with economists, politicians, and even perhaps the consumerists and the bureaucrats — are being shaken into remembering that if goods are to be bought they must be sold; that if people are to be employed productively,

customers must be willing to pay for their produce; that advertising is the best way known to encourage some people to buy goods that other people wish to be paid for making.

At the Advertising Association's bi-annual conference in Brighton two years ago, when belligerents with the then Labour Government were at their zenith, the industry itself launched a PR drive to proclaim that "properly planned advertising contributes to the most efficient use of resources, productivity and profit. Profit equals investment, equals jobs, equals a better future. Let us be proud of advertising's contribution to future prosperity."

Realities

Like most such publicity enterprises, the campaign seems somehow to have sunk without trace, although fortunately, today's industrial realities may succeed where the Advertising Association's PR failed.

At the same conference, Dr. Helmut Sihler of Germany's Henkel Corporation — the white tornado of European detergent marketing — admitted that his company has given up all hope of predicting the results of advertising via mathematical models. "It is a dream to

which we must say not merely auf wiedersehen, but goodbye."

The best that Henkel's forecasters can achieve, with the aid of a paltry 106m bits of sales data fed into their computers annually, is a pragmatic guessimate of future trends — dependant as much upon the vagaries of the economic climate and upon competitors' unpredictable promotional tactics as upon their own planned strategies.

Maybe, as the pendulum starts to swing more favourably towards advertising once again, the oscillations will be less violent and the limits of advertising's strengths (and weakness) will be better understood, both by businessmen and the public.

For 150 years, optimists have hoped — and pessimists have feared — that the results of advertising could be precisely forecast. Yet advertising is not and never will be, a predictive science like physics. In truth it is much more like medicine. It cannot breathe life into dead products; it cannot work miracles; it often goes wrong; but used carefully, skilfully and wisely, it can greatly enhance societies' economic health and wellbeing.

Winston Fletcher

Managing director of Fletcher Shelton Delaney.

INTERNATIONAL ADVERTISING EXPENDITURES

	\$ billion	% increase on previous year
1972	41.7	
1973	47.9	(14.9)
1974	51.8	(8.1)
1975	55.0	(6.2)
1976	62.5	(13.6)
1977	70.7	(13.1)
1978	85.3	(20.7)
1979	96.8	(13.5)
1980*	109.0	(12.5)

*Estimated Source: McCann Ersson

radio) all showed substantial gains, partly strike-induced but, particularly in the case of radio, the result of fuller service.

At present, television and radio advertising are showing markedly reduced growth as a result of the recession (the first half, however, was particularly strong), while in the second quarter, the latest for which figures are available, the AA says there was "no question but that all categories of Press advertising were affected."

According to forecasts, the total UK Press category was expected to show a revenue gain in the second quarter of 14 per cent. In fact, it looks as though the increase was only two-thirds that. "The recession is hitting classified hard," says the association, "and the total picture for 1981 is indeed rather worse."

Nevertheless, the advertising business has been cautioned this year about not mistaking a victory for a rout.

The potential for growth is clear. According to Mr. Coon: "By the end of the 1980s, the U.S. advertising total is expected to reach \$135bn. While the outlook for U.S. advertising in the 1980s is good indeed, the potential for growth in many other countries is even better."

At a more immediately practical level, Jeremy Bullmore, chairman of J. Walter Thompson in London, says he is indeed convinced that manufacturers and the service industries are increasingly coming to recognise advertising as an investment.

"The amazing thing that comes to those who advertise is not that they sell more, which they may, not that they sell at a higher price, which they may, but that they enjoy a much more direct connection with the only people who matter, which is you and I and 55m others."

"Can you think of any other activity which does more good for less cost to the user than this curious activity of advertising?"

THE RECESSION

Don't believe all you read in the papers.

هكرا من الاصل

ADVERTISING III

Mixed fortunes as Fleet Street contemplates its problems

THE ALLURES of self-flagellation are strong among newspapermen. The obituary of Fleet Street has been written and rewritten: its decline gloomily confirmed in print and over many a pint; its capacity for suicide accepted as a self-evident truth.

No industry which is under such clear and present pressure from electronic media, which has been so tardy at modernising, which possesses such volatile industrial relations, a history of extravagant, eccentric or indifferent management and which has seen net aggregate sales and numbers of titles drop, can afford complacency.

Before expanding on these and other problems, however, it is necessary to remind ourselves of several factors.

● With the (very recent) exception of the Times, the "quality end" of the national newspaper market has been expanding steadily in numbers of copies sold.

● The Sun, until recently, was growing strongly; a new tabloid, the Daily Star (from the Express Group stable) has quickly taken a circulation of about 1m.

● Most national papers are now seriously planning investment in computerised systems,

or have already invested (Daily Mirror Group, Times Newspapers, The Observer). Two groups, The Daily Telegraph and News International, are moving to new plants in Dockland.

● Print union fragmentation—beld by some to be the root cause of Fleet Street's industrial problems—is being addressed once more by the unions. Merger talks are going on between the two craft unions—the National Graphical Association and the Society of Lithographic Artists and Designers—and between the two general unions, the Society of Graphical and Allied Trades and the National Society of Operative Printers, Graphical and Media Personnel. Progress has failed before, that very fact, and the height of today's stakes, increase the chances of success this time (though by no means ensure it).

But what about the still-falling circulations—as on the Daily Express, the News of the World? What of the abortive attempt by Times Newspapers to bring in computerised typesetting on its own terms at a cost of £35m—for nothing achieved?

What of those newspapers (like this one) where Victorian technology still reigns, where chapels proliferate (all) and where spiralling costs have meant a cutback, especially in foreign staff (all, apart from this one)? What of the increasingly obvious weakness of the industry's federation, the Newspaper Publishers' Association?

Judgments on the health and future of our national newspapers written in such a newspaper are unlikely to be wholly free of bias or wishful thinking. The following is one view among many others.

Poignant

The most obviously depressing issue for Fleet Street, now as ever, is that of which title is most likely to fold. The question has been given added poignancy in the past month by the fact that one famous Fleet Street title—though not a national newspaper—is about to close, with the loss of nearly 1,800 jobs.

The Evening News, the 99-year-old evening paper which has passed much of its life in the hands of Associated Newspapers, will close by the beginning of next month. The paper had been under threat of closure for some time—the Saturday edition went last year and an experiment with "district editions" was not a success, while the launch of an occasional colour magazine did not reverse the trend of falling circulation.

Discussions between the Express Group and Associated Newspapers on a merger of their two evening papers had been going on for some years, but took on a new urgency when Mr. Victor (now Lord) Matthews took over chairmanship of the Express Group as the company of which he is deputy chairman.

Trafalgar—bought out the group (ironically, the last serious discussions on merger were conducted under the assumption that the News would be the dominant partner; Lord Matthews and the relatively greater loss-making capacity of the Evening News, have reversed the position).

However, the mind-con-

trating element was provided by the slump in classified (and to a lesser extent display) advertising, which hit the London evenings—over-dependence on classifieds because of falling circulation—particularly hard. Job advertising, a premium commodity and one which had been booming in London's buoyant employment market, dried as the recession tightened and unemployment climbed. The two newspapers stared into the future and saw combined losses of about £15m (£10m of which was due to the News) in the present year.

Stand together or fall apart, seemed the obvious logic for the newspapers' management, though the logic was less obvious to the Evening News' workers, who will suffer all the redundancies.

The reduction of London to a one-paper town—long heralded but shocking in its coming—shone a harsh glare on the position of the evenings' Fleet Street colleagues. Which would be the next to go?

Naturally enough, attention has focused on the News' and Standards' stablemates, the Daily Mail and Daily Express. The circulation of the first is largely static; that of the second, though still higher than the Mail's, is still falling.

Both papers attack roughly the same section of the market, both are now tabloid, both lose money (probably—the Daily Mail's finances are kept highly secret).

Since the two formerly antagonistic parent groups have moved together to own 50 per cent each of the new, soon to be launched, Evening Standard, why then—the argument runs—should the same sweet amity prevail in the publication of a composite Express/Mail?

This apparently logical extrapolation from the present is indignantly rejected by both groups who claim that co-operation in the evening is quite compatible with enmity in the morning. Besides (they both say), Associated Newspapers has plans to launch a Sunday newspaper which could be expected to take sales away from the still-profitable Sunday Express—so where does the co-operation lie? It is unlikely that the Express

and Mail will merge in the near future; both groups still see possible profit ahead, and the News/Standard merger is enough to chew on for some time to come. It is the Express Group's Daily Star which is more at risk.

The Manchester-based Star, begun as a Sun-style tabloid 18 months ago, now sells about 1m copies and probably loses about £5m a year. Its printing operation in London, which is extremely expensive, is now under threat of closure by Lord Matthews, if its staff cannot agree to a £2.5m-worth of savings before early November.

The Star, which unlike Lord Matthews' other papers has been allowed to take a pro-Labour position, faces a difficult period in the immediate future if it is to stabilise itself. The two major tabloids—the Daily Mirror and the Sun—appear to have achieved stability in circulation at between 3.5m and 4m. The circulation war between them has somewhat died away with the Mirror taking, it would seem, a decision not to follow the Sun in everything (it has dropped the obligatory daily nude) and has become marginally more radical.

Bounce

In the Sunday market, the "quality" end has benefited considerably from The Times dispute last year. The Observer, and to a lesser extent the Sunday Telegraph, have been able to retain substantial amounts of the circulation they gained during the Sunday Times strike while the Sunday Times itself has bounced back, with most of its circulation intact.

The popular papers, especially the News of the World, are showing some erosion of circulation with no sign yet of a lift-up. However, there seems to be no candidates for the Fleet Street knacker's yard among either group now that The Observer appears to have curbed its U.S. Atlantic Richfield, that it has signed a reasonable deal with its printers.

So the dangers Fleet Street faces are less from the immediate loss of titles, more from a sudden shift of taste away from



Above: the night The Times printed again after its long dispute over the introduction of computerised typesetting. Most national newspapers are seriously planning such investment but Fleet Street's volatile industrial relations have made such proposals difficult to implement. The Daily Express (right) and the Daily Mail are unlikely to merge in the near future, even though the Evening News and Standard are to combine



newspapers to the electronic media. So far, this much-heralded shift has not been dramatically obvious (though it clearly exists as an effect) even in the U.S.

Indeed, as Mr. Anthony Smith has shown in a BBC TV programme, U.S. newspapers have used computer systems throughout their printing, distribution and advertising departments to increase sales and revenues.

It is clearly theoretically feasible to have many of the services provided by a newspaper now offered in electronic form; but the latter medium does not yet match the convenience or the heterogeneity of the older one, and is unlikely to do so in the coming decade.

John Lloyd

We're baffled by a lot of the opinions we've been reading recently about the "recession." So we decided to look at the actual figures instead.

We are J. Walter Thompson, one of Britain's largest advertising agencies. We work with clients in many different U.K. markets, which gives us an opportunity, denied to any one manufacturer, to examine the broad effects of the much publicised "recession."

It seems to us that, in spite of what the papers say, many manufacturers are still prospering and will continue to do so.

It also seems to us that these successful businesses share one simple trading policy. We'll come back to that policy in a moment.

First, let us look at some of the accepted media myths about 1980 and the actual facts which lay behind them.

Myth 1: Record unemployment slashes consumer demand.

It is true that unemployment is an increasing social problem. But the level of employment, of people actually working, is still high and is, indeed, higher than in 1971 and 1972.

There is no evidence that unemployment has, of itself, yet affected consumer spending.

Myth 2: Consumer spending plummets.

In the first half of 1979, consumers spent more than ever before. In the first half of this year, they matched it—in real terms.

The balance of opinion of the 12 main bodies making regular economic forecasts for the U.K. suggests a small rise in consumer spending, again in real terms, in 1980.

Myth 3: The strong £ is destroying British competitiveness.

In 1980, the £ is still 25% below its value in 1971. It is true that exporting has become harder in the last two years. But the volume of imports of manufactured goods grew much faster than that of exports, throughout the 1970s, despite the 40% drop in the value of the £ between 1971 and 1978.

Myth 4: In a recession, consumers switch to cheaper goods.

In the last "recession," 1974-'77, whether you examine the humble frozen pea (share of market up, though it has cost up to three times as much as the canned pea) or sales of luxury goods, there was no evidence of an increase in the number of consumers buying for cheapness alone.

Automatic washing machines continued to replace the cheaper twin-tubs. Tumble driers continued to replace the cheaper spin driers.

Myth 5: Record interest rates are crippling British industry.

True.

It would be silly to pretend that there is no recession. Economic activity has declined, unemployment has risen, exports of manufactured goods have stopped growing in volume. There is an unusually severe profit squeeze, with many unpleasant side-effects. But there is no crisis in consumer spending. People may change the patterns of their spending and they may postpone buying a car, but there has not been and there is unlikely to be any marked drop in what they spend in total (in real terms).

Does it matter?

Does it matter if the papers sometimes get it wrong? If the impression is given of a slump in consumer spending rather than a temporary plateau? The answer is that it could matter a very great deal, if manufacturers were led to a false diagnosis of their problems and opportunities—as we think many were in the last "recession."

The fact is that consumers' patterns of living and their aspirations changed quite radically in the 1970s. Whatever the temporary halt to the rise in their real spending in the 1974-7 plateau, in no way was their growing desire for better quality goods repressed. The problem was that in all too many markets the better quality goods they bought were imports. Not because they were imports, but because they seemed better.

Where some British companies are in trouble today, it is because of a long steady erosion of share of market both at home and abroad. The present profit squeeze has brought the trouble to a head, but is not the basic cause of it. It is usually caused by a consistent failure to add sufficient values to products—in performance, quality, service or presentation—to satisfy the new discriminating buyers. Too many products have been designed down to a price instead of up to a value.

By contrast, the best consumer goods companies have worked to that one simple principle we mentioned—the principle of putting the customer first. That is, really taking pains to understand the customer's changing wants and values, designing and improving brands to keep up with them. A profit squeeze is never comfortable, but these companies are weathering the storm pretty well.

An encouraging sign.

There is one especially encouraging sign today. In the past a drop in manufacturers' profits was accompanied by a cut in their advertising budgets. And we have always believed that such cuts have gone with (less easily measurable) cuts in all aspects of long-term brand-building—innovation, R & D, product improvement, process improvement, consumer research. In 1979 this did not happen: profits dropped, but advertising expenditure in real terms was maintained.

It looks as if the same will be true of 1980.

In other words, it seems that many manufacturers have learned the lessons of 1974-77, and this time are taking the longer view.

They've decided that, whatever the pressures, they are going to put the customer first. They don't believe everything they read in the papers.

If some of the facts in this advertisement have surprised you, maybe you'd like to write to Jeremy Bullmore to hear some more.

J. Walter Thompson Co. Ltd., 40 Berkeley Square, London W1X 6AD. Telephone: 01-629 9496. Telex: 22871.

JWT

ADVERTISING IV

Magazine sales dip but new women's weekly mooted

THE MOST exciting new development in the British magazine business is one which has not yet taken place. That is the possible launch within the next year of a mass-circulation women's weekly to compete with the established titles of IPC and D. C. Thomson.

The market is not at first sight an obviously tempting one. The circulations of all four IPC weeklies — Woman's Weekly, Woman's Own, Woman and Woman's Realm — have slipped slightly in aggregate they were down by 180,000 in the first six months of 1980 compared with the corresponding period of 1979) and like many other media they are having to fight for advertising.

Nevertheless, Rupert Murdoch's News International is looking into the possibility of publishing a new weekly which would help to keep its Eric Barmore printing subsidiary busy after Barmore loses its biggest contract, TV Times, next July. An alternative also being actively considered by the company is that of persuading another publisher to take the plunge instead.

Forceful

Feeding a printing plant is not the best reason for starting a paper, but that observation does not of itself prove that there would be no market for it. Whether or not there would be is a matter for argument, and on both sides the arguments are fairly forceful.

Edward Court, chairman of IPC Magazines, declares that "if we thought there was room for another weekly we would have done it ourselves." And Basil Spice, J. Walter Thompson's deputy media director and Press specialist, agrees that the advertising, as well as circulation, prospects for such a magazine would be dim.

On the other hand, Joan Barrell, publisher of National Magazine's successful monthly, Company, and a woman with a pretty good track record in the field, believes that the time is ripe for a new weekly with a somewhat sharper readership profile than some of the existing ones.

She thinks that, by trying to be too many things to too many readers, Woman and Woman's Own have made themselves vulnerable to attack on either the upmarket or the downmarket side. And her view is supported by Mike Yershon, former vice-chairman of Leo Burnett, now running his own media management consultancy.

Yershon's view is that in the past 10 years the successful magazines have been, with the single exceptions of the giant-circulation TV programme journals, those which have carved out for themselves a more or less specialised readership segment. Examples are Company itself and its sister Cosmopolitan, as well as other upmarket women's monthlies like Condé Nast's Vogue, IPC's Woman's Journal and Natmag's Harper's and Queen. The latter's current issue has nearly 400 ad-packed pages.

A new weekly with a fresh editorial formula and aimed specifically at younger readers might he thinks, have a good chance of taking market share from the IPC biggies. Younger women are, indeed, the very ones that News International is hoping it may be able to woo. In looking for editorial inspiration its management has almost certainly paid some attention to the recent success of the American women's monthly Self.

Started last year, this has shot up to a circulation of nearly 1m with an editorial formula which concentrates on advising women on how to improve themselves both physically and mentally. Self is owned by Condé Nast, but there are at present no plans to launch a UK edition.

The reason, incidentally, why Barmore is losing the TV Times contract, thus touching off this train of speculation, is that News International felt unable to make the investment in new plant which would have been necessary to meet the programme journal's new requirements.

Instead, TV Times will be produced after next summer by a total of eight printing and

typesetting firms which together will invest £20m in capital equipment.

The changes, caused in part by the need to find space to print details of future Fourth Channel programmes, will result in maximum paging of 148 instead of the present limit of 96. The magazine section will all be printed gravure at the Sun plant in Watford, while the 13 regional programme sections will be printed offset at three different centres.

Probability

Another result will be improved facilities for advertisers, with the probability of being able to buy colour region by region.

The second most exciting new magazine development is one which took place a year ago and which, in a curious way, many advertisers and agencies have already stopped thinking of as either exciting or new. I refer to Now!

Discussion of Now! tends to be obscured by feelings for or against the personality of its flamboyant proprietor, Sir James Goldsmith. Putting all such passions aside, one can say that the magazine has established itself with a fair degree of success, both editorial and commercial, but that its success is still unfortunately overshadowed by the extravagance of the claims with which it was launched.

Advertisers became quickly disenchanted because, apart from the first few issues, the magazine failed by a long way to reach its guaranteed circulation of 250,000, although ad money was faithfully rebated. Mail order advertisers who tried Now! reported that it did not seem to pull. Also held against it is the fact that, at £2,500 per colour page, its cost-per-thousand-readers is nearly twice as much as the Sunday Times Magazine.

On the other hand it must be said that for a general illustrated news magazine to achieve a circulation of 135,000 (its January-June 1980 ABC figure) at a cover price of 50p (soon to be increased) is no mean

achievement. Especially so when one remembers that two years ago conventional wisdom had it that there was no market for such a publication in this country.

Advertising is running at about 30 per cent of paging, much of it from car manufacturers. On the ad front Now! also has one thing in particular going for it.

That is that it is one of the few media, apart from the flourishing bobby magazines and the declining glossy girls, to deliver a predominantly male ABC 1 audience, more than half of it under the age of 45.

On the editorial side Now! is competent and readable and has achieved some small coups such as its recent telephone opinion survey of Russians. But (and here judgment is necessarily personal) it has done less to put itself on anyone's required reading list than has the reinvented New Statesman with only a fraction of its resources.

Mike Yershon, applying his aforementioned criterion for magazine success, believes that Now! could do much better if it took a more specialised position, specifically as a business interest magazine. Otherwise its enormous promotional costs (£31m from the launch up to the end of the present fiscal year) risk never being amortised.

Meanwhile, lower down the financial scale there is, as ever, plenty of activity in the magazine world despite the recession. Next month will see the birth of an independent pop music monthly, Flexipop, featuring a give-away 45rpm with every issue, and of another Paul Raymond girlie, Escort, offering a 10p bonus per launch issue to newsgents.

IPC has just launched Western Magazine, a fact-and-fiction monthly aimed at a vast audience catered for until now only by paperbacks.

More importantly, perhaps, IPC is currently giving a £1.25m TV advertising push to those supposedly vulnerable women's weeklies. And circulation director Pat Barnes is also experimenting with a new scheme to expand magazine

Sir James Goldsmith, publisher of Now! displays a copy of the magazine at the launch accompanied by Anthony Shrimley, his Editor-in-Chief.

Advertisers have been disappointed because Now! has fallen well short of its guaranteed circulation of 250,000 and the question is whether it should specialise to attract more readers

sales by selling gift tokens exchangeable at newsgents for subscriptions to a selection of IPC titles.

Comag, the distribution company jointly owned by Condé Nast and National Magazine Company, is conducting an experiment of its own. It has persuaded 53 shops throughout the country to keep a selection of magazine titles, including Cosmopolitan, on permanent display to see what effect that has on sales.

The exercise follows a research finding that a third of newsgents selling Cosmo ran out of stock within a week and did not reorder even though there might still have been unsatisfied demand for the monthly.

Phil Harris, who runs Comag, is convinced that longer display and if possible, more retail outlets (groceries, supermarkets?) are the keys to increased magazine sales. Pat Barnes is sceptical about the extent to which either can be achieved. Although IPC's own tests have proved that better display does sell more copies, limited space makes retailers in normal circumstances unwilling to hang on to stocks of any title for too long.

As for another Comag suggestion — that publishers should co-operate in a monthly retail audit, exchanging information about each other's sales — IPC just does not want to know.

Philip Kleinman



Television retains its popular hold

TO TUNE IN TO a commercial break on ITV these days is to be bedazzled and diverted by a flow of goods and services that tumble from the screen like a veritable harvest home.

In three consecutive commercial breaks, one night last week, my living room was so carpeted with visual offerings that it resembled a bazaar. There were commercials for American Express and Outspan, Tesco and The Sun, Zanussi, British Airways, Pazo and Ford's new Escort.

The commercials varied in attractiveness, but with television's inimitable impact, the small screen in the corner continued to spill the goods: Sainsbury's and National Savings, the Esso Tiger and the Lion Bar, Hamlet and Hoffmeister, Croft Original and Everest Double Glazing.

ITV is 25 years old, and one of the most significant features in its quarter of a century's growth is this broadening and maturing of its advertiser base. In its earliest days, when all but

the bravest advertisers stayed away from the medium and the money of the contractors rushed away with a frightening roar, the goods advertised on television formed an austerity list indeed: soap, petrol, patent foods, beer, tinned and packet soup, butter, margarine, newspapers and tobacco.

Consumables

But not any more. Comparing 1975 with 1979, a period in which total net television advertising revenue rose from £177m to £347m, we find the medium's former reliance on packaged goods advertising to be much less marked. In that period, the share of total revenue accounted for by consumables (a category that includes packaged foods and drink) showed a decline from 61.9 per cent to 54.1 per cent.

Durables, on the other hand, showed a rise from 15.3 per cent to 20.9 per cent, and there were gains, over the five-year period, in the financial and

Government categories, as well as in the advertising of services. (Retail, at 7.3 per cent, was virtually holding its own.)

Harold Lind, formerly of the Advertising Association and now of AGB, says this broadening of the product categories to be found on ITV is one of two major factors that have not only sustained advertisers' faith in the medium over the past few years, but have positively reinforced it, so that at present, recession or no, the advertising business, and particularly television, is doing very well.

The other factor, says Mr. Lind, is what he calls fashion. "Just as it was fashionable in the early 1970s for advertisers to doubt the value of their television expenditures, there is now a growing body evidence that the fashion has changed, and (that) the advantages of television advertising are

CONTINUED ON
NEXT PAGE



"Scotland's just a load of Gorbals"

To marry a sassenach, Scotland is Glasgow, is Gorbals. Too many for our liking. Because Scotland today is no longer a depressed area. If it ever was at all.

According to TGI, for instance, in answer to the question: "Do you expect things will go well for your family, in financial terms, in the next twelve months?" Significantly more of the Scottish sample were optimistic, compared with every other ITV region, including London.

What's more important, like Londoners, the Scots put their money where their mouths are.

But unlike Londoners fewer Scots are saddled with a mortgage, which means they have more money to spend on all the things which people advertise, including durables.

Which may be why they own more washing machines, more tumble driers, more electric cookers, more electric fires, heaters and water heaters, more electric blankets and more refrigerators than the UK average.

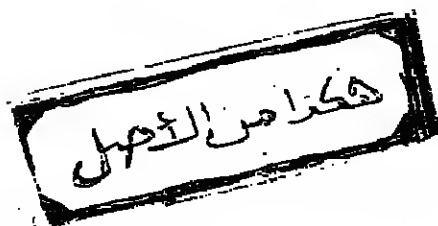
Not to mention colour television sets. 73% of STAGS ITV homes receive your commercials in colour compared with an average UK penetration of 64%.

What's more, the Scots watch much more television than say Londoners or Southerners.

In December last year, for example, average housewife ratings in STAGS were 18.8 compared with 14.7 in London and only 13.8 in the South.

And such heavy viewing isn't something to take lightly.

Another Scotch myth-scotched



Regional Press faces the recession

THE ANNOUNCED closure, early next month, of the London Evening News and its merger into a revamped London Evening Standard is an index, practically, of the problems hitting the provincial Press.

The irony is that the London evening papers are commonly regarded as part of Fleet Street, and indeed share many of the same characteristics and problems. Both are owned by groups—Associated Newspapers (Evening News) and Express Group (Evening Standard)—which also control national dailies. Yet the immediate cause of their crisis, which precipitated the merger, is shared with their provincial brethren.

The most obvious and most important element in common between the two is their reliance for revenue on classified advertising. The recession has hit classifieds, particularly the job columns, hard. And while the

News and the Standard had extra problems—chief among them being each other—which underlay the short-term crisis, is was a sharp dip in the classified section which, as Lord Matthews, chairman of the Express Group, said, caused minds to concentrate on the merger as a solution.

The regional Press is big business—bigger than the national Press. It publishes 20m copies of newspapers every day, one and half times the aggregate circulation of Fleet Street. More important in revenue terms, the 19 provincial morning papers, 80 evenings and six Sunday papers form the largest single advertising medium in the country.

Last year, the regional Press accounted for 27.9 per cent of total UK advertising revenue, compared (surprisingly for most) with 22.1 per cent for television and only 16.3 per cent for national newspapers.

The remainder is accounted for by magazines, commercial radio, hoardings and so on.

This large slice of the cake, even when spread among the multitude of weekly, bi-weekly and daily/evening/Sunday titles, has meant that provincials are profitable enterprises. Most still are: but for the moment, not as much as they have been.

Competition

Because all of the major papers are local monopolies, they have avoided the vasty expensive circulation wars and distribution battles which are a feature of the national Press and, until next month, of the London evening markets. However, this monopoly position is not a total protection. Too frequent, or too high, cover price rises run the risk of losing readers to other media, while a cut back on the number of pages could have the same effect.

Local papers in many parts

of the country have seen the competition which lively local radio and television stations can provide, and cannot give them too many hostages of quality or price.

Most provincials—unlike the majority of national papers—now use computerised setting procedures. However, the strength of the print unions has meant that only one—the Nottingham News—was able to reduce printing staff substantially by transferring composing to journalists and clerical staff. In addition, the systems represented hefty capital investments.

Distribution as well as labour costs have risen sharply—in part because of the high cost of fuel—though newspaper costs have temporarily stabilised. This welcome relief in one of the traditionally squeezed areas of newspaper production may not last much longer, however: foreign producers, which have virtually destroyed the UK

newsprint industry, may soon be forced to raise their prices, while a fall in the value of the pound would start prices spiralling once more.

Further, the growing popularity—or at least pervasiveness—of free sheets (advertising supplements with some copy) are claiming casualties in the provincials' circulations, and more seriously, are weaning away advertising revenue. Free sheets, noted one provincial newspaper executive sourly, seem to spring up more luxuriantly in recessions, as U.S. experience shows.

But it is the advertising slump which is causing most concern: few believe that it will be the cause of major closures, but most groups are resigned to a hard slog for a year or two before the market picks up and lucrative trading begins once more.

Job advertising is worst-hit, of course. The 2m unemployed

find the situations vacant columns have shrunk as the dole queues have lengthened. In the case of the Standard and the News, the once-fat columns, reflecting the once-buoyant London job scene, have been reduced by more than 50 per cent. In the provinces, especially in Wales, the North and Scotland, the market was never so lively and thus has shrunk less—but an estimate from most groups is that six vac. are about 30 to 40 per cent down.

The added twist to that screw is that advertisers for labour pay a premium on their advertising—and thus the proportion of revenue lost is higher than the lost volume.

In other classified sections the drop has been less dramatic—indeed some groups say that sections such as property, motors, even buy and sell, have held up or are even growing slightly—though most expect a drop in all sections to be

evident by the end of the year. Overall, classified advertising probably has dropped by around 20 per cent, enough to wound if not to kill.

Cheerful

Display ads are important to the regionals, too; these have suffered less. The estimates vary, with some more cheerful souls saying that they are scarcely affected (yet), others mentioning drops of 10 to 15 per cent. Most point to the relative buoyancy being achieved here as retailers attempt to destock, and fear a cutback soon.

This moderately bleak picture has one real black spot: the Liverpool Daily Post and Echo group, one of the country's longest-established provincial papers, is now clearly in trouble. Profits came down in the first half of this year from £1.8m to £610,000, while turnover for the group fell from £30.2m in

the first six months of 1979, to £24.3m.

Towards the end of last month the paper said that closure would be inevitable unless "substantial" savings were achieved, including a 20 per cent cut in manning levels across the board.

Inevitably, the largest problem was the drop in advertising.

Among the major groups—United, Thomson Regional, Westminster Press, East Midlands Allied Press, Associated Newspapers and the Guardian and Evening News group—there is a rough consensus that the recession is hurting, but not mortally. None has plans to close major titles—though smaller weekly papers may go more quickly than they might otherwise have done—and all see a return to large profits after the recession.

John Lloyd

Television

CONTINUED FROM PREVIOUS PAGE

becoming more widely recognised.

There are two reasons for this, he says—both strong but one more susceptible to evidence than the other. The one where the evidence is clearest concerns the revolution in grocery retailing that dates from Tesco's Checkout campaign in 1977, in which the strategy was to advertise price cuts on nationally recognised (i.e. heavily-advertised) brands.

"Under these circumstances," says Mr. Lind, "the retailer pressures which in the early 1970s were strongly against media advertising are now likely to be working in the opposite direction. And even at the cost of considerable commercial hardship, advertisers are likely to try very much harder than they did five years ago to maintain their brand franchises."

The second reason for the change of attitude in television's favour, though one where evidence is more subjective, is the feeling, among many leading advertisers, that the drastic budget cuts of the 1974-75 recession were so excessive as to have permanently weakened some of their major brands as a result of their com-

petitors who cut advertising support less viciously.

"When that feeling penetrates as far as a company chairman," says Mr. Lind, "the pressure to slash advertising budgets in bad times is, to say the least, markedly reduced."

Whatever the reasons, there can be very little doubt that television is at present as popular with advertisers as at almost any point in its 25 years. Indeed, research by D'Arcy MacManus and Masius into the effect on sales of last autumn's 11-week ITV strike has unearthed more than one clue to the medium's modern-day selling power: for Masius put 96 brands in 36 product fields under the microscope.

Jingles

Overall, it found that the 96 brands suffered an average net volume sales loss during the period of the strike of 4.5 per cent, and an average net loss in brand share of 2.4 per cent.

According to Chris Horsley, media director of Ted Bates, an agency born within a fortnight of ITV, it is now impossible to conceive of an advertising industry without television.

"It has changed all our lives," he says. "It has probably

created more jobs than either of the existing Conservative or Labour parties. It has created brands, and even, with its jingles, created folklore."—a compliment that is perhaps a little excited, but one that is mirrored in the current revenue picture on ITV.

At Young & Rubicam, media director Michael Townsin says that gross TV revenue last year (including agency commission of 15 per cent) was £408m.

If the strike had not occurred, he says, the estimated total last year would have been around £502.5m. According to Y&R's latest forecast, gross TV revenue this month will be of the order of £59m. In November, £61.6m, and in December, £55m, for a 1980 total estimated at £617.1m—a golden haul indeed.

"At present," he says, "demand is soft at the edges. Advertisers are cautious about committing funds, but slackness in areas like packaged goods and food is being compensated for by categories such as cars, retail, building societies, and financial, which appear to be holding their own."

"The percentage gains in gross revenue up until the last three months of 1980 (10 per cent, 10 per cent, and 8 per cent respectively) are

lower than those seen in recent years, but all things considered, demand for air time is surprisingly strong."

Upheaval

More than any other medium, television is about to embark upon an era of upheaval. In the short term, the contractors will learn whether their franchises are to be renewed. After that there is the prospect of breakfast TV and Channel Four. And after them will come the dawning of a period of even faster change—a period that will see fundamental changes in the nature of communications media.

According to Masius: "New electronic technology will change the capabilities of the domestic television set out of all recognition, and satellite broadcasting will change the frontiers of broadcasting."

At Foote Cone and Belding, media director Simon Lloyd reckons that by the late 1980s there may be as many as ten TV channels available in most of Britain.

"We do not expect that ITV-2, as currently envisaged, will significantly increase total

viewing," he says. "But the development of cable, pay and direct satellite broadcasting will all help increase viewership."

In our view, more television does mean better television—more viewing in total, more channels, greater selectivity of audience for the advertiser, and commercial competition to ensure efficiency."

In a review published earlier this year, Vickers de Costa forecast a profits lift-off for ITV by around the end of 1983. Current dividends from the ITV companies should at least be maintained until around 1983-84, "when considerably improved payouts should be possible."

In terms of profits, da Costa made a series of forecasts for the first half of the 1980s which demonstrate how in its view the start-up and running costs of Channel Four will be absorbed.

According to its estimates, the combined pre-tax profits of all ITV companies (after payment of Exchequer levy) could total £45m next year, £33m in each of the next two years, £61m in 1984 and £79m in 1985.

"A television franchise is a good cash flow producer," it said, "and this, allied to diversification already made . . .



Left to right: London Weekend Television's programme director, Michael Grade, sports presenter Brian Moore, and LWT's controller of sport, John Bromley, at the signing of a contract with the Football League. Sport remains a formidable weapon in the ratings war between ITV and BBC. ITV ratings plummeted last spring but an increase in audiences coupled with a slowing in ITV's rate of revenue growth is bringing some stability to advertisers' costs

could help to bridge the gap between now and the profits take-off in 1983-84."

Whether or not that prediction proves accurate, it is clear that developments like video recorders and disc systems, Teletext and Viewdata, cable TV and satellite broadcasting,

will inaugurate an era of profound change, a period of opportunity and challenge that will undeniably colour, if not revolutionise, multi-national advertising and marketing.

As Dennis Flach, head of marketing and research at Granada Television points out,

the technicians say they can define possible developments over the next three years with a reasonable degree of certainty. After that, almost anything goes.

Michael Thompson-Noel

There are six easy ways to make your advertising more cost effective

Advertisers who employ traditional 'full service' agencies may be spending more than they should for the services they need.

The reason is simple. Most agencies are production rather than consumer orientated. Over the years, they have built up a range of services that they believe advertisers might want. And all these services are made available regardless of whether a particular advertiser actually needs them all. For a lot of advertisers, that's just wasteful.

So it's not surprising that an increasing number of advertisers are turning to a different system - that of the Media Independents.

Media Independents today are planning and buying over £150 millions' worth of media expenditure in the UK alone - and many millions overseas. The Client list includes such

major companies as British American Tobacco, Debenhams, EMI, Gillette, ICI, IPC Magazines and Marshall Cavendish.

So what exactly do such impressive names gain by using Media Independents?

First, total commitment. Quite simply, Independent media executives are more involved in the business. Many of them are in fact principals of their own companies. Having a very personal stake in their companies' future and profitability, they naturally adopt and maintain the very highest standards. After all, they are only ever as good as their last campaign.

Second, significant economies. The quality buying of Media Independents means greater cost effectiveness. In addition, not having the massive overheads of conventional

ad agencies, Independents can afford to charge much more realistic fees assessed closely in relation to individual requirements.

Finally, really creative planning. Because Media Independents are usually much closer to their Clients' marketing, creative and media needs, they are in a better position to produce really relevant planning. In addition, being in constant contact with media owners, they are often the first to know about and appreciate the possibilities of particular buying opportunities - and take full advantage of them.

There are six easy ways to find out more about these considerable benefits, and about how the advertising services you pay for can be tailored to your needs rather than those of ad agencies' administrative convenience. Just contact any of the six names below:

Martin Lester,
ALL MEDIA SERVICES,
34-36 Dean Street,
London W1V 6AP
Telephone: 01-234 8894

John Ayling,
JOHN AYLING
& ASSOCIATES LTD.,
94-97 Peter Lane,
London EC4A 1EP
Telephone: 01-442 2382

Alan Rich,
THE MEDIA BUSINESS,
Media House,
16, Morwell Street,
London WC1S 3EY
Telephone: 01-637 7242

Paul Green,
MEDIA BUYING
SERVICES (UK) LTD.,
84, Grosvenor Street,
London W1X 9DF
Telephone: 01-493 1616

David Reich,
TMD ADVERTISING LTD.,
20-22 Wellington Street,
London WC2E 2DD
Telephone: 01-836 3662

Tony Rowse,
TONY ROWSE MEDIA LTD.,
8-10 Denham Street,
London W1V 7RF
Telephone: 01-434 3051

We have 46,800 new readers. Where they've come from we're much too polite to express.

Daily Mail

Based on April-September 1980 circulation increase of 18,000 compared to a year ago and 2.6 readers per copy



WE'RE 25. YOU'RE GETTING BETTER LOOKING.

Remember when Sunday wasn't Sunday without its Night at the London Palladium? And what about Emergency Ward 10, Thunderbirds and On the Braden Beat. The Power Game and The Prisoner?

ATV made them.

And thousands of other programmes that have thrilled, disturbed, amused and entertained Britain since we first went on the air in September 1955.

From Laurence Olivier's

television debut in the fifties to the Muppets today, ATV's aim has always been to bring you the very best in programming.

And the promise to go on getting better.

ATV YOU GET BETTER LOOKING ALL THE TIME.

ADVERTISING VI

Advertising can serve a multitude of purposes: it inspires and reassures, excites, informs and sells. On this and the following page, Michael Thompson-Noel and Antony Thornicroft describe six UK campaigns in six widely different categories: financial (Commercial Union), industrial (Kimberly - Clark), food (Krona margarine), drink (Guinness), cars (Ford) and recruitment (the Army). The campaigns reflect a personal choice, but share two common factors: effectiveness and approbation.

Keeping the Army up to strength

ADVERTISING, WHEN it is thought about at all, is usually associated with the bright lights of Martinland, or with Heinz or with Coke or Captain Birds Eye.

But an important tributary of the adman's art concerns recruitment advertising, of which an admired example is Medcal Wrightson's campaign for British Army soldier recruitment (another agency handles recruitment of officers).

In one guise or other, the agency has held the account since Britain established her voluntary army in the middle 1960s. In common with other branches of the services, the army sets specific targets and budgets each year, so that the campaign, and the agency, are precisely accountable.

The Army's current target is the recruitment of 16,000 regular soldiers, aged 17 and over, plus 10,200 juniors. The budget, two-thirds of which is

spent on television, is at present £1m, and a similar recruitment target is expected next year. As with all Government advertising, the account is managed by the Central Office of Information.

According to Medcal Wrightson, the aim of the campaign is to steer the right course between the reality of Army life and the appeal of its boy's own glamour.

"Telling it like it is is very important," the agency says. "The campaign stresses the qualities the army is looking for. Those who appear in the TV commercials are serving soldiers, not actors, and all commercials are extensively pre-tested, so that over a period of years we have acquired a very strong feeling for what is required."

One Press advertisement invokes the name of Charles Atlas (see picture). Another showing six infantrymen riding on an armoured personnel carrier ("It stops

blisters as well as bullets") describes modern infantry hardware.

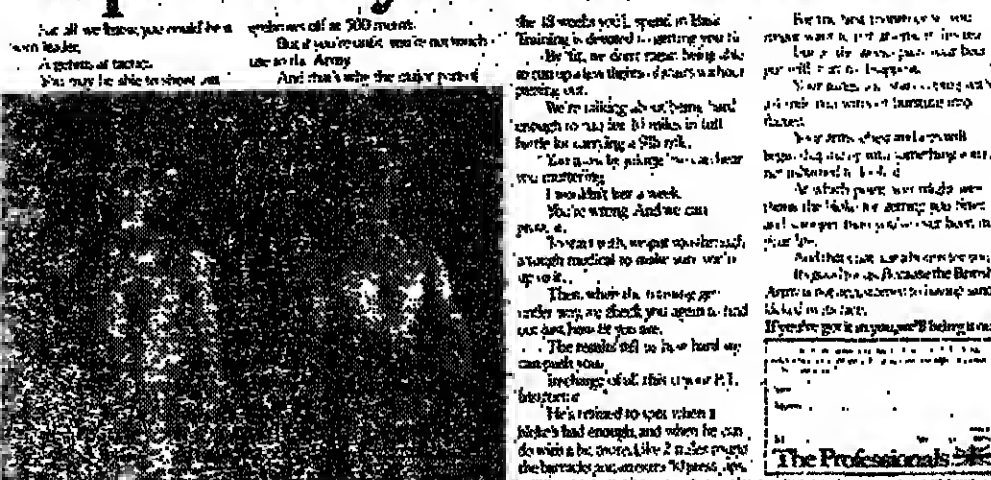
There was a time, it says, when the British infantryman was looked upon as a cheerful sort of bloke who ate nothing but bully beef and could run all day in the wrong size boots carrying six times his own weight in unnecessary equipment.

But not any more: "Nowadays when things start hotting up, most infantrymen get chauffeured around in the comparative luxury of a Rolls-Royce-powered Armoured Personnel Carrier."

The modern infantryman, it says, is equipped with a battery of weapons, can destroy tanks in at least three different ways, and is an expert with mortars, grenades and sophisticated field radar. It's enough to drive one to join the Professionals.

M.T.N.

The 18 week Charles Atlas course as paid for by H.M. Government.



Rene Cutforth: reporting on reaction in Australia

Krona scores agency winner

THE ADVERTISING campaign devised for Krona margarine by Davidson Pearce Berry and Spottiswoode can claim to be one of the most effective in recent advertising history—there are the sales results to prove it.

Within two years of its launch, and just a few weeks after it went national, sales were running at the rate of £25m a year, placing Krona, in turnover terms, just ahead of its well established competitor, Stork SB. The campaign also impressed the judges in the recent IPA Advertising Effectiveness Awards, for it was judged the overall winner, bringing the agency a £3,000 prize.

Krona, a product of the Unilever subsidiary van den Bergh, was developed in Australia where it traded under the Fairy brand name. Its main characteristic was that it tasted like butter and it proved a great success. In 1974 the agency was given the task of developing Fairy for the British market, but for four years the assignment hung fire, partly because there were problems in adapting the British machinery to produce the brand, and partly because the price differential between butter and margarine was so small that there was little point in marketing a new margarine brand.

Easily

But with the price of butter rising, Davidson Pearce launched Krona on test in the Harlech and Westward TV areas in the autumn of 1978, and within a few weeks half the housewives in the area had bought the product and its brand share of 16.18 per cent had made it easily the market leader.

This was due mainly to the advertising which had been created in the face of various restrictions. The point about Krona was that it was like butter but Government regulatory controls prevented a margarine making such a bold boast. There was also the fact that competitive brands had positioned themselves with similar claims in the past and housewives had become suspicious of such comparisons.

Davidson Pearce got round the problem by using a respected journalist, Rene Cutforth, and getting him to report on the reaction to the margarine in Australia where apparently questions about it had been asked in Parliament. Australia in itself, with its dairy image, was appealing to British consumers who responded in the mildest of pluses—that Krona was now available in the UK—at the end of what looked like a fairly factual news item.

The weight of the advertising budget—the launch received the equivalent nationally of £1.5m—must also have helped and the spend now with Press and radio supporting the main thrust in television, is approaching £2m a year.

But the sales are justification for the substantial budget, especially as Krona carries a premium price, and attracts customers away from butter as much as from van den Bergh's other margarines. What has excited the manufacturer and the agency is the interest that the brand has aroused among housewives. Letters arrive by the shoal asking for information about its process. It has developed a fan club, not least in Davidson Pearce which is now working on other projects for van den Berghs.

A.T.



Caring for the Ford family

THE campaign by Ogilvy Benson and Mather for the launch of Ford's new version of the Escort may not win many advertising awards, but it could well ensure that the Escort quickly becomes the country's best-selling car instead of number two. Even this happy result has a slight sting in it for the agency: it also looks after the current number one, the Ford Cortina, to say nothing of the number three, the Ford Fiesta.

All told, since Ogilvy Benson started working for Ford five years ago, it has launched seven new cars and seen its billing from the client rise from less than £1m to approaching £10m this year. The Escort, launched in late September, is receiving £1.3m-worth of support in a five-week burst.

Even so, a measure of Ogilvy Benson's success is that the advertising cost per car sold is £14 for Ford as against £46 for British Leyland, £60 for Talbot and £83 for General Motors. The Escort is Ford's first world car, but Ogilvy Benson only looks after the account in the UK and the advertising has been especially tailored for the British market. It concentrates on the engineering attributes of the Escort, its economy and reliability. The agency believes that the days when people bought cars on their image are past.

A feature of the television

commercial is the use of computer graphics prepared for the agency at Cambridge University. Ogilvy Benson has exploited them in its previous two Ford launches and believes that switching from shots of the Escort cornering to diagrams of what is happening to the structure of the car at that moment gets the technical message across. For with the new Escort the agency has got to satisfy the traditional owners of the car, who tend to be of the down-market, DIY kind, that the smarter design, with front-wheel-drive and a hatchback, does not mean that the Escort has gone all foreign and trendy.

Most of the budget has been allocated to TV but Ogilvy Benson also bought double-page spreads, one side in colour showing off the Escort's looks while the other goes into detail about its efficiency. The approach may lack glamour, but Ogilvy Benson's early decision to go for engineering skills as its creative wrapping has paid off in establishing the company as far and away the market leader with 31 per cent of car sales to date this year.

While the advertising cannot claim all the credit for this, the agency does believe it is mainly responsible for improving the image of Ford. At one time it lost out on reliability and durability: not any more.

هكذا من الثمن

ADVERTISING VII

TO A CANTEEN IT'S A CLEAN PLATE. TO A GERM IT'S A CANTEEN.



Impact and recognition for industrial selling

"SERRASALMUS PIRANHA," runs the headline in a recent colour ad. It is an advertisement for the industrial products division of Kimberly-Clark.

"Fewer teeth than a rag full of swarf." In keeping with the traditions of this campaign, attention is at once commanded by a striking visual (the clenching fingers of a hand, immersed in what looks to be a tankful of piranhas) that thrusts the hapless reader into study of the copy—a pitch for K-C's Kimwipes, sold, in safer, cleaner, more wipers, contributors, we are agreeable factory conditions.

Industrial advertising campaigns that achieve the degree of impact and recognition enjoyed by Kimberly-Clark are rare indeed (Colt International and Dexon are others).

In part, says Winston Fletcher, managing director of Fletcher Shelton Delaney, the agency involved, this is because few agencies find it worthwhile to devote creative

firepower to an industrial account.

From the agency's point of view, the relatively low expenditure, and thus the small production budgets, are disincentives; from the client's point of view, advertising is very seldom as important an element in the marketing programme as with consumer goods and services, mainly because the numbers to be reached are so much smaller.

Resources

K-C's industrial division first set about planning a major national advertising campaign in 1976. It had been supplying Hi-Dri disposable paper towels to industry since the 1930s, but it was not until the 1960s that the parent company allocated significant resources to its industrial marketing operation.

To the Hi-Dri range were added Kleenex hospital products, toilet tissue and Kim-

wipes disposable wipers.

"Probably the most fundamental single difference between consumer and industrial marketing," Winston Fletcher says, "is that whereas consumer products are bought by individuals for their own (or their families') use with their own (or their families') money, industrial purchases typically involve the spending of other people's money on products which still other people will use." For this reason, each industrial buying decision is inherently more complicated than a consumer buying one.

What it needs, he says, is a client who believes in the value of the advertising, that it is worth the time and money.

Over recent years, K-C's industrial sales have prospered mightily—underpinned, ironically, by "industrial" advertising of the calibre that makers of more glamorous consumer goods would prize.

M.T.N.

Classic campaign that maintains appeal

GUINNESS IS the classic advertising campaign: classic in its long history; in its tradition of blending innovation with excellence; in its vital importance to the survival of the brand. For Guinness, unlike its heavy competitors, owns no pubs in the UK. The only way it can communicate with its public, and convince its competitors to stock it, is by building up irresistible demand through advertising.

For the agency it is the perfect client. It believes in long relationships—it was with Bensons for over 50 years before it switched to J. Walter Thompson 11 years ago—and in letting the agency get on with the job. As a result it is the account that everyone wants to work on and at JWT a big problem is how to

keep happy the creative team that has since had the chance of producing some of those stylish advertisements, heavy with production values and built-in class, which make a Guinness commercial or poster so instantly recognisable.

Attraction

Another attraction to the agency is the fact that this year Guinness will be spending more than £5m to maintain its appeal to the public.

Guinness gains in bad summers and although beer sales generally are down the Irish brew has weathered the storm better than the competition and is planning new TV and poster campaigns for the winter. Last year it brought back the

Toucan, a gamble which produced criticism that JWT had run out of fresh ideas but was fully justified by the new use made of this talkative bird, and by the fact that Guinness' share of the take-home trade, the sector aimed at by the advertising, increased.

This year the Toucan returns, along with a range of commercials which are consistent only in their style. As Alec Morrison, who looks after the account at JWT, says: "Most brands are so fragile that they have to keep to a fixed path. We have the freedom to experiment, but we try to be consistent in setting a continuous tone of good humour and taking exceptional pride in the product."

The success of the Toucan is



encouraging JWT to be more innovative. There are constant campaigns in the women's magazines to increase the proportion of women drinkers and the popular Press has been tried. But, as Morrison says: "After 200 years there is not a lot of news in Guinness." Posters are the main back-up to television, with 2,000 prime sites.

In such a competitive business, and with the lighter lagers making most of the running, Guinness has discovered that it can stay the best-selling stout in the country, and at a price above most of the competition, by being different in the nicest possible way, and that is just the image the advertising creates.

A.T.



Seven days later, we bought a brand new red Volkswagen for the man who'd just bought a brand new red Volkswagen

The advertisement referred to floods in Sheerness, Kent, in January, 1978, when, after a night of near hurricane-force winds and waves as high as houses, the East Kent coastline was, it seemed, all but blown away.

The advertisement explained that in the light of a 30-mile trail of devastation, Commercial Union had decided that there was only one way it could be of help: not with tea and sympathy, or vague promises of compensation, but by agreeing to claims immediately.

On January 12, with the storm damage barely a day old, we set up an emergency claims centre in Canterbury," ran the story.

Within two working days we had our own team of claims inspectors out and about on the waterways, personally totting up

"WHILE OTHERS were assessing the damage, we were paying for it," ran the headline on full-page colour ads for Commercial Union last year, part of a pioneering campaign launched on CU's behalf by Doyle Dane Bernbach in 1978.

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On January 12, with the storm damage barely a day old, we set up an emergency claims centre in Canterbury," ran the story.

Within two working days we had our own team of claims inspectors out and about on the waterways, personally totting up

the cost of repairs.

"In all, we paid out £115,000 from just one branch, to more than 400 policyholders. The campaign fast became a classic—a breakthrough, Doyle Dane says, in what had previously been regarded as a hard-sell business.

"Most insurance companies stick to selling policies," says the agency, "whereas this campaign sells a service, an attitude of mind. It was our intention, and that of CU's general manager, Vernon Bryan, to shift the whole emphasis from cash and hard selling to demonstrating the service behind every CU policy, to showing that CU is there to put things right, not to capitalise on others' misfortunes. Hence the pay-off line: 'We won't make a drama out of a crisis.'"

Over the past 30 months—current media expenditure is approximately £1.2m, split 50:50 between Press and TV—Doyle Dane has collected more than 500 such anecdotes that cast light on CU's depth and range of service.

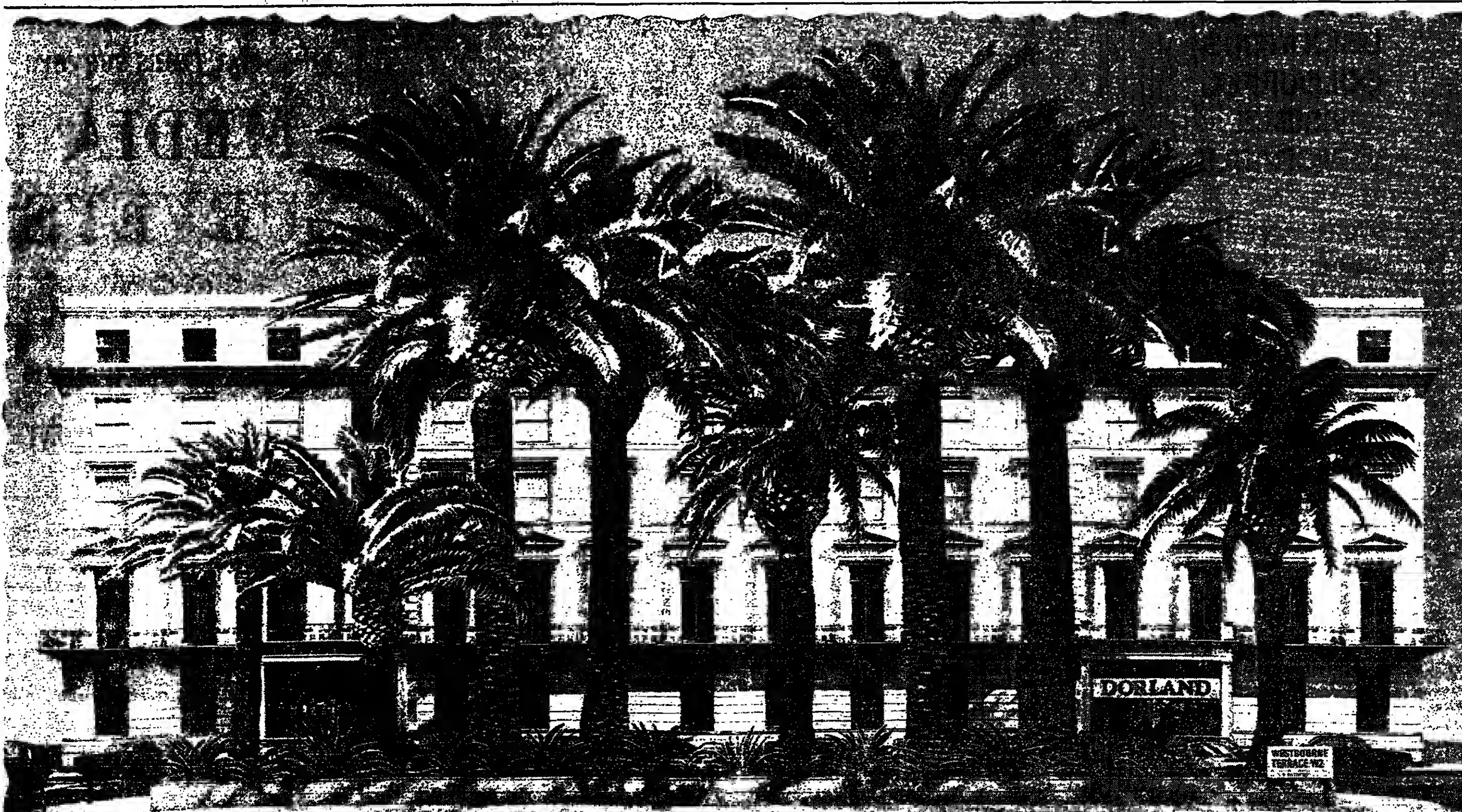
There was Bruno, the bung-

ling St. Bernard, whose efforts to scare off burglars wrecked his owners' living room (they were compensated in full). There was the double bass player from Birmingham who, with the promise of a major audition just three weeks away, returned to the rehearsal room to find his double bass half baked by a baywire central heating system. At CU's expense, the instrument was "lovingly restored, in time and in tune for the Royal Philharmonic."

"To start with, the campaign was an enormous gamble," says Doyle Dane, "because how could head office know the true nature of the claims service being offered at branch level?"

Fortunately, no skeletons fell reeling from the cupboard, and although the campaign was not designed to stimulate a direct increase in sales, its impact, together with its reception by brokers and intermediaries and CU's own staff, have convinced the company that its brave tack was right.

M.T.N.



Wish you were here.

Reservations 01-262 5077. We've got everything but the palm trees.

Memo from:

More O'Ferrall

To:

Chairmen Managing Directors Marketing Directors

PROBLEM

Corporate statement to make?
Need to correct attitudes?
Company/product identity to be strengthened?
New image to promote?

SUPERSITES

ARE THE ANSWER

STRIKING
UBIQUITOUS
COLOURFUL
VISIBLE
MEMORABLE

Supersites are the biggest and best outdoor sites—10 feet high and either 27 or 36 feet wide—More O'Ferrall sell them in Networks to cover the conurbations and selected large towns.

If you want to put across a BIG IDEA in 1981, buy a MORE O'FERRALL SUPERSITE NETWORK

Ring: Richard Daglish, Sales Director
or: Richard Holliday, Sales Manager
on: 01-499 8146

More O'Ferrall Ltd
19 Curzon Street
London W1Y 8BJ

ADVERTISING VIII

Glamorous accounts lose their sway

TO MOST PEOPLE, at least in Britain, the word advertising tends to mean a TV commercial for a detergent or some kind of food. It is not surprising that the layman should think in this way. This form of advertising is probably the most visible, and tends to arouse the strongest feelings.

But until quite recently many people in advertising, particularly those working for large and fashionable agencies, seemed to share the same delusion. Of course, they would admit that glossy commercials for packaged groceries did not constitute all of advertising, but they would intimate that they accounted for all the advertising that mattered.

The big accounts, the glamorous accounts, the growing accounts, were all believed to emanate from the packaged groceries sector and to end up on television.

One can easily understand how this view came to be held. Advertising existed long before mass marketing or packaged groceries—the earliest advertisement I know of is for a brothel in Pompeii, and the products of that establishment probably could not be described as groceries, if the freebies are anything to go by, certainly could not be described as packaged.

Nevertheless, over the past century, as the simultaneous growth of mass production and mass media gave rise to the possibility of mass advertising, the major engine for these developments has been the branded grocery product. This type of advertising reached its apogee with the advent of commercial television, first in the U.S., then Britain and subsequently, to a greater or lesser extent, in most European countries. This was a perfect example of the message finding the medium and, by the beginning of the 1970s, the resulting commercials had become imprinted in the psyche of the Western population as a whole.

But, as so often happens, by the time everybody recognises the triumph of a particular trend, it is already in decline. From the late 1960s to the end of the 1970s, the manufacturers' consumer advertising, which had made up largely of packaged groceries advertising, fell from almost half the total in 1968 to less than 40 per cent in 1974, and also in 1979, although the latter figure is somewhat misleading, as it was affected by an 11-week ITV strike.

During the first half of the 1970s, the main gainer in advertising share appeared to be the classified category, which was the continuation of a trend started in the early 1960s when newspapers began to adopt a much more professional approach to selling classified pages.

However, this advance ran out of steam in the mid-1970s, and the classified share of advertising has been falling

ever since, with every indication that 1980 will give classified its lowest share of total advertising for a decade. In fact, the sector of advertising which gained most in share during the 1970s was "other display," not a type of advertising which is likely to signify much to most people, and therefore one which requires closer examination.

Dynamic

"Manufacturers' consumer advertising" was a category invented to cover branded goods advertised directly to the consumer. The rest of display advertising falls into the rag-bag category of "other display." What has made this area so dynamic? The table breaks down display advertising in television and major Press media into its component industrial sectors, so that we can compare the share of television and Press advertising of these sectors in 1972—at the height of the advertising boom of the early 1970s—with 1976—a relatively average year in trade cycle terms—and 1979, when demand for television was very high, a shortage exacerbated by the long strike.

It is clear that most of the movements in shares had little to do with the trade cycle, as they seem to have continued through the decade. The most important change is obviously in "consumables," which again largely consist of packaged groceries and similar products, and whose share of advertising in both television and Press has declined significantly.

The only two categories to increase their share of both television and Press are retail, whose growth in advertising is relatively well known, and durables, a less widely-

recognised growth area. All retail and a considerable amount of durable advertising (for instance, by gas and electricity showrooms) would not count as MCA, and therefore go a long way towards explaining the rapid growth in the "other display" category seen in the table.

Showing the figures in this way helps to dispel several widely-held myths about recent advertising in Britain. Far from being a growth area, Government advertising has lost share in both television and the Press. Equally, areas such as financial, industrial and service advertising have moved to television, but, in relative terms at least, have cut back on their Press advertising.

This switch of a number of leading Press advertising areas towards television during the 1970s is perhaps the most important trend of the decade, and one which is likely to have major implications for the 1980s, both in Britain and in Europe. The reason for this can be glimpsed by comparing retailing, which was the first and most important category to move to television, in 1976 and in 1979.

It is clear that in the last few years the rapid movement of retail advertising into television has stopped and even moved slightly into reverse. Few people close to the advertising scene would doubt that the reason for this has been the shortage of television advertising time, caused in large part by other sectors such as finance and services, following the retail lead and shifting a considerable part of their advertising from Press to television.

The result has been a rapid increase in TV rates, which in turn has led to some unfulfilled potential demand for television

advertising moving back to the Press.

Similar, but normally even greater, problems bedevil attempts to use television advertising in many European countries—Germany, France and Italy being obvious cases in point. But in all these countries there is evidence that, just as in Britain, new types of advertiser are becoming interested in television, and would like to use it to a greater extent if more time could be made available.

One almost certain development in the next decade will be precisely such an increase in television advertising time. This will result partly from the creation of new channels (Channel 4 in the UK) but also from the spread of cable television and, perhaps most important of all, before the end of the decade the possibility that satellite television could provide advertisers with an almost unlimited number of TV channels, even for those countries, such as Scandinavia, whose Governments do not permit the origination of television advertising within their own borders.

Fruition

If only some of these possibilities come to fruition, the trends of the 1970s might well suggest that a variety of product categories, whose advertising the Press used to claim as its own, might desert in large part to television over the next few years. If then the packaged goods industries will no longer be the sole mainstay of television advertising, and the only blue chip accounts that agencies must after.

This type of advertising will, at best, merely be *primus inter pares*, among a variety of other accounts whose large budgets will make them automatically a source of excitement to the advertising community.

The 1970s started with the confident prediction that the advertising of packaged goods was in decline, the more respectable types of advertising, such as classified and governmental, were in the ascendancy, and that as a result the Press was likely to benefit at the expense of television.

Part of the prediction may have been accurate—we have seen that packaged grocery advertising has indeed declined, at least relatively. But the rest of the prediction has proved of very dubious value.

The downturn in classified advertising and the swing of product categories from Press to television, accelerated by greater television availability, means that the 1980s look like a decade of television growth and Press decline. But then the Press may well take consolation from the mistakes of forecasters 10 years ago.

Harold Lind

Head of Information Services at AGB.

Lull in outside pressures to regulate the industry

A DECEPTIVE lull has settled over the advertising industry. Its enemies, those who want to tax and restrict it and tie it up in red tape, subject it to laws and regulations, seem to have disappeared. There are a few rumblings among EEC bureaucrats but in the main advertisers and agencies are getting on with their work of producing advertising without a second thought about future restrictions. This is something of a relief after the years when a continuous succession of threats undermined the industry's confidence.

Advertising controls operate at three levels. There are controls emanating from Brussels; there are actions by the Government of the day; and there is the industry's own code of conduct. At the moment the advertising industry in Britain polices itself and forces advertisers who step out of line to withdraw the advert.

Independence

The media will never accept an advert which the Advertising Standards Authority says is wrong and there has been no case of an advertiser persisting with one after the authority has objected to it. The industry's main aim is to preserve this independence and avoid Government legislation and the weight of the law interpreted by civil servants.

The industry is still preening itself on the good report it got from the Office of Fair Trading's look at advertising. The study was set up by a Labour Minister, Roy Hattersley, and completed under a Conservative, Mrs. Sally Oppenheim, and the Director of Fair Trading's con-

clusion was that really there was very little wrong with the way advertising operated in the UK.

While the Conservative Government remains in office the industry need fear little in the way of new legislation. With a Labour government things might be very different. Its Manifesto at the last Election included proposals for a tax on advertising although when it was last in office it did nothing.

The fact is that any tax on advertising would put up prices and also ruin many newspapers as well as reduce the ability of commercial television and radio to mount a popular service.

In a reasonable world the argument that advertising when not purely informative, cuts the price of goods by pushing up sales and reducing the unit cost would be generally accepted, but the advertising industry cannot ignore the possibility that an extreme Labour government might try to destroy it for theoretical reasons. Its best defence is to ensure that it keeps its house very much in order.

In recent years the EEC has caused almost as much panic as the Labour Party among the minority in the advertising business who worry about the broader principles of their trade. In West Germany and Scandinavia, there are much tougher legislative controls on advertising, and as the EEC has moved towards a uniform system there was the likelihood of it adopting the German legislative approach to advertising rather than the British policy of self-regulation. Now Brussels is more alive

to the differences among the Community's member states and although there are study papers on tighter controls on tobacco and alcohol advertising and advertising to children circulating, they are very flimsy clouds on a far horizon. About the only change of a legislative nature likely to affect advertising is the possibility that the Office of Fair Trading's working party suggestion of a long-stop statutory power to back up the industry's system should be implemented. But in the main new laws on advertising are very low on any Government's list of priorities.

This lack of political interest is mirrored by an absence of public concern about advertising recently. The Advertising Association has been monitoring popular disaffection about numerous institutions for many years and the proportion of the community which thinks that advertising is a bad thing and in need of reform has steadily declined to an almost unnoticeable minority.

Minority

However, there are pressure groups which can catch the headlines and carry some weight, in particular some doctors who want even tighter restrictions or even a complete ban on the advertising of tobacco and alcohol products. But so far they remain a minority in their profession.

Even so, the Advertising Standards Authority constantly keeps its Code under review and last year tightened up on drinks advertising by forcing up the age limit of those appearing in advertisements, they must now look 21 or over. The authority

If you wanted to meet a rich oil sheik You might stay at the Hilton.

If you wanted to meet a famous football star You'd probably stay at the Royal Garden.

IF YOU WERE LESS INTERESTED IN NAMEDROPPING THAN STAYING AT A GOOD HOTEL YOU'D STAY AT THE TARA.

With a good number of Hotels to stay at in London these days, sometimes the choice appears to be a difficult one.

It's not really. Forget all the Razamatraz and the fine sounding names. What you really want is a bit of style, some super service, up to the

minute facilities, and a bill at the end that won't make your hair fall out.

We at TARA know this. We've been practicing it for 7 years. Situated in Central London (Kensington), we have 840 bedrooms, a choice of interesting restaurants, bars and the most exciting night spot in London—TINGLES—and our standard twin room with bath (with optional airconditioning) is £33.00.

Sounds good doesn't it. We think once you've tried us, you'll be back again to try us again. Ring us on 01-937 7211.



People say the nicest things about us.



The London Tara Hotel
Scarsdale Place
Kensington, London W8 5SR
Tel: 01-937 7211

NAME _____
ADDRESS _____
TEL No. _____

FINANCIAL TIMES SURVEYS

MEDIA SURVEYS 1981

The Financial Times proposes to publish the following Media Surveys next year:—

— FUTURE OF INDEPENDENT BROADCASTING

Wednesday, 8 April

Broadcasting is entering a stage of unprecedented innovation, with new TV franchises; satellites; a fourth channel, new radio stations. In this Survey the Financial Times will be looking at the future developments of commercial TV, radio and ancillary industries.

— ADVERTISING

Wednesday, 21 October

The Financial Times' annual review of the industry, widely read by advertisers, media owners and agencies.

For further details please contact:

Peter d'Agular
Advertising Department
Financial Times, Bracken House
10 Cannon Street, London EC4P 4BY
01-248 8000 Extn. 7148

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

The contents, date and publication times of Surveys in the Financial Times are subject to change at the discretion of the Editors.

CONTINUED ON NEXT PAGE

ADVERTISING IX

TOTAL EXPENDITURE ON DIFFERENT TYPES OF ADVERTISING

	Press*	Television	Other**	Total Display	Financial Notices, etc.	Classified	Trade and Technical	All Advertising
1970	100	100	100	100	100	100	100	100
1971	108	114	103	110	122	100	98	106
1972	123	140	117	129	189	126	115	127
1973	147	168	128	154	178	179	137	158
1974	150	162	165	155	144	191	151	162
1975	165	189	179	174	156	183	162	174
1976	200	245	238	218	178	214	194	214
1977	243	318	307	274	211	275	251	270
1978	294	384	399	333	232	388	319	330
1979	356	376	559	356	245	456	383	383

Indexed 1970=100

*Excluding financial, classified and trade and technical. **Posters and transport, cinema and radio.

Source: Advertising Association.

ESTIMATED MEDIA EXPENDITURE BY PRODUCT GROUP (£m)

Product Group	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979
Classified	119	119	150	213	228	218	255	327	403	476
Retail	56	63	94	114	134	163	206	260	307	355
Industrial	71	70	81	95	103	111	130	168	212	258
Household and Leisure	54	59	68	84	79	87	113	150	204	230
Food	62	70	82	85	81	89	112	144	163	196
Drink and Tobacco	46	50	55	64	65	73	97	111	121	148
Telephones and Medical	32	35	39	45	50	53	66	77	86	98
Auto	19	18	23	29	32	33	43	56	75	93
Savings and Financial	23	28	39	39	36	36	44	57	70	84
Tourism, Education, Foreign	22	24	26	30	32	34	39	47	63	75
Government	14	16	17	21	21	21	22	26	37	42
Nationalised Industries	12	14	16	19	18	18	23	28	34	41
Publishing, Books	9	11	13	16	17	16	20	26	32	34
Clothing	13	12	13	12	10	12	15	18	21	23
Charity, Education	2	2	2	2	3	3	3	4	5	6
TOTAL	554	591	708	874	900	967	1,188	1,499	1,834	2,129

Source: Advertising Association.

Retailers' expenditure rises

TOTAL ADVERTISING expenditure rose to £2,129m in 1979, about 16 per cent up on 1978. However, when account is taken of media rate inflation, the "real" increase in expenditure was only 1 per cent.

This small increase, over a period of rapidly-rising real personal incomes and increasing consumer spending, is explained mainly by the ITV strike in the second half of the year. Although a great deal of the lost TV revenue was eventually spent on other media, or on TV when the commercial stations resumed transmission, much of what would have been 1979 advertising revenue was actually carried over into 1980.

The absence of Times Newspapers for much of 1979 also almost certainly led to a loss of both display and classified revenue, but the effect was not very great since a large proportion of the revenue lost to TNL was spent in other media during 1979.

Calculations

The latest Advertising Association calculations suggest that had neither the TV nor the TNL dispute occurred, total UK advertising revenue would have increased by about 3 per cent between 1978 and 1979. Since 1979 was almost certainly a "peak of the trade cycle" year for advertising (the current recession in business activity will certainly lead to a fall in total advertising revenue in 1980), these figures show that advertising expenditure, despite substantial growth in real terms since 1975, did not recover sufficiently to pass the previous peak in expenditure recorded in 1973.

One reason for this apparent long-term decline in total advertising expenditure is the fact that manufacturers' consumer advertising (that is advertising from the private sector aimed at the general public) was substantially lower in 1979 than it was in 1973, even when allowance is made for the effects of the various industrial disputes.

Part of the explanation for this relative decline in MCA expenditure can be found by examining the trends in expenditure of the various product sectors that go to make up total expenditure.

There has been a rapid growth of retailer advertising relative to the other categories of expenditure, and in part-

cular relative to manufacturers' consumer advertising. The increasing share of consumers' expenditure taken by the major retail chains (both food and non-food) over the past decade has clearly led to a new need to advertise the "chain" in much the same way that brand advertising is used to distinguish manufactured goods.

There has been a considerable debate in recent years as to whether retail advertising is actually replacing manufacturers' advertising—particularly in the fast moving consumer goods area. Whether this is true or not there can be little doubt that the growth of the big retail chains has fundamentally altered the balance of power between retailer and manufacturer and this change has been and continues to be reflected in the relative growth of retailer advertising.

However, this changing pattern of revenue goes only part of the way towards explaining the apparent decline of advertising revenue since the previous peak year of 1973. Various explanations have been put forward, ranging from the declining profit levels of UK industry, through to the fact that 1973 was a wholly exceptional year, owing to the massive consumer expenditure boom which took place.

Both these explanations — and others — may have some validity. On balance, however, the most probable explanation is simply that the amplitude of the advertising trade cycle is so wide that comparing any two individual years is not particularly instructive.

What is absolutely clear, nevertheless, is that on any average measure — taking periods of years together to even out the good years and bad years — advertising expenditure as a whole is not growing rapidly; it has in fact been rather static for most of the 1970s.

So much for what is being spent on advertising, and by whom. The most interesting aspect of how the advertising money is being spent is just how little change has taken place in the shares of the various media of total display advertising since the early 1970s.

Although television's share of display expenditure grew quite rapidly through the 1960s, the share of all the media sectors with the exception of radio, remained remarkably static through the 1970s. Commercial

radio revenue grew from £1m in 1970 to £52m in 1979, but the proportion of display expenditure spent on radio was still only 4 per cent last year.

Breaking down the main components of Press display advertising into its constituent parts — national newspapers, regional newspapers, magazines and periodicals, and directories — reveals a very similar situation. Although real growth overall occurred, the proportion of expenditure taken by each sector remained remarkably constant throughout the 1970s.

Some change in the breakdown of classified expenditure is apparent but again it is hardly of major proportions. Total revenue going to national newspapers from classified advertising increased in absolute terms between 1970 and 1979, but the share of expenditure fell from about 20 per cent in the early 1970s to 16 per cent in 1979. The share of classified revenue going to magazines remained almost perfectly constant between 1960 and 1979 and the small proportional fall in national newspaper expenditure was made up by increases in regional newspapers and directories.

Comparison

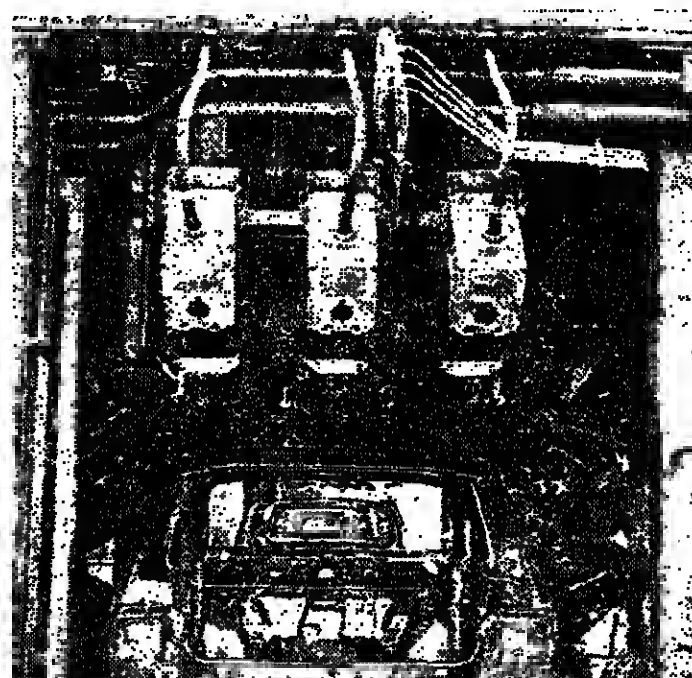
Since 1960 classified advertising clearly has been a major growth area in total, increasing in size much more rapidly than any other individual type of advertising. However, making the comparison between 1970 and 1979, the small "other media" sector, including posters and transport advertising, cinema and radio, has shown the greatest growth.

Over both periods, if allowance is made for the TV strike in 1979, television growth has exceeded that of the Press, not surprisingly in view of the growth in ownership of TV sets in the 1960s and growth in the ownership of colour TV sets in the 1970s.

The only other major sector of expenditure, trade and technical journals, has performed very much in line with total advertising expenditure, showing growth but only maintaining its share overall of total advertising expenditure.

Mike Waterson

Director of Research at the Advertising Association.



Automated body framing lines at work on the BL Metro (above): the car makers are likely to spend well over £100m on advertising this year. Below: Tesco's Operation Checkout, which fuelled the price and advertising rivalry between U.K. retailers



Pressures

CONTINUED FROM PREVIOUS PAGE

Advertising Standards Authority system, which actively canvasses criticisms from the public, had an almost instant birth.

The quick reaction of the advertising industry staved off legislation then but any future reprimand might lead to less palatable results. Last year there were 3,367 public complaints about advertisements to the ASA of which fewer than a third led to an investigation. But of these two thirds of the complaints were found to be justified and the advertisers changed their copy.

In the majority of instances the complaint related to a mail order offer, usually the failure of the advertiser to supply the goods paid for in a reasonable time. This year there has been a 70 per cent increase, so far, in the number of complaints but as far as the authority is concerned this does not mean

a rise in the amount of malpractice, just that its advertising, handled by a new agency, has hit home more effectively. The number of justified criticisms has not increased appreciably.

The authority covers only Press and poster advertising. The television contractors have their own control system, preventing all the commercials shown and sending back about 20 per cent of scripts for changes to be made. The main aim is to ensure that TV commercials never cause a public stir and by being perhaps too rigid the Independent Television Contractors Association has managed to keep its nose particularly clean.

All the time it attempts to move in line with public opinion over such issues as nudity but in the main the commercials are becoming of cleanliness and order when compared with the programmes

they pay for. The creative personnel in agencies complain periodically but the television companies are not going to do anything to endanger their franchises.

Keeping in step with public opinion is the vital link. To look at commercials of 20 years ago is fascinating. In some respects — what children get up to, for instance — we have tightened up appreciably in the interests of setting a good example. In others, such as social mores, we are much more liberal.

At the moment advertising is not an area of concern, but it is still at the whim of political change and no one should forget that it was complacent in early 1974 and would not have brought in changes now considered to be quite right and proper if the industry had not been prompted by its critics, if not opponents.

Antony Thornicroft

**NO SWITCHES, NO DIALS,
NO KEYBOARDS,
NO CABLES, NO AERIALS,
NO TERMINALS,
NO SILICON CHIPS.**

Since July, we've been producing and selling an exciting new concept in advertising that is the first, and the finest in its field. Thomson Local Directories.

Containing alphabetical and classified listings, separate community section, and full colour section, these new Directories offer consumers a comprehensive information service about their local area.

Vast resources, expertise in publishing and information, and extensive research into consumer requirements have enabled Thomsons to develop a quality product that answers a genuine need from both consumers and businessmen alike.

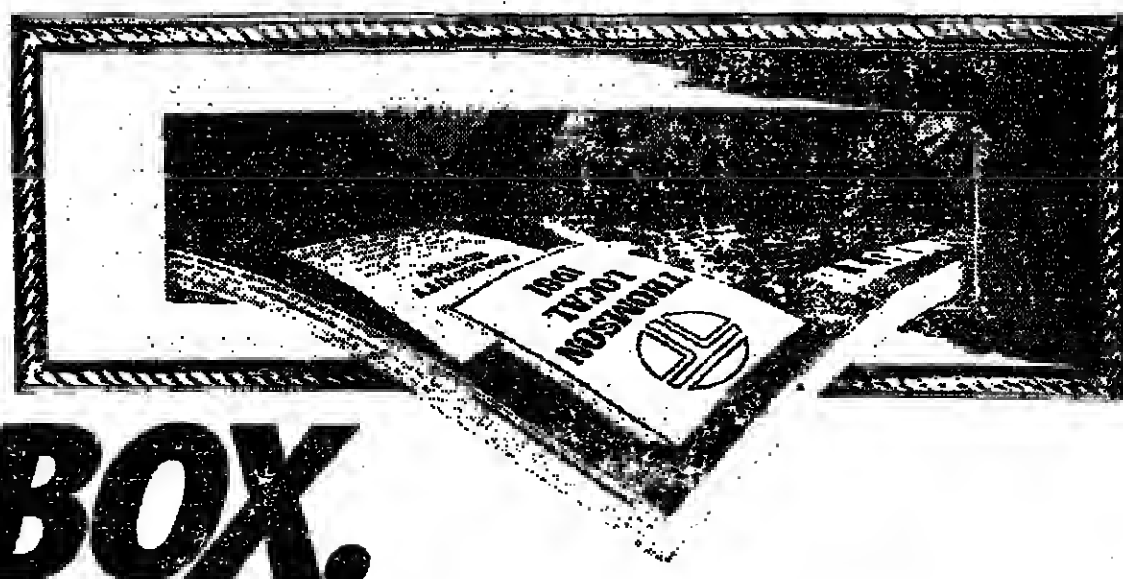
Its coverage as a local medium is exceptional. Thomson Locals will be delivered free, every year, to virtually every home and business regardless of whether or not they have a phone.

They will be phased in region by region until every prime market is covered. The first six Directories, (Bournemouth, Bradford, Kingston, Richmond, Reading, Middlesbrough), are underway and enjoying tremendous success.

Over the next few years a great number of directories, data systems and other information media will appear on the market. Thomson Locals are already here with great coverage, penetration and the pedigree of Thomson.

All that's needed to receive more information on this successful new medium is write to Thomson Directories Limited, Thomson House, P.O. Box 4YG, 4 Stratford Place, London, W1A 4YG.

THOMSON LOCAL DIRECTORIES
Its business is to make yours bigger.



**ALL THAT'S NEEDED
TO RECEIVE THIS
NEW INFORMATION
SERVICE IS A LETTERBOX.**

ADVERTISING X

How do you feel about making your first TV appearance?

Nervous, right?

If you've never advertised on TV before, we understand.

If the recession is putting pressure on your advertising budget, we understand.

Or maybe you have a sleepy brand that's not doing what it could. We understand that, too.

Unfortunately, understanding simply isn't enough.

We know that value for money in advertising is more important to you than ever.

That's why Thames Television have set up a new division to assist advertisers with such problems.

Task Force is a specialist unit manned by a highly experienced team with a gift for making things happen. And, let's face it, if nobody takes the initiative, nothing happens.

Unlike the majority of television sales departments, we have the time to become closely involved

with every project. However unusual. However new in concept.

We want to help new advertisers to reach the UK's biggest TV audience (the Thames area covers over 25% of the total population).

It's our job to prove that Thames Television delivers first class results. We don't promise to get you on to TV. But we do promise to try. After all, if your first campaign has the right effect, we reckon you'll be back for more.

To find out more about how Thames Task Force can help you, ring Tim Clifton, now

If you're at all nervous about TV advertising, remember, it could be just the tonic you need.



39 De Vere Gardens, London W8 5AR.
Telephone: 01-581 2622/34/5.



Few agencies have made real efforts to interest their clients in electronic media although 6,000 Prestel sets are in use. Here one is being put to work in a London travel agency

Agencies slow to use electronic media

WHAT SHOULD the relationship between an advertising agency and a new medium under development? Should the agency sit back and wait for the new medium to prove itself, and then (and only then) enter the new arena at the head of its list of clients?

Or should it become an active developer, seeking to promote and consolidate the new medium in advance of any direct commitment from its clients but in the belief that such a policy is in the long-term interest of both clients and the agency itself?

This is the question that has been posed starkly by the development of new electronic media such as viewdata, both here and abroad. The question remains a forceful one irrespective of any judgment about the rate of progress of viewdata in any particular country, or about viewdata's chances against competing ideas.

For example, the fact that the Prestel viewdata service in the UK certainly has been slower to take off than many had hoped, does not explain why the advertising agencies are conspicuous by their absence from the viewdata scene. By contrast, in Germany, where the Bildschirmtext viewdata service is now in full market trial, a number of prominent agencies have set themselves up as centres of expertise in the use of this new outlet.

British agencies have certainly kept an eye on viewdata, and some are knowledgeable about it. However, when it comes to putting money and resources behind its development, the attitude has been one of caution. The agencies, with honourable exceptions, have declined to take their interest any further or faster than the interest shown by their clients—in other words, they have chosen to follow rather than lead.

This may sound unfair to those agencies, still only a few, that have made real efforts to interest clients in exploiting the new medium. But often the presentation to clients has been made in traditional agency

terms—can you advertise your goods or good name by this medium?—and the decision has revolved around all too familiar arguments about costs per thousand, that inevitably look weak with, at the moment, only 6,000 Prestel sets in use. It has proved very hard, even for those who have tried, to think their way out of the traditional mould.

Opportunity

These comments could sound like sour grapes, were it not for two other factors. One is that in Germany, Holland and in all likelihood elsewhere, a significant number of agencies have seen viewdata not just as a medium into which to push existing clients (or not), but as a business opportunity warranting the creation of viewdata departments with their own creative and executive staff and their own equipment.

All this is geared to bringing business to the agency from new clients who want to try out viewdata, and in the process to discover, tabula rasa, what viewdata can or cannot do in its own terms.

The second fact is that in the UK a new industry rapidly getting established to exploit those new opportunities. There are now up to a dozen so-called umbrella companies active on the UK viewdata scene, mainly new companies or new offshoots, whose role is in essence to take material from a client, re-interpret it in terms of the viewdata medium, apply creative skills to its presentation, and then physically put it into the medium (in this case, onto the Prestel computer system). These new companies are between them now picking up quite substantial revenues.

However, their role is so closely analogous to the basic role of the standard advertising agency that it must raise the question of whether the agency business is now exhibiting the same conservatism, the same inability to think and concep-

tualise outside the traditional definition of its function, as the publishing, printing and other industries often have been accused of, and rightly.

The proof that this is a valid question is not some as yet unproven hypothesis that viewdata and similar electronic marvels are going to sweep the world and alter the shape of all our lives (such absurd claims have been made and do nobody any good), but the observable and head-and-butt fact that money is being earned from it by other people in the UK, and by the same type of people in other countries.

The problem is that traditional ideas of advertising do not usually work on viewdata. The ground rules, physical characteristics, usage patterns, user reactions and cost structures are quite different to those of newspapers, magazines or television. Not surprisingly, if you approach viewdata with the wrong set of preconceptions, you make nothing of it and get nothing out of it.

To give but three examples of how viewdata is different. It is a "choice" medium in which the viewer/user/reader (we do not yet have a word for this person, rather in the same way as the BBC back in the 1930s wrestled for ages about what to call the person looking at television) has to make a deliberate and conscious choice to look at something. In other words, the standard relationship between editorial content and surrounding advertisements that characterises the printed page, simply does not apply.

Second, and consequently, the idea that the "advertiser" is somehow riding piggy-back on a medium and audience created by the "editorial" and "publishing" people, does not apply either.

Third, what you can say on viewdata, and what functions you can use it for, are different from the newspaper or magazine page, or indeed from the TV slot. You have to re-think from the start, and the criti-

cism levelled at UK agencies is not that they should have kept in blindfold, but that they have not managed, by and large, to get the blindfold off in the first place.

What then is the scope of viewdata? The range of applications, and of limitations, has yet to be properly explored (that indeed is the whole point). But it seems clear that a company may wish to use viewdata (or some similar system, since this argument is not dependent upon a particular example of the new electronic technologies or upon its relative success or failure), for a variety of purposes.

These include: communication between a company and its clients; between itself and its own branches or its own managers; between the company and its agents; the company and the financial community; those who deal in its products; and between itself and its salesmen, and perhaps, but by no means certainly, between itself and the public at large.

Functions

Many of these are marketing rather than advertising functions (perhaps they all are), as when a mail order house uses viewdata to transmit and collate orders, or a bank uses it to give account information to its customers, or a credit card company to gain new names and an edge in the fierce battle between rival cards.

But the point is that money is spent, either in-house or with some sort of outside agency or contractor, to develop these applications.

But if these are not advertising functions, then what business are they of advertising agencies? Such is the question that gets asked. The answer surely lies in putting the question the other way round. If other people can make it their business, why not the advertising agencies?

Rex Winsbury

The Rape of the Rate Card

BY
TERRY BYGRAVES AND PETER BONE

«Don't let ambitious clients near this»
THE TIMES

«Dangerous in the wrong hands»
THE TELEGRAPH

«Will become the Banquo to Fleet Street's Macbeth»
GUARDIAN

«We laughed and laughed»
BBC

«Included in our best buying list»
BASS

«Brilliant, most responsive»
FOSTER CALLEAR

«Tremendous, the effect is great»
PETERBOROUGH DEVELOPMENT CORPORATION

«Well researched, planned with flair, great buy»
EMAP NATIONAL PUBLICATIONS

We are a £5 million media agency. Our prime business is the planning and buying of time and space. But we can also fill it for you by liaising with creative independents (like the people who produced this ad).

If you are interested in finding out why our clients

say such nice things about us, please come along and see our case histories. Call Terry Bygraves or Peter Bone.

BYGRAVES BONE

Rate cards plundered, pillaged and raped to order.

BYGRAVES BONE & ASSOCIATES LIMITED,
RADNOR HOUSE, 93 REGENT STREET, LONDON W1R 7TF. 01-734 8752/3



Demonstration of the IVS-3 Viewdata system to find, in this case, a hotel room

ADVERTISING XI

Michael Thompson-Noel talks to two top London advertising men: to Jeremy Bullmore, chairman of J. Walter Thompson, about advertising's worth, and to Martin Boase, chairman of Boase Massimi Pollitt, who argues that effective advertising should never play safe.

PROFILE: JEREMY BULLMORE

The need for feedback

HAVE ADVERTISERS really changed their spots? Are they regarding their advertising money as an investment and not a cost? One man who in recent years has contributed as much to a sensible understanding of advertising's role is Jeremy Bullmore, the London chairman of J. Walter Thompson.

As JWT's creative director for more than 12 years, he is as much at home with the tinsel and imagery of his profession as anybody else; but almost more than anybody else, he can brush aside irrelevance and describe advertising's worth.

In an interview in this newspaper in 1978, he said that, increasingly, there was a risk that advertising was going to be seen as a cosmetic: that increasingly it was being evaluated on a non-functional basis, and that there was a danger that some people who were paying for it had forgotten what they were paying for.

"If you go back to the beginning of advertising," he said, "the manufacturer or the retailer simply put a sign. Nobody got in a twitch whether it was creative or not. You were making a public statement and commitment. I don't think that element of advertising has been stressed for years."

Investment

Perhaps the times have changed? Mr. Bullmore now believes that advertisers are increasingly recognising advertising's value as an investment, and that, like any other form of expenditure, they should expect to get a return on it.

"But much more fundamentally," he says, "I believe that the companies which are succeeding in this country and in others are recognising that activity, innovation—above all, trying to understand and predict what people want to buy or do—involves advertising, even if advertising is only a small part of the whole."

"New plant, new technology, finding out what people want to buy, what their attitudes are—all that is important, and only then does advertising come into play."



"The most important thing of all is that companies have got to make or provide goods or services that people want. All the evidence suggests that price is not the dominant factor. It is satisfaction. 'Have I got my money's worth?'"

He says there is an unidentified value to advertising that has not been pinpointed and certainly cannot be quantified. "It is this: that if you advertise, you are saying to individual people: 'I want your custom. You are important.'"

"You have got to get a feedback to find out what real people are looking for and think about what you make, and that feeds right back to research and development, innovation, recognition of social change, recognition that price is not everything and that value is by definition unquantifiable."

"The amazing thing that comes to those who advertise is not that they sell more, which they may, not that they sell the same at a higher price, which they may, but that they enjoy a much more direct connection with the only people

who matter, which is you and I and 55m others."

"I am convinced, without any evidence whatsoever, that there is a commercial snobbery in this country which has replaced social snobbery. It is not regarded as worthy to trade. We cast trade as something rather trivial."

He says the availability of advertising excites companies to introduce improvements, so that it is a spur to development and improvement.

Expensive

"Take washing machines—an elegant example. It was perfectly clear to Lever Brothers 15 years ago that the fully-automatic washing machine was going to take over from the twin tub, despite the fact that the former is more expensive."

Lever's understood the difference between cost and value—that people would pay more for something that delivered more. Peril Automatic, which is what you put in automatic machines, is now the highest selling washing powder

by far in this country. "Look at the machines. The machines are not made by British manufacturers, who believed that people would buy on price, so that they went on making twin tubs... There is literally no profitable manufacturing company in this country making fully automatic washing machines."

"The powder, yes. The much derided soap powder companies have proved themselves infinitely better and more far-sighted than—back to snobbery—the companies which made the machines, all of which are now imported."

He stresses that successful manufacturers do not use advertising in lieu of R & D; they use it when they have done everything else.

"Japanese motor cars have got a bigger share of the market in this country not because they have spent more on advertising per car, which they have, but because they found out what kind of car people wanted first, and then told people they'd got it. They deserve to win."



In the South it's completely indispensable.

Total population
SOUTH GERMANY

	Total reach	%
SZ	840.000	5,8
FAZ	140.000	1,0
WELT	100.000	0,7

Occupation of head of household:
self-employed
SOUTH GERMANY

	Total reach	%
SZ	160.000	8,6
FAZ	10.000	0,8
WELT	20.000	1,2

That's why...

For additional information please contact our exclusive U.S. advertising representatives: INTA Advertising, Inc., 1560 Broadway, New York, N.Y. 10036 - Tel. (212) 575 - 9292

Or write to us in Munich: Süddeutscher Verlag GmbH, Marketing Service P.O. Box 202220, D-8 Munich 2, Germany

PROFILE: MARTIN BOASE

Fighting the battle for style and taste

JUST AS ADVERTISERS worry about advertising's worth, so they are concerned about the quality of creative talent that their budgets employ. Must big equal bland? Can safe equal good?

One man who takes a consistent and determined stand in this area is Martin Boase, chairman of Boase Massimi Pollitt, an agency that, according to its chairman, does not simply occupy the middle ground between creative agency and marketing agency, but has secured a high profile both for its research work and its creative output. A claim justified, it appears, by its growth, its clients and its popularity in the ratings.

According to Martin Boase: "Good advertising doesn't have to be bad—meaning that effective advertisements don't have to be irritating, vulgar, tasteless or lacking in style. "We ought to be humble enough to accept that we still know little enough about how advertising actually works to give style and taste the benefit of the doubt."

Adventurous

He insists that London, over the past seven years, has become not only a haven of adventurous advertising, but the pioneer of new techniques—in contrast to American advertising's scurrying for safety.

"I suspect it's partly because the budgets there are so enormous that the pressures to reduce risk are absolutely huge. When it comes to losing a \$30m or \$40m account, the pressures to go for something that might not be the right answer to a problem but is certainly an acceptable answer to the advertiser-client are overwhelming."

"Safe advertising," he says, "is blandness—kidding yourself that you've created something that is interesting, watching from the audience's point of view, but in fact ends up being a list of product attributes that don't change attitudes."

"I hesitate to call advertising an art. It's much more suitably called a craft, and I certainly jib at calling it a science, or even quasi-science. It's a lot more rational than the public would believe, but it isn't scientific."



He says the system of advertising controls as has developed in this country—part statutorily enforced, part voluntary—has proved far better than any rival scheme proposed in Brussels, and infinitely better than the move towards enforced corrective advertising witnessed in America.

"One of the beliefs that we hold, in common with other agencies, is that by definition, advertisements that you do not notice serve no purpose at all. ... There is an awful lot of invisible advertising about. It may be the result of caution, the invention of advertisements by committee, but for years the whole dichotomy has been between adventurousness on the one hand, and irrelevance on the other, resulting in a polarisation between the safe and bland and the risqué and vulgar that is equally off-beam."

"One of the great traps that people fall into is exaggerating the tasks that advertising can perform. It's usually done for reasons of self-importance, not commercial gain. An absolutely clear-cut definition of the role of advertising is essential."

I asked him what he would do if a certain well-known (UK) account was brought bleeding to his door. "What we would do with greater rigour than anybody else is apply a larger number of brighter intellects to studying what could and could not be done, to what their problem was, to defining, even more incisively than anybody else, how one might solve that problem, and then to checking it out."

There is nothing like speaking up: it's how advertising started.

Are you communicating clearly?

You're probably happy with the consumer advertising you're running. But as you know well, there's more to your total corporate communications strategy than that. Simply because today, a company's "audience" goes a lot wider than its customers. Shareholders. Employees. Government—national and local. The EEC. Special-interest groups. Suppliers. The national—and international—financial community. All are interested in your company, for different reasons.

All can be crucial to your future prospects. And all demand ever-increasing amounts of factual, relevant and responsible information. Charles Barker CBC specialises in corporate and business communications. We've pioneered new methods of corporate, financial, employee and political communication. We're the largest agency in Europe that is more interested in your corporate strategy than in your fattest consumer account. And if you're concerned with your company's communications strategy—whether you're thinking of advertising, financial reporting, employee communications or public relations—you'd almost certainly find it a profitable and worthwhile experience to find out just how much we can offer.

Stop Press

Just published: a research document—based on 250 interviews with senior decision-makers—analysing City reactions to, and requirements of, the Annual Report and Accounts. This guide to what a key audience expects and wants of the most valuable corporate document you produce every year costs just £60. And we'll send it to you at the drop of a coupon.

Charles Barker CBC
Corporate and Business Communications

To: Charles Barker CBC Limited
30 Farringdon Street, London EC4A 4EA

Please send me
☐ A guide to the services of Charles Barker CBC.
☐ Copies of The Annual Report and Accounts—A Survey of City Business Opinion. (Invoice my company accordingly, please.)

Name _____
Position _____
Company _____
Address _____

ADVERTISING XII

Independents challenge the agencies

THE ADVERTISING agencies might be rightly concerned that the great advertising boom is nearing its end and that 1981 will turn out to be the long-prophesied bad year, but for their pinprick competitors, the independent media buyers, there still seems to be plenty of potential growth around.

Indeed, the independents have expanded so rapidly in recent years that they are now more than pinpricks for the major agencies: they are an established part of the advertising scene handling about £150m of billings in 1980. Their numbers have climbed steadily from two in 1970 to 30 now.

The independents started up in the UK to answer a particular situation. North American TV promotion companies, such as K-Tel and Ronco, wanted to advertise heavily on British television, but their commercials had been made across the Atlantic. All they needed in the UK was a good media buyer, and they found one in Paul Green, whose Media Buying Services is still the largest independent company. But as soon as independent media-buying shops appeared they evoked a quick response among many British advertisers who were becoming dissatisfied with the full service agency.

Advantages

There had always been a few companies that prepared their own advertising — C & A was a classical example — but soon more, mainly small and specialised companies, saw advantages in buying advertising services off the peg from experts, creative work here, media there.

The development of the independents symbolised deep changes in the advertising industry in the 1970s. The leading advertisers were building up their marketing knowledge and losing some of their awe of the top advertising agencies. They were starting to recruit the more intelligent young graduates and acquiring expertise — in research and planning — which in the past the agencies had provided.

There was a feeling that agencies were living off the sales successes of their clients and the fixed 15 per cent commission seemed more and more of an anachronism, especially with heavy TV campaigns where

the media expenditure was out of all proportion to the cost of creating the commercial.

Although companies were reluctant to commit themselves to in-house agencies, despite the precedent of Unilever and Lintas, there was a keenness to experiment, to put the odd brand or new development product out to a creative consultancy and a media buying house.

The disappearance of a fixed commission in 1978 has intensified the willingness to try alternatives although around two-thirds of all advertising is still paid for at the commission rate. Suddenly what had seemed adventurous and perhaps dangerous was respectable and managing directors were prepared to listen to the ad hoc case rather than attach themselves to a safe multi-national full-service agency.

Now the situation is very fluid indeed. Even major packaged goods companies such as Gillette and CPC use media buyers for some brands and instead of the old framework of in-house creative work, or creative consultancy, plus independent media buyer, there is a myriad of relationships. The media buyers work for many small and medium-sized agencies, and most of the break-aways from large advertising agencies in the past two years have been groups of creative men and account executives who plan eventually to establish their own media departments but in the mean time turn to the independent specialists for this facility. There are even examples of large agencies prepared to handle the creative work while accepting that the buying stays in the hands of an independent.

The flexibility on the creative side has been a major factor in the expansion of the media shops because in the early days there were few creative hot shops around to provide a complementary service to the media shops. Indeed some media companies are starting to offer production facilities to clients who want creative back-up services.

In addition there are the media men who go independent but have no desire to fulfil the requirements in terms of financial resources to qualify for media recognition: they are quite happy to work as ad hoc experts for agencies. A market place is developing where an advertiser can look to an agency

for its main brands while using a range of in-house, external specialist, agency, or overseas creative ideas, and the media independent, or two, for its buying.

The independents rarely claim that they buy more cheaply than agencies; the media, especially the television companies, are shrewd enough to ensure that over a year all their major agency clients achieve their coups; what the independents do offer is a most specific service. You are getting the close attention of a few experts while in an agency, after the initial presentation, the media planning and buying function could be put out to trainees.

As one independent says: "Clients are aware of the fact that only 10 per cent of an agency's income goes on their media departments." There can be savings in buying around.

Chris Ingram, who heads one of the largest media-buying operations, reckons that 22 of his 31 clients pay at least 15 per cent for their services. But some pay nearer 6 per cent.

The idea is that you pay what is costs the media house in terms of executive time and organisation expenses and the bill is arrived at by individual negotiation rather than as a set percentage of billing.

In the main there are still special circumstances that make the independent route attractive. It tends to be foreign companies; or advertisers; like record companies, that produce their own creative strategy, or major companies giving a new product development to a small agency and then deciding to press on with it and letting an independent buy the media; or companies run by entrepreneurs who have their own advertising ideas and are reluctant to pay

an agency the full 15 per cent. Increasingly, however, it is not just the mavericks who are suspicious of paying 15 per cent. The well-publicised dispute between Gillette and J. Walter Thompson, where the advertiser wanted to negotiate a flexible commission and the agency tried to keep to traditional ways, is being repeated throughout the industry.

Willing

Agencies are now prepared to resign accounts because they just are not profitable; media shops are more than willing to step in and handle the buying, while advising on creative services. There are even agencies, such as MWK, which are experimenting, where practicable, with payment by results. All in all it is a patchwork. Since the disappearance of the fixed commission the tradi-

tional agencies have held up very well but beneath the surface there is much more interest in fees and in doing deals. The main independent media companies, such as MBS, the Media Business, All Media Services, CIA and the Media Department, are growing faster than the agencies, some of whom have responded by setting up independent subsidiaries buying for their own clients but also companies that do not go to them for creative work.

Experiment is the name of the game and, despite the doubts of traditional agencies, the independents have done much better in the past decade than either they or their detractors can have expected. With the advertising cake currently so large there is little room for both.

Antony Thornicroft



Tim Bell, chairman of Saatchi and Saatchi, London's top growth agency of the 1970s. In addition to Saatchi, there are now three other British-owned agencies in the UK Top Ten: Collett Dickinson Pearce, Allen Brady & Marsh, and Dorland Advertising.

Opportunities for growth despite recession

A YEAR AGO, Britain's advertising agencies were glum indeed. They were wrestling with the problems of a strike at ITV, which was damaging plans and profits, while for as far ahead as they could see, the path looked stony.

The recession, it was said, would send advertisers reeling. As manufacturing profits fell, budgets would be slashed and brands left out to die.

It has not worked out that way. Much to their surprise, many agencies have enjoyed a very good year. In the months ahead, the picture could darken swiftly, but for now, they are nursing their luck and counting their profits.

Advertising is big business. Total display expenditure last year was approximately £1.4bn, a figure to stand comparison with Britain's EEC budget contribution of £1.69bn, with confectionery sales, at £1.5bn, or with sales of milk at £1.45bn.

The Big Four in British advertising are: J. Walter Thompson, whose main-agency billings alone this year will total £20m; the publicly-quoted Saatchi and Saatchi, Garland-Compton (one of four British-owned agencies in the current Top Ten); D'Arcy-MacManus

and Masius; and McCann-Erickson.

At JWT, managing director Michael Cooper-Evans says the time will come when the weight of financial pressure obliges manufacturers to take a stern view of budgets, but says that across a broad range of categories, advertisers are sticking to their guns.

Belief

JWT has had an outstanding new-business year, with account gains valued at more than £15m, easily confirming its No. 1 spot in London. But even more vital to agency confidence than winning new business is the belief that, increasingly, advertisers are coming to regard advertising as an investment — not just a cost.

In the view of Jeremy Bullmore, the JWT chairman, the companies that are succeeding are the ones that are acknowledging that activity, innovation, above all understanding what people want to buy or do, involves advertising even if it is a small part of the whole.

At Masius, whose business gains this year include the £8m Talbot account, and whose 1980 billings are expected to total

£73m against £64m last year, chairman David Lee says budget cuts are "sporadic" and that whereas "advertising was usually the first category of expenditure to be cut off, now it appears to be the last. Of course, clients have yet to be fully tested, but knowing they are probably leaving it to last."

There is a similar vein of optimism at Saatchi's, at Ogilvy Benson and Mather, at Dorland or Allen Brady and Marsh — in short, at most of the bigger agencies, and at many of the smaller ones.

Dorland is a good example. Since 1975, billings have grown from £11m to a currently-estimated £40m, thanks in part to recent gains like Bass Pubs, Eastern Gas, National Savings, Golden Virginia, Kraft Foods and Lucas, and to increased business from existing clients.

A glance at the list of top agencies compiled by Media Expenditure Analysis for the 12 months to June 30 shows that among the Top 20, six agencies recorded main media expenditure gains of more than 25 per cent.

MEAL is not a comprehensive guide to agency prosperity, but it signposts trends, and the

evidence of recent months is that the agency business is now indeed like that described in Saatchi's last annual report — namely, one that is large, resilient, efficient, stable and broadly-based.

Real advertising expenditure between 1970 and 1978, said Saatchi, outstripped real corporate capital expenditure by a factor of 16:3, while in the last ten years, advertising industry profits had consistently outstripped the all-industry average.

"As more and more sectors of the economy have come to see advertising as a major force in their business," said Saatchi, "the large agencies have become more and more broadly spread in terms of their sources of income, and increasingly less dependent on any one sector of the economy."

"Many new categories of advertiser have emerged — records, films, motors, financial, retail and many others. This ever-widening spread of categories of advertiser has, over the years, made a broader and therefore more stable base for Britain's largest agencies."

Opportunities for growth are by no means restricted to the majors. There is plenty of acti-

vity lower down, so that in recent years advertising has seen the birth of numerous smaller shops that have instantly made a go of it.

There is even some evidence to show that the influence of the largest agencies may have waned slightly. According to a report by John Madell of Boase Masius Pollitt, prepared for the Institute of Practitioners in Advertising, in 1972, the Top Ten agencies were handling an estimated 45 per cent of all display advertising, whereas in 1979 it was 37 per cent.

Decline

The overall decline for the Top 20 agencies as a whole was from two-thirds of display expenditure in 1972 to a little over half in 1979 — a development accounted for in large part by the emergence and sustained growth of independent media-buying shops, of whom there are 30, handling more than £150m worth of billings.

Between 1972 and 1979, the numbers employed by all IPA agencies (in and outside London), grew by just 2.7 per cent, to 15,272, while in terms of net pre-tax profit as a percentage of income, Mr. Madell found that

for IPA agencies as a whole, net profit margins fell by 15 per cent between 1972 and 1978 (from 15.8 per cent of income to 13.4 per cent).

In surveying the agency scene of the past seven years, it is possible to make seven main points: that there are now four British-owned agencies in the UK Top Ten (Saatchi, Collett Dickinson Pearce, ABM and Dorland); that the U.S.-owned majors continue to dominate overall; that the Top Ten, or even 20, have suffered a decline in market share; that the media-buying specialists are growing rapidly; that there has been a major switch in spending away from fast-moving packaged goods to retailers and durables; that there is some pressure on margins; and that agencies' performances have genuinely reflected their ability to adapt or capitalise on change.

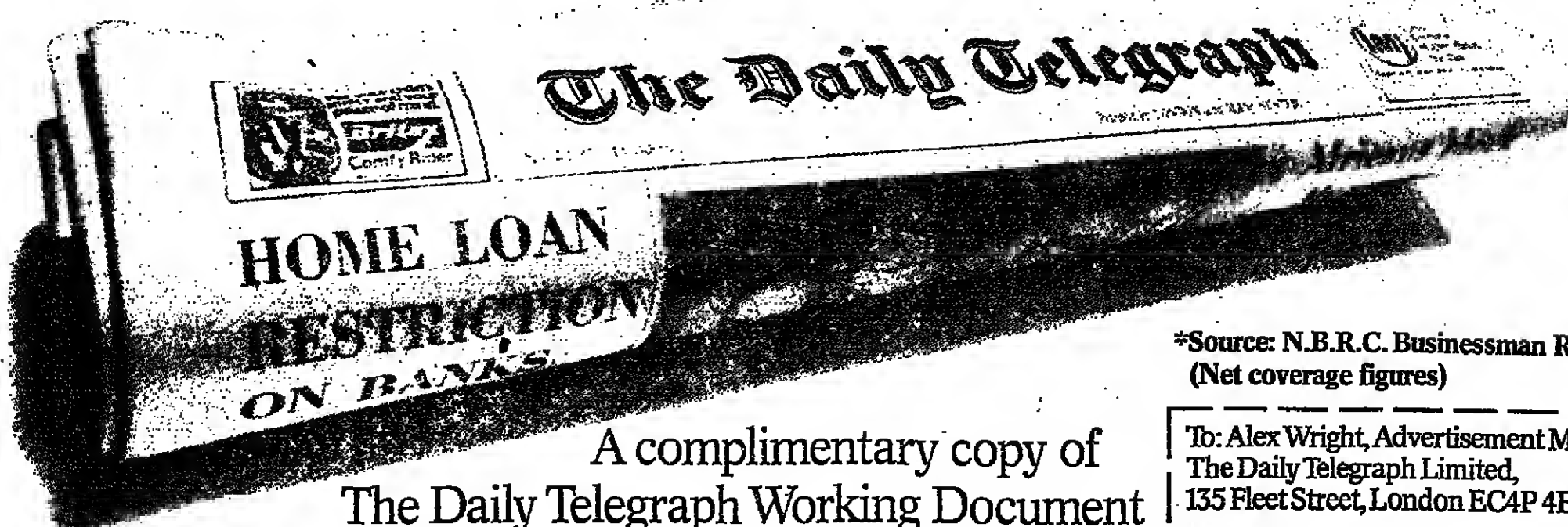
Agencies are not the fun palaces popularly portrayed. Nor are they the laboratories of mercantile endeavour that occasionally they claim. In truth, their's is not an easy task, and they do it surprisingly well.

Michael Thompson-Noel

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BRITISH NATIONAL OIL CORPORATION

The state sector's brightest jewel

BRITISH National Oil Corporation has just finished drilling what must rank as one of the most expensive, most difficult offshore exploration wells ever sunk by the oil industry. The operation took place 130 miles north-west of the Outer Hebrides in 4,508 feet of water. Its object was to obtain geological information about the area's exploration prospects.

The well was drilled on behalf of the UK offshore industry. There were 20 partners in the venture including the giants of the oil companies — Exxon, Shell, British Petroleum, Chevron, Gulf and Esso.

It is significant that BNO, less than six years old, was the lead company for this venture. The fact that it was the operator was not symbolic, the action of a Government pushing the state corporation ahead of private enterprise. The Corporation, as it likes to remind people, is the leading explorer in the UK sector of the North Sea. It is also the single most important trader of North Sea oil, handling two-thirds of UK production.

BNO is fast becoming the brightest jewel among the state's holdings. Its pre-tax profit this year will be well up on last year's £75m. By the mid-1980s it could be running neck and neck with British Gas, reporting pre-tax profits of £1bn or more.

All this is likely to sharpen the attack of right-wing Tory backbenchers who want to see the Government moving more quickly to offer the public shares in the undertaking. They would give Mr. David Howell, Energy Secretary, a bumpy ride in the new session of Parliament.

So far the Conservative policies on BNO have been notable for their faltering hesitancy and back-somersaults (turning being out of fashion). Last year the Government

Ray Dafter, Energy Editor, interviews Mr. Philip Shelbourne (pictured right), new chairman of BNO, and considers the future of Britain's profitable state oil company in the light of the hiatus in the Government's privatisation plans and its new interest in chemicals.



Hugh Routledge

scrapped its plan to sell off some £400m worth of assets and opted instead for a forward sale of shares. But it pressed ahead with a triple plan: the issue of "oil bonds", the sale of BNO shares, and the splitting of the Corporation into two entities — on the one hand a state-owned trading arm and on the other the partly "privatised" exploration and development company.

The bonds should be issued towards the end of next year. Their exact form has still to be announced but it is expected that there will be some £500m worth in denomination of £25 or less. In effect they are likely to emerge as new Government savings bonds whose accumulated interest will be geared to the revenue of specified BNO fields.

The division of the Corporation's interests appears to have been put on ice, largely because the third, and most fundamental objective — the sale of equity in the production side — is now looking so distant. It is true that Mr. Howell is expected to intro-

duce enabling legislation for such a share sale in the coming Parliamentary session. But the plan seems to have been pushed so far back that the chance of a share sale in the next couple of years seems fairly remote.

Some prominent members of the Government are not only concerned about the consequent loss of profits — and thus badly needed revenue — and the problems of disentangling all of the state participation schemes. They also worry about relaxing their control of the oil corporation at a time of so much energy uncertainty.

The question-marks still hanging over BNO's structure must be calling to its new chairman and chief executive, Mr. Philip Shelbourne, formerly chairman of merchant bankers Samuel Montagu. He was appointed, somewhat to the surprise of the oil industry — after advising the Government on ways of injecting private capital into the Corporation.

Within Whitehall it was known that he did not think much of the anti-privatisation

line being taken by the BNO Board and by the then finance director, Mr. Alastair Morton, in particular.

Almost immediately Mr. Morton resigned, proclaiming that Mr. Shelbourne's arrival was a "bad appointment, badly made." Tactfully Mr. Shelbourne remained silent, in much the same way as he now disguises his feelings over the hiatus in the Government's privatisation plans.

"I believe it is a very good idea to give the public a stake in an investment linked to North Sea revenues. But it will be more interesting when the British public is given the opportunity to have a stake in the equity of BNO," he said.

Mr. Shelbourne, a barrister by training, measures his words carefully. He is equally precise and punctilious in the way he conducts business and his personal life. He is the purveyor of the apposite quotation: a connoisseur of wines — particularly claret — and mineral water; in the office he prefers to drink grapefruit juice or china tea.

BNO'S DIRECT OIL STAKES

Field	Operator	BNO share of remaining recoverable reserves (million barrels)	Estimates of:	
			Year of first production	BNO equity (%)
Thistle	BNO	89	1978	18.9
Dunlin	Shell	27	1978	9.2
Ninian	Chevron	250	1978	22.2
Statford	Mobil (Norway)	162	1979	33.3
Murchison	Conoco	105	1980	33.3
Beatrice	BNO	45	1981	28.0
Brue	Marathon	49	1982	20.0
Hutton	Conoco	52	1984	20.0
*Clyde	BNO	63	?	51.0

* Industry estimates

Source: BNO Annual Report, 1979

Mr. Shelbourne would admit that he is from a different mould than the one which turned out Lord Kearon, the first chairman and chief executive of BNO.

"Frank (Kearon) likes the high profile but I was directed to do something which was not in the interest of the Corporation I too would say so. I believe in open Government," Mr. Shelbourne said last week in his first interview after taking up his five-year appointment on July 1.

Mr. Shelbourne, still an enigma to many of his staff (and much of the oil industry), may soon get a reason for speaking out. There are signs that BNO is heading for confrontation with the Government over plans to develop the Clyde Field in the North Sea. BNO, as operator of the field — and its partners Shell and Esso — want to move ahead with the project, partly to provide continuity of work for their large offshore development teams and partly to ensure that oil production is maintained in the middle and

late 1980s when output from the first batch of fields is beginning to decline.

Following a recent successful well drilled on the Clyde structure, BNO is planning to submit a development plan to the Energy Department next summer. The project, expected to cost more than £1bn (£415m at current exchange rates) should boost the UK's commercial reserves by about 125m barrels and give a flow rate of up to 50,000 barrels a day. Those figures point to the problem.

Mr. Howell has said he is considering delaying Clyde's exploitation as part of his North Sea depletion policies. Under this arrangement Clyde's output might be held back by about two years.

But the Treasury is apparently being more hawkish; it is talking about holding up the project for five years, largely, it seems, because in the interim it is not anxious to see BNO investing heavily and diluting its earnings.

The Corporation could be heading for fresh controversy

as a result of its decision to consider a possible involvement in the chemicals industry. Up to now BNO has deliberately steered well clear of downstream, processing activities, arguing that there is more money to be made out of producing and trading crude oil.

"Although I haven't been at this game long, it seems that the downstream oil business doesn't pay off. So I cannot see us having our own petrol pumps. But I have a sneaking suspicion that this situation may not be true in chemicals."

Consequently, BNO is considering capitalising on its access to the natural gas liquids — ethane, propane and butane — which could be used for the modernisation and expansion of the UK chemical industry. Through its equity holdings in offshore fields, royalty handling arrangements and its state participation deals with all other producers, BNO expects to handle about two-

ethylene plant based on BNO's gas liquids feedstock; in this case it would almost certainly have to take on board an experienced chemical company as a partner. Under this second alternative, BNO would find itself in the position of being a trader of ethylene, a basic chemical building block.

If BNO did decide to enter the chemical industry — and Mr. Shelbourne pointed out that there were many different possibilities — it would be tantamount to diving into already turbulent waters. There is already considerable competition for the available North Sea gases from established UK ethylene producers — ICI, Shell, BP and Esso — and from those endeavouring to begin UK ethylene manufacturing, such as Occidental Petroleum, Dow, and a new Scottish group, Highland Hydrocarbons.

Gradually Mr. Shelbourne is setting his stamp on the state oil corporation although not in the personal style of Lord Kearon. "The Corporation is running very well. The less it is interfered with, the better I am pleased," he commented.

But he is deliberately driving into new, overseas exploration areas. In recent months the Corporation has obtained drilling concessions in France and Dubai. An attempt to drill in Irish waters has been halted by the Government because of the Foreign Office's concern about the implications for the offshore boundary dispute which is still dragging on between Britain and Ireland.

Mr. Shelbourne sees BNO's overseas excursions as a necessary step in securing long term oil supplies for the UK. As he says: "North Sea oil will not be available in profusion for all time. We will have to find oil somewhere else. It would be a shabby job to maximise BNO profits and then make a run for it."

'I cannot see us having our own petrol pumps'

thirds of all these gas liquids from the 1.1bn North Sea gas gathering pipeline network once it is on stream in the mid 1980s. "This is a very interesting project and clearly we will have a position. We have a powerful position with these liquids and we shall use that position to produce the best commercial answer compatible with our interests and the national interests."

It appears that two possibilities are being considered, tentatively, within the Corporation. BNO, a trader of crude oil on a world scale, may set up a gas liquids trading organisation. Or — more controversially — it may take a stake in an

Letters to the Editor

Electricity supply

From Mr. G. Rufford

Sir, — I think it rather unfortunate that the resignation of Sir Francis Tombs from the Electricity Council should have been orchestrated so as to leave the public with the impression of an industry in disarray and demoralised because of the Secretary of State for Energy's decision not to create another massive unitary corporation by merging the 13 statutory independent bodies which make up the electricity supply industry in England and Wales.

It is also highly disturbing that those who have a responsibility for informing the public about situations of this kind parade opinion disguised as fact, and so readily reach for the Plowden committee's recommendations as a way forward, without appreciating that in making these recommendations the committee relied heavily on organisation theory, and made no attempt to quantify the costs and benefits associated with extending the centralist disease and bureaucratic bloat which has become so widespread in our nation's affairs, particularly in the public sector.

So often, rather sterile arguments about economy of scale, improved efficiency, rationalisation, harmonisation and the assumption that modern management knows how to dole out the thrust forward as a justification for going national. Little regard is given to the strengths and benefits of regional and local diversity or to the evidence which indicates that delegated cost centre administration within a unitary corporation does not encourage the sort of motivation and accountability which leads to low cost operational behaviour and the development of entrepreneurial skills.

I am not, however, seeking to stimulate further debate about the future shape of the electricity supply industry because it has been decided there will not be further engagement and I believe the following summary highlights the reasons for retaining the existing federal structure: the existence of self-motivating profit centres and the essential stimulus which this gives to the efficient use of resources; regional responsibility for customer and industrial relations. Unless this is retained at regional level, matters ought to be settled in the light of local circumstances and costs will float upwards, inviting more and more central intervention; and the present arrangement constitutes an effective counter-balance against tendencies towards over-centralisation and bureaucracy inherent in a unitary corporation.

Against that background, and with a good working knowledge of the electricity business at all levels, may I seek to assure readers that morale and commitment throughout the industry are of a high order, and there is no wide-ranging surviving on the part of management and/or staff for unitary corporation status. Of equal importance to customers is the view that there is a considerable cost advantage in continuing to give statutory emphasis to devolution which helps to enrich and strengthen management and staff participation in

terms of variety, innovation and opportunity.

I suggest that Sir Francis Tombs' successor will find an unprecedented determination by the boards to work together on the strategically important issues and a genuine willingness to interchange ideas about best practices as applicable to their local circumstances. The industry will miss someone of Sir Francis Tombs' stature, but let us hope that the view that the big pyramid concept leads to improved efficiency and cost effectiveness is now of the past.

G. W. Rufford
(Board member, Eastern Electricity),
High Trees,
Great Bealings,
Woodbridge, Suffolk.

Organising energy

From Mr. N. Jenkins

Sir, — What Sir Francis Tombs has resigned from is not so much a hamstrung Electricity Council as an industry that is in an untenable energy position. Had the Plowden proposals been accepted there might have been a possibility of setting up an Energy Council in place of the Electricity Council.

The Electricity Council has influenced all our major energy decisions over the last 23 years on the assumption that electricity will always be the major factor. De-centralised countries have shown that co-ordinated energy based on the primary production and distribution of heat is of greater significance in economic use of all resources including primary fuels.

The continuing fall in electricity consumption — indicating that more than the impact of the recession — shows that we do not need the generating capacity proposed for the nuclear programme. That is based on the supposition that by the time it is complete the large coal-fired plant will be obsolete and nuclear cheaper than the obtainable coal. While prospects for combined heat and power (CHP) are obstructed by the gas and electricity industries a supposition based on nuclear cost is far too much a gamble.

Where local energy authorities have been given the overall job the consumer gets the cheapest energy anywhere. The recent World Energy Conference was held in Munich where the municipality operates a complete local service utility including supplying 300 km of hot water distribution mains. There are over 100 towns and cities operating some 3,000 district heating networks serving millions of people in Europe.

CHP is virtually disregarded in the UK. But the electricity supply industry is losing faith in its own arguments and is leaving a vacuum that only a complete energy-based re-organisation can fill.

Norman Jenkins,
Whitehill, Epsom,
Farnham, Surrey.

The rating system

From Mr. A. Nelson

Sir, — I had not expected to find myself in broad agreement with a correspondent from the

Inland Revenue Staff Federation. It was, therefore, with some surprise that I found myself concurring with most of the observations of Mr. Willman (October 13).

Do we want a system of local taxation based on income or on property? For my own part I do not believe that an income-based system would be any more equitable than a property-based system. Many people and businesses would pay in more than one area differing sums on the same income, and one can think of other problems and anomalies in an income based system.

Should we perpetuate any system where the bulk of the revenue is derived from those who have no votes in the area where the revenue is collected and expended, namely from businesses? This suggests that serious consideration be given to a local voting system which would involve a business vote, and I suggest that the sooner this is given effect the better.

A. W. Nelson
Ridgeway, Orchard Road,
Purley, Surrey

Battling with Vatman

From the Estimating Director, ACT Construction

Sir, — Justinian's comments (October 13) concerning the Commissioners of Customs and Excise unsuccessful High Court Appeal before the Master of the Rolls make interesting reading. We can assure you that no "Ben Travers type farce" was intended at the outset of our prolonged battle with the "Vatman."

Our original approach in deciding whether works of underpinning were to be given the accolade of positive or zero rating was suitably simple. We were, and still are, providing totally new foundations in a position where no previous foundations existed. i.e., new works or an alteration thereby deemed to be zero rated. As far as we are concerned we were not repairing the existing foundations and you cannot maintain something that did not exist before!

Leaving aside the construction and definition of words and phrases from the 1972 Finance Act, the fundamental issue is one of coverage. "Mr. Average" is caught in the spiral of inflation, and any decision that can remove a 15 per cent burden from those unfortunate enough to require their property to be underpinned, cannot be a bad thing. One would further hope that the result would also help the insurance companies in stabilising household policies.

To the contractor, value added tax and its implementation (including the fact that it is a tax where the individual company does all the "legwork" and deductions at source for the Commissioners) is a veritable labyrinth. One particular example is that if we are contracted to fit bedroom furniture in a property then that is liable for tax.

If, however, we make and fit these same units (rather than "off the peg") then they would be zero rated. That is a simple example of the anomalies facing us constantly. What is needed, other than the demise of value added tax, is quite simple —

either all works of construction and building are positively rated or zero rated. Then we, the general public, will know where we stand. Quite possibly, however, that would be too simple in this over-bureaucratic age.

It is also worth remembering that works of construction, alteration and demolition are zero rated not exempt (there zero does equal 1) so legislation can be passed to make zero anything the Commissioners so desire.

C. J. Fuller,
Hawley Manor, Hawley Road,
Dartford, Kent

Corporate planning

From Mr. G. Hutchings

Sir, — I have recently completed a project which involved visiting 33 small public companies (market capitalised between £1m and £5m) and talking to either the chairman or managing director about many aspects of their firms.

I was alarmed by the results of my interviews. Although some of the concerns were run in a professional manner, the majority existed from day to day, living in hope that trade would improve naturally and return to the halcyon days of previous years generations. It was obvious that many companies could benefit from a strengthened (or even installation) management accounting system or a marketing function. The main criticism, however, must be for the almost ubiquitous absence of any form of long-term corporate objective and corporate strategy.

Increasing worldwide competition, rapid technological advances, greater understanding of overall marketing concepts, the natural demise of certain industries, as well as a troubled economic climate, more than ever before necessitate a board member being allocated the responsibility for the role of corporate planning if the enterprise wishes to survive and prosper.

Many concerns were involved in a dying or static industry, but all seemed destined and content to remain, and follow the industry pattern. Most management were so busy fighting an internal losing battle, they had no time, inclination or significant knowledge to step outside and examine alternative uses of their company's skills and expertise in growth markets. Only three or four had taken an unbiased look at their industry prospects and situation, had examined their strengths and weaknesses, had assessed future market conditions and trends, had analysed alternative strategies, and few had any specific idea of the sort of corporate body they would like to exist in five or 10 years' time.

I believe that a contributory factor to the present dismal state of many small public companies is the lack of corporate planning ability of many boards of directors over the past 10 years. If this functional skill is not developed or instigated immediately within many such firms there is likely to be a plethora of dissatisfied shareholders or extinct small public companies.

Gregory Hutchings,
40, Queensgate Terrace, SW7.

Today's Events

GENERAL

UK Lord Soames, Lord President of the Council, speaks at Institute of Directors annual dinner, London Hilton.

Mr. James Prior, Employment Secretary, Mr. Arthur Scargill, National Union of Mineworkers, and Mr. Walter Goldsmith, Institute of Directors director general, are among speakers at conference on Employment Act 1980, London.

Mr. Patrick Jenkin, Social Services Secretary, addresses conference on the future of mental hospitals.

Conference on EEC transport policy, Liverpool.

ASSISTANT MASTER AND MISTRESS

Assistent Master and Mistresses conference opens, Southport.

Trades Union Congress liaison committee meets, London.

National Union of Agricultural and Allied Workers discusses claim for 100 per cent pay rise, Ministry of Agriculture, London.

Duchess of Kent speaks at 25th anniversary Woman of the Year lunch, Savoy Hotel, London.

Conference on trading opportunities with Hungary, Building Centre, WCL.

OVERSEAS

Overseas: EEC Economic and Finance Ministers meet in Luxembourg to discuss recycling of petrodollars, energy and the economy.

The Queen and Duke of Edinburgh visit Palermo.

International Atomic Energy Agency discusses nuclear power plant safety, Stockholm (until October 24).

PARLIAMENTARY BUSINESS

House of Lords: Committee stages of Broadcasting Bill, Highways (Road Humps) Bill, and Ground Game Bill.

OFFICIAL STATISTICS

Industrial and commercial companies appropriation account: net acquisition of financial assets and net borrowing requirement for the second quarter. Provisional figures of retail sales for September. New construction orders for August.

COMPANY MEETINGS

See Financial Diary on Page 17.

COMPANY RESULTS

Final dividends: Attock Petroleum, Bryant Holdings, Lodon Scottish Finance Corporation. Interim dividends: Bishopsgate Trust, Feb International.



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NEW YORK													AUSTRIA													
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1980					Since Comp'l'n					1980					1980					1980						
Oct. 17	Oct. 16	Oct. 15	Oct. 14	Oct. 13	High	Low	High	Low		Oct. 17	Oct. 16	Oct. 15	Oct. 14	High	High	Low	High	Low	Price	Oct. 17	Oct. 16	Oct. 15	Oct. 14	High	Low	Price
alndwtr's 956.56 950.70 872.44 962.30 959.30 958.68	974.57	768.15	161.78	41.22						339	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336
H m B's 67.37 67.46 67.46 67.46 67.46 67.46	67.37	67.46	67.46	67.46	67.46	67.46	67.46	67.46	67.46	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	
Transp. 356.32 356.32 356.32 356.32 356.32 356.32	356.32	356.32	356.32	356.32	356.32	356.32	356.32	356.32	356.32	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	
Utilities 112.93 112.93 112.93 112.93 112.93 112.93	112.93	112.93	112.93	112.93	112.93	112.93	112.93	112.93	112.93	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	
Trading Vol.	43,820	66,450	44,250	44,650	31,360	44,440				347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	
Day's high 966.04	low 946.42									347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	347.8	
Ind. div. yield %					1980					1980					1980					1980						
Oct. 10	Oct. 3	Sept. 29	Year ago	(approx)	Oct. 10	Oct. 3	Sept. 29	Year ago	(approx)	Oct. 10	Oct. 3	Sept. 29	Year ago	(approx)	Oct. 10	Oct. 3	Sept. 29	Year ago	(approx)	Oct. 10	Oct. 3	Sept. 29	Year ago	(approx)	Oct. 10	Oct. 3
9.66	6.66	6.73	3.93																							
STANDARD AND POOR'S																										
1980					Since Comp'l'n					1980					1980					1980						
Oct. 17	Oct. 16	Oct. 15	Oct. 14	Oct. 13	High	Low	High	Low		Oct. 17	Oct. 16	Oct. 15	Oct. 14	High	High	Low	High	Low	Price	Oct. 17	Oct. 16	Oct. 15	Oct. 14	High	Low	Price
Chemicals 150.00 150.00 152.64 150.58 150.61 149.29	152.64	11																								

[illegible]

APPOINTMENTS

INSURANCE

APPOINTMENTS

Express Dairy Foods post

H. ERREN, Hadleigh, Suffolk, has an order for bottling plant from the Barr Group for the new Wishaw factory. The order is for an Ortmann and Herbst Hansa 80/14 bottling group comprising 80 head counter-pressure filler and 14 head Alcoa screw capper.

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

Smiths Industries has had considerable success in North American markets this year. Other contracts have included electronic engine control units for the Rolls-Royce-Allison TF-41 engines and the LTV A-7 aircraft; and electronic "head-up display" and weapon-aiming systems for the AV-8A Harrier fighters for the U.S. Marine Corps, and head-up displays for the new advanced Harrier AV-8Bs.

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last year's timetable.

[illegible]

Mr. John Elliott has been appointed general sales manager for **DE DIETRICH**. Formerly with the UK sales organisations of Bosch and Toshiba, Mr. Elliott

The Municipal Group states that Mr. Anthony Pearce, managing director of Brintex exhibition organising company), and Mr. Ewen Stamp, group financial controller, have been appointed to the Board of MUNICIPAL PUBLICATIONS. Mr. Stamp has also been appointed to the Board of the Municipal Journal.

Insurers express concern about proposed Scottish law reforms

BY OUR INSURANCE CORRESPONDENT

been introduced in Scotland so that the Scottish pneumococcal victims can still be faced with strict time limits, a fact highlighted in damages claims recently before the courts. The Scottish Law Commissioners in Edinburgh have been considering injury compensation problems and have published a working paper for

What concerns insurers more is that in this small way a legislative precedent is being set, if the principle of retrospective legislation is given Parliamentary approval. Their fear is that when another Scottish or English law reform Bill dealing with injury compensation is on the stocks a much greater number of closed cases may be opened at a legislative stroke, with incalculable financial consequence for insurers' liability funds.

The HFC Trust Story

1974

1980

Bristol

- | | | |
|-------------|---------------------|----------------------|
| Barking | Gillingham | Plymouth |
| Barnsley | Gloucester | Portsmouth |
| Bedford | Gravesend | Preston |
| Birkenhead | Grimsby | Reading (1) |
| Birmingham | Halifax | Reading (2) |
| Bootle | Hartlepool | Rochdale |
| Bournemouth | Hanley | Romford |
| Bracknell | High Wycombe | Rotherham |
| Bradford | Hull | Rugby |
| Brighton | Ilford | Runcorn |
| Bristol (1) | Ipswich | St. Albans |
| Bristol (2) | Isleworth | Sheffield |
| Bristol (3) | Kingston- | Slough |
| Bristol (4) | upon-Thames | Southeast-on-Sea (1) |
| Burnley | Leeds | Southeast-on-Sea (2) |
| Bury | Leicester | Southampton (1) |
| Canterbury | Leigh | Southampton (2) |
| Chatham | Lewisham | Staines |
| Chester | Liverpool | Stockport |
| Colchester | Luton | Stretford |
| Crewes | Maidstone | Sunderland |
| Croydon (1) | Manchester | Swansea |
| Croydon (2) | Mansfield | Swindon |
| Darlington | Middlesbrough | Tooting |
| Derby | Newcastle-upon-Tyne | Uxbridge |
| Doncaster | Newport | Walsall |
| Dundee | Newtown | Wandsworth |
| Eastbourne | Norwich | Watford |
| Edinburgh | Nottingham (1) | Wembley |
| Edmonton | Nottingham (2) | Wolverhampton |
| Eltham | Nuneaton | Woolwich |
| Exeter | Oldham | Yardley |
| Farnborough | Palmer's Green | York |
| Gateshead | Peterborough | |

Six years ago nobody in this country had heard of HFC Trust. Today we open our 100th high street branch, which is in Burnley. We think our rapid success is the result of a simple philosophy. To provide loans of up to £5,000 usually without security, for any reasonable purpose, to people who are working. To provide up to £20,000, secured, to people who own their own homes.

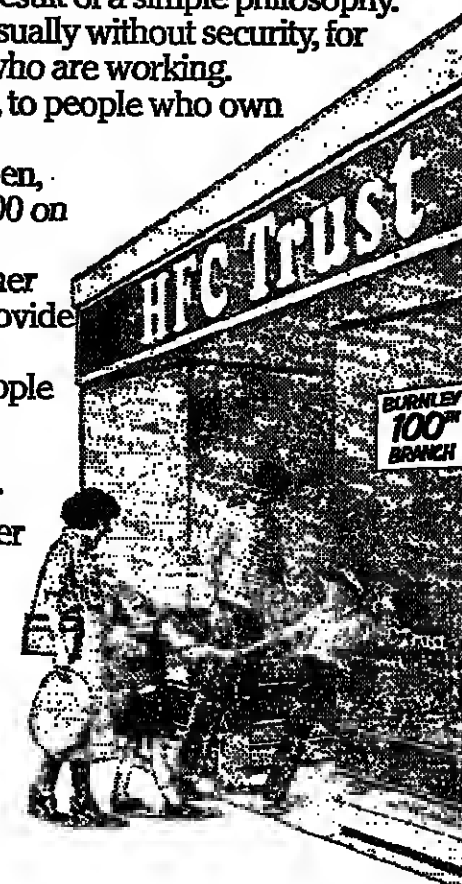
To be open when the shops are open,
9.30 to 5.30 weekdays, and 9.00 to 1.00 on
Saturdays.

To advise on any aspect of consumer finance and banking services and provide a written quotation on request.

But mostly, to be the friendliest people to talk to about money. No formality, no appointments.

Next year we plan to open another 25 branches. And it won't be long after that we'll have 200.

But that's another story.



HFC Trust

Someone to talk to about money

Technical Page

EDITED BY ARTHUR BENNETT AND ALAN CANE

PACKAGING

Wrapping idea from the heavens

A NOVEL principle of planetary motion—products and stretchwrap material revolve around each other in a complete circle—is the essence of a new concept in stretch overwrap machines from the U.S. being marketed in the UK by Lawton, Lawco House, 60 Vauxhall Road, Liverpool (051-227 1212).

The system is low in cost, uses minimal energy, does not require a large working area and promotes an entirely new visual package. Although the visual effect is comparable with shrinkwrap, says the company, the Spinner range shares none of the heat disadvantages of that system, and the uniform results are an unquestionable improvement over slower, more expensive hand-wrapping methods.

Standard model operates at up to 20 revolutions a minute, stretchwraps packages up to 50 lb in weight, in practically any configuration, up to 18 x 18 x 24 inch, and is said to be ideal for unitising several items to replace costly individual shipments.

A bigger model incorporates a heavy duty motor coupled with a strengthened loading platform to withstand up to 90 lb package weight.

Super version differs from both the other models in accepting larger package dimensions of up to 34 x 24 x 24 inch and also takes packages up to 90 lb in weight.

A bench mounted mini model is designed to speed up the packaging of small, light items and although its construction is similar to the basic design, its main rotating circle is smaller so that the speed of operation can be safely increased to 60 revolutions a minute, three times faster than the standard

FOR EVERY commercially successful oil well drilled in the North Sea, another 18, on average, prove barren.

And as the North Sea oil fields have a better record of success than most parts of the oil-bearing world, it is clear just how important are new ways of improving the "hit rate."

After all, the world demand for energy is so imperative that the oil consumed in the past ten years equals the amount used over the previous 100.

One answer is sophisticated electronic techniques, and at a recent Faraday Lecture—sponsored by the Institution of Electrical Engineers—and given this year by British Petroleum, the application of electronics to the exploration, extraction and production of oil were outlined.

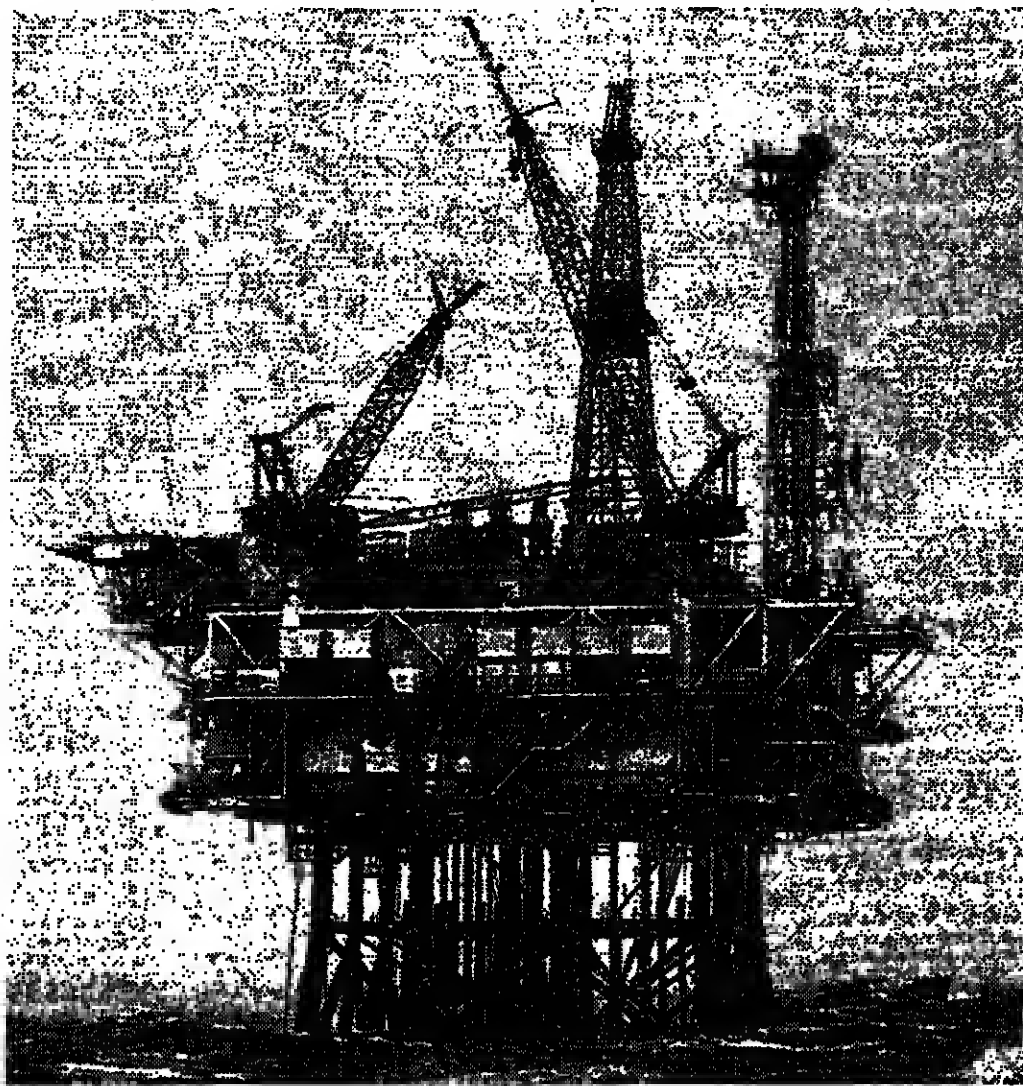
At the very beginning of the oil exploration process, geologists now carry out surveys of likely areas using aerial photographs; in the future, a system of satellite scanning will be used.

The seismic survey follows. The effect of small explosions is monitored by listening devices called geophones placed at varying distances from the original "bang." This indicates the underlying composition of the earth.

The next step is to use a set of four different electronic detectors—sondes—to provide more detailed information about the strata and to indicate oil deposits trapped under a sandstone layer.

When placed in a test hole, the first sonde measures radioactivity between the various layers of rock; the second measures pressure which also differs between rock and sandstone; the third is a sonic device which determines how far each layer extends and the fourth sonde measures differences in electrical resistance.

This sonde is the most important of all because it can tell whether liquid detected by the previous sondes is oil or water. With this information and rock samples taken from sev-



Graythorpe 1 in BP's Forties field; satellites aid accurate location of the platform above the oil

eral more boreholes, the company then has to decide whether or not to drill an exploration well.

Towing out an oil production rig to a position in the North Sea is in many ways akin to landing a spacecraft on the moon. A nearby support ship has to monitor the rig as it is floated out to its final resting place and anchored.

Satellites are used to give

a navigational fix so that an oil rig—weighing about 21,000 tonnes and containing four times as much steel as the Eiffel Tower—can be anchored over the ocean with precision.

Failure to hit the right spot can cost millions of pounds in lost time and untapped oil.

In the future this navigational aid will become more important as oil companies introduce specially converted

oil tankers to exploit small oil fields which are now only marginally economic. These tankers will move from one well head to another.

Once a rig is operational, electronics takes over the role of monitoring and controlling the flow of oil as it rises from the sea-bed or land-based deposits.

Computers based on shore terminals—often hundreds of

miles away—interpret information which is relayed from the well head by sensors.

With 700,000 gallons of oil flowing out of the Forties field every hour, measurements such as temperature, pressure, and oil flow are important to calculations of how much oil is being produced. Safety is also under computer control. The computer is connected to devices which can detect the presence of gas and fire. Other sensors monitor the pipeline for cracks.

In Alaska, where an \$8bn pipeline stretches more than 800 miles over mountains and rivers in temperatures of -60 degrees F the pipeline is remotely monitored from one point in the south at Valdez. One operator seated at his console can shut down the entire trans-Alaska pipeline, or vary its performance at will.

Automatic alarms can also initiate actions. For example, indications of an earthquake will shut down the pipeline inside five minutes unless the operator overrides the computer.

For effective communication on land, oil companies are able to use so-called "line of sight" microwave systems which are capable of carrying simultaneously a large number of telephone channels plus computer data. Lines of microwave transmitters—which operate on very high frequencies—each within sight of each other, and pass the signal to its destination.

Offshore, providing the high capacity data links is more difficult, especially in the North Sea where some platforms are 175 miles from land—well out of the range of normal microwave transmitters. The oil industry uses a system called tropospheric scatter. This bounces microwaves off the troposphere—which is a layer of the earth's atmosphere about 80 miles up. Though the power of the original beam is lost, sufficient energy remains to be received by aerials up to 400 miles away far beyond normal areas of reception.

Satellites and sensors aid search for oil

BY ELAINE WILLIAMS

Structural steelwork
is part of.

Norwest
Holst
total capability
01-235 9951

COMPUTING

York's Ada gets £0.25m

INTEREST in the new computer "Ada," hailed as the Cobol of the 1980s, is underlined by the award of over £250,000 to York University for research in software technology.

York is one of the centres in the UK for the development of Ada, a real-time language designed for the U.S. Department of Defence by an international team headed by M. Jean Ischiah of the French computer company, CII-Renault-Bull.

The York award comes from the UK Science Research Council, and will pay for a powerful new computer, a Digital Equipment VAX-11/780. The new computer, one of the most powerful in the Digital range will be used to develop software tools, including an Ada compiler.

The York Ada compiler is expected to be ready in 1982 as one of a collection of software tools forming the Ada Programming Support Environment.

The language is named after Ada, Lady Lovelace, generally acknowledged as the world's first computer programmer, who worked with Charles Babbage.

TRANSPORT

Better cabs for trucks

BY PRODUCING its latest commercial vehicle driving cab in aluminium instead of steel, Motor Panels (Coram) reckons it has made a weight saving of about two-thirds.

Two sleeping bunks are provided and the company claims that maximum utilisation of space has been achieved for the by making use of the driver's and mate's seats the back portion of which can be folded forward to form the ends of the lower bunk.

Motor Panels has also worked with British Leyland on the development of a new cab for the latter's T45 Roadtrain vehicle. This will also be a "sleeper cab."

Both cabs can be seen at the Motor Show now running at the National Exhibition Centre, Birmingham.

BOND DRAWINGS

*ELECTRIC AND MUSICAL INDUSTRIES LIMITED

U.S. \$15,000,000 6½ per cent Loan 1982

DRAWING OF BONDS

The undermentioned Bonds of the above Loan amounting to U.S. \$1,356,000 were Drawn on 7th October, 1980, at the office of LAZARD BROTHERS & CO., LIMITED in the City of London by Mr. Richard Graham Rosser of the firm of De Pina, Scorsers & John Venn, Public Notaries of 101 Salisbury House, London Wall, London EC2M 5UP.

BONDS OF U.S. \$1,000 EACH

164	1683	3485	7603	8994	9990	10668	11951	12108	12540	12927	13248	13622	14123
169	1687	3482	7617	9001	9992	10675	11954	12110	12543	12930	13251	13627	14128
204	1680	3619	7620	9004	9995	10681	11957	12112	12546	12933	13254	13632	14129
206	1693	3622	7627	9007	9997	10690	11960	12115	12548	12936	13257	13635	14133
211	1696	3628	7630	9009	9999	10693	11963	12118	12551	12938	13260	13638	14136
258	1700	3633	7633	9013	9927	10697	11966	12121	12554	12942	13263	13644	14139
411	1713	3632	7642	9018	9633	10700	11969	12125	12557	12945	13266	13649	14142
414	1719	3635	7646	9019	9635	10709	11972	12128	12560	12948	13269	13654	14146
419	1723	3636	7649	9022	9638	10712	11974	12131	12561	12952	13272	13659	14149
424	1727	3637	7652	9025	9641	10715	11977	12134	12564	12955	13275	13662	14152
471	1734	3731	7670	9029	9646	10722	11980	12137	12567	12958	13278	13667	14155
626	1757	3557	7673	9032	9858	10725	11982	12152	12577	12971	13281	13672	14158
628	1780	4082	7678	9034	9862	10734	11985	12155	12580	12974	13284	13677	14162
654	1836	4067	7687	9037	9867	10741	11988	12158	12583	12977	13287	13680	14165
701	1839	4068	7690	9040	9871	10744	11991	12161	12586	12980	13290	13683	14168
712	1912	4093	7694	9045	9875	10751	11994	12164	12589	12983	13293	13686	14171
716	1915	4329	7708	9048	9886	10758	11997	12167	12592	12986	13296	13689	14174
719	1918	4332	7711	9051	9889	10761	12000	12170	12595	12989	13299	13692	14177
754	2070	4358	7717	9057	9898	10767	12006	12176	12601	12995	13305	13704	14183
772	2072	4354	7720	9058	9731	11004	12007	12203	12624	12997	13306	13714	14182
778	2086	4544	7723	9094	9767	11007	12011	12206	12627	13000	13309	13717	14187
786	2118	4545	7726	9097	9770	11010	12014	12209	12630	13003	13311	13720	14190
802	2128	4859	7733	9098	9773	11013	12017	12212	12633	13006	13314	13723	14193
834	2166	4862	7737	9111	9778	11018	12020	12215	12636	13009	13317	13726	14196
836	2170	5030	7741	9114	9783	11021	12023	12218	12639	13012	13320	13729	14199
838	2174	5031	7744	9117	9788	11024	12026	12221	12642	13015	13323	13732	14202
921	2338	5033	7748	9123	9791	11029	12031	12226	12647	13020	13328	13737	14207
828	2357	5043	7766	9126	9796	11032	12034	12229	12650	13023	13331	13740	14210
833	2369	5180	7769	9129	9801	11035	12037	12232	12653	13026	13334	13743	14213
835	2372	5181	7772	9132	9804	11038	12040	12235	12656	13029	13337	13746	14216
842	2382	5171	7788	9137	9817	11043	12045	12240	12661	13034	13342	13751	14221
880	2386	5238	7791	9138	9879	11046	12046	12241	12662	13035	13343	13752	14222
885	2393	5254	7815	9202	9888	11046	12047	12242	12663	13036	13344	13753	14223
1013	2319	5272	7819	9205	9893	11051	12052	12247	12668	13041	13349	13758	14228
1076	2316	5701	7821	9214	9932	11053	12054	12249	12670	13043	13351	13760	14230
1178	2331	5710	7825	9217	9967	11058	12059	12254	12675	13048	13356	13765	14235
1180	2334	5763	7829	9220	10009	11061	12062	12257	12678	13051	13359	13768	14238
1182	2336	5806	7832	9223	10012	11064	12065	12260	12681	13054	13362	13771	14241
1186	2372	5900	7835	9228	10041	11067	12070	12265	12686	13059	13367	13776	14246
1200	2691	6033	7839	9233	10044	11070	12073	12268	12689	13062	13370	13779	14249
1256	2694	6050	7842	9236	10047	11073	12076	12271	12692	13065	13373	13782	14252
1257	2694	6056	7849	9240	10055	11078	12081	12276	12697	13070	13378	13787	14257
1262	2699	6076	7849	9243	10058	11081	12084	12279	12700	13073	13381	13790	14260
1268	2703	6083	7852	9246	10074	11086	12089	12284	12705	13078	13386	13795	14265
1306	2712	6150	7857	9250	10106	11090	12093	12288	12709	13082	13390	13799	14269
1317	2724	6167	7860	9259	10110	11093	12096	12291	12712	13085	13393	13802	14272
1339	2738	6181	7863	9271	10114	11097	12100	12295	12716	13089	13397	13806	14276
1339	2835	6165	7877	9272	10117	11101	12103	12298	12719	13092	13400	13809	14279
1342	2813	6178	7879	9275	10120	11104	12106	12301	12722	13095	13403	13812	14282
1346	2817	6259	7886	9331	10124	11107	12109	12304	12725	13098	13406	13815	14285
1381	2821	6290	7889	9334	10129	11111	12113	12308	12729	13102	13410	13819	14289
1382	2821	6310	7892	9337	10132	11114	12116	12311	12732	13105	13413	13822	14292
1381	2862	6517	7912	9345	10181	11137	12127	12357	12776	13107	13415	13824	14294
1384	2865	6531	7914	9348	10183	11140	12130	12360	12779	13110	13418	13827	14297
1386	2867	6538	7916	9350	10185	11142	12132	12362	12781	13112	13420	13829	14299
1371	2862	6626	7919	9353	10188	11145	12135	12365	12784	13115	13423	13832	14302
1376	3016	6682	7953	9358	10175	11149	12139	12369	12788	13119	13427	13836	14306
1387	3027	6896	7966	9363	10189	11154	12144	12374	12793	13124	13432	13841	14311
1391	3034	6909	7979	9376	10209	11168	12158	12388	12807	13138	13446	13855	14325
1395	3045	6707	7984	9364	10224	11168	12158	12388	12807	13138	13446	13855	14325
1407	3049	6744	7985	9367	10235	11171	12161	12391	12810	13141	13449	13858	14328
1411	3074	6817	7986	9370	10238	11174	12164	12394	12813	13144	13452	13861	143

Building and Civil Engineering

Kyle Stewart tots up £10m

A NUMBER of contracts just announced by Kyle Stewart (Contractors) add up to around £10m and include the erection of six industrial units and the refurbishment of an existing building to form three warehouse units for the Heron Corporation at Cooks Road, Stratford, London. Value of this work is £1.5m and the scheme is due to be completed in 45 weeks.

A further contract for the same client is worth £800,000, and is for the design and construction of an office block and two industrial units at Oval Road, Camden, London, which is due for completion in 52 weeks.

Construction of an office block at Gatwick Airport is valued at £3.75m, and has been ordered by the British Airports Authority.

Warehouse extensions at Crick Motorway Estate, Northampton, for the Lex Service Group are worth £2m under a 52-week contract.

The company is refurbishing a building in Brook Street, London, for Greycoat Properties at a cost of £1m which includes preservation of the facade. Refurbishment, again, plus alterations, to the Golden Nugget in Shaftesbury Avenue, for Mecca Sportsman brings

another £0.5m worth; remedial works to Bistern Court, Waltham Forest, for the London Borough of Waltham Forest are valued at £400,000; and the provision of an additional floor on a current contract at Borough High Street, for Hollyside, is valued at £800,000.

£3m project for Lovell

CONSTRUCTION OF research laboratories and offices comprises a £3m package deal for Y. J. Lovell (Southern) which has won the contract from Upjohn, maker of pharmaceutical products.

Work has started on the project at Crawley, Sussex, on virgin land at the front of Upjohn's existing facility at Fleming Way.

Structure will have a steel frame on concrete pad foundations, metal panel cladding, precast concrete first floor and felted steel roof. Internally, the fully air-conditioned building will have suspended ceilings and metal faced partitioning.

Work also includes fitting out the offices and laboratories, with complex electrical installation carried out by Renelac (part of Lovell), and mechanical installation by Carter Building Engineering Services.

Big factory complex by Willett

AWARD OF a £6.3m contract for the construction of a new factory for Beecham Food and Drinks Division at Rugby, Warwickshire has gone to Willett (Trafalgar House Group).

The consultant architects, engineers and quantity surveyors are Design Group for Industry who, together with Beecham Products, have designed and planned the development.

The 16,500 sq. metre complex will comprise three separate buildings and extensive external works located on a green field site within an industrial development estate. The 14-month contract is due for completion in September 1981.

Lift makers link

HAMMOND AND CHAMPNESS, one of the UK's leading manufacturers and installers of commercial, industrial, domestic and special-purpose lifts, has acquired the service, repair and field installation activities of the Lift Division of Harbert Morris of Loughborough.

As part of the agreement, the Division's work force will join Hammond and Champness's new Loughborough operation, and H and C will be completing, on a sub-contract basis, all new lift installations on the Harbert Morris order book.

Awards to Whitehead

NEW WORK being undertaken by the Whitehead Group has a total value of £2m.

Projects are at Penrith Industrial Estate (for A. E. Yates); Blackpool Midland's pumping station (for George Catterall and Sons); Bolton (a mosque for the Muslim Society, also for George Catterall); Bolton again, a community centre for Viswa Hindu Parishad (UK) (George Catterall); Garmworth, factory for English Industrial Estates (James E. Turner); and a warehouse at Blackpool for Worthington Components (James E. Turner).

Moving a ferry terminal

CITY OF Portsmouth has awarded Mears Contractors a contract valued at £1.3m for the relocation of the Isle of Wight ferry terminal.

Work here is associated with a scheme to move the terminal to the site of an old dry dock in the Outer Chamber in Portsmouth Harbour, and includes building a steel sheet pile wall as an extension of No. 2 berth, fendering existing Nos. 1 and 2 berths and provision of an open deck extension to No. 1 berth.

Contract in Oman

TWO CONTRACTS in the Sultanate of Oman, together worth about £2.1m have been obtained by Wimpey Alawi LLC.

The largest, at £1.7m, is for the Ministry of Communications and is for the construction of a 9.8km single carriageway feeder roads including a seven span bridge on the Oman-Basra highway. Consultant engineers are Sauti Jai-Italy.

A further contract, at £409,000, is for the Ministry of Defence, for the construction, completion and maintenance of training facilities at the Oman Naval Training Centre. Consultant engineers are J. and A. Philippou of Cyprus.

Back in the UK, Wimpey has won a £1m contract for factory units for Redditch Development Corporation. Work has begun on the 12 units which will be in two blocks. The company has also been awarded a £753,000 contract by Capital and Counties Property Company for an office block in High Road, South Woodford, Essex. A 3-storey reinforced concrete and load bearing brick building is called for to provide 1,800 sq. metres of floor area. There will also be a 285 square metre basement car park.

Supermarket and flats

WORK HAS just been started by John Laing on a two-year £81m project for Tesco at Thornton Heath, near Croydon, involving a new supermarket and over 120 flats and bed-sitters.

Tesco's store will front on to Brigstock Road and will have a two-storey block of 15 two-bedroomed flats and a caretaker's flat above the trading area.

On another part of the site,

a seven-storey block will provide 50 one-bedroomed flats; and an additional part, three, part four-storey block fronting Parkmore Road will have 20 one-bedroomed flats, 19 bed-sitters and a warden's flat, plus an amenity area for tenants.

In Birmingham Laing is fitting out an 18-storey office block in Broad Street for the Midlands region of British Telecom under a contract worth about £15m.

Myton gets £2m award

CONSTRUCTION OF a seven-storey office block within retained facades at 62-64 Cannon Street, London, EC4 is to be undertaken by Myton (Taylor Woodrow Group) for Legal and General Assurance (Pensions Management).

Architect for this £2m project is G. M. W. Partnership and the quantity surveys are A. E. Thornton-Firkin and Partners.

The existing Victorian facade of the seven-storey block is to be retained from the fourth-floor level downwards. The whole block will then be reconstructed within a reinforced concrete frame on piled foundations, with four new floors above the retained facade.

Work will begin on November 3 for completion in the spring of 1982.

Industrial work

LARGEST OF the latest contracts awarded to R. M. Douglas Construction is worth £1m and is for an advance factory at Neath for the Welsh Development Agency.

Other awards are for factory refurbishment at Ponthenri, again for the Welsh Development Agency (£245,000), for laboratory buildings at Bridgend for Courtauld's Engineering (£409,000) and for a pilot plant at High Wycombe, Bucks, for G. D. Searle and Co. (£771,000).

IN BRIEF

● An independent radio broadcasting station for West Yorkshire Broadcasting Company is to be built by Totty Building Group nearby Yorkshire Television studios under a contract worth over £350,000.

● D. A. Green and Sons will undertake fabrication and erection of structural steelwork for advance factory units at Orton for Peterborough Development Corporation at a cost of £196,000. The company will also supply six portal frame industrial units on the Birches Industrial Estate, East Grinstead, Sussex, to a value of £100,000, for Artagen Properties (main contractor is JW Construction).

● English Industrial Estates announces the start of two advance factories: at Langthwaite Grange, Industrial Estate, Hemsworth, South Yorkshire, Firth Construction will build a unit worth £168,300 for the DoI at Stallingborough, Cleethorpe, Humberside, contract worth about £287,000, has been awarded to Mason Construction (Skegness).

Housing in Scotland

MEMBER COMPANY of William Leech, Leech Homes (Scotland) announces a house-building project for two new private residential developments, together worth a total of £2.7m.

At Glen Park Estate, Glen Mavis, near Airdrie, the company will construct about 50 new homes of three different types on a 10 acre site. Houses

will be in the £30,000 to £36,500 price range, and the contract value is worth £1.4m.

At Old Monklands Manse site at Coatbridge, Lanarkshire, 39 homes of two types will cover a 3.3 acre site and this project, worth just under £1.2m, will include the provision of a new manse on the site. Homes for sale here will cost from £18,500 to £28,500.

Synagogue at Leeds

THE LEEDS Jewish Workers Co-operative Society has appointed E. C. Harris and Partners to provide full quantity surveying services for the construction of a synagogue complex at Fir Tree Wood, Moor-town, Leeds.

This is due for completion in August next year and will be a two-storey building. Ground floor is to have a horseshoe-shaped balcony overhead (total seating capacity 739) and a baptizing hall, with bar and kitchen facilities, will cater for 300 people.

Interior brickwork will be light in colour and the exterior walls will be of dark brick.

Complex has been designed by Leslie Owen Associates in association with Stuart Leven-thall.

Wiltshiers get busy in Egypt

MANAGEMENT PERSONNEL and construction expertise will be provided by Wiltshiers to Egyptian contractor, The Arab Company for Contractors and Commerce, for the new 25-storey El Nasr Tower, at Miami beach, Alexandria.

This project comprises a commercial centre, three floors of office accommodation, restaurant facilities, shop units, and a sea front casino located on the ground floor.

Four hundred apartment suites make up the remaining 20 floors, each of which overlooks Miami beach.

Wiltshiers has been in residence in Alexandria from the early stages of the project in order to give the fullest possible assistance and service to the Egyptian contractor, and further co-operation between the two companies is anticipated, with negotiations already under way for Wiltshiers' management and expertise to be used on other major projects in the area.

The Arab Company for Contractors and Commerce is also currently constructing two residential blocks in Ataba Square, three similar buildings in Heliopolis, and a sports centre with apartments above overlooking the sea in Alexandria.

The El Nasr Tower is scheduled for completion within about 30 months.

CONTRACTS AND TENDERS

ELECTRICITY SUPPLY COMMISSION - ZIMBABWE

WANKIE POWER STATION STAGE 2

Stage 2 at Wankie Power Station will comprise four and two optional 200 MW boiler/turbo-generator units and associated auxiliary plant and services. Invitations to tender will be issued within the next few months for the following items. First four items include design, manufacture, shipping, erection, setting to work and warranty.

CONTRACT 2M5

Cooling water pumping plant comprising five, plus one optional, 4800 litres per sec. pumps, head 20 metres, together with suction piping, discharge valves and header system and a goliath handling crane.

CONTRACT 2M11

Low pressure piping and equipment, including pumps, tanks and valves for station auxiliary oil, compressed air and various water systems.

CONTRACT 2E1

330KV/220 MVA generator transformers.

CONTRACT 2E4

33/11KV and 11/3.3KV station auxiliary transformers.

CONTRACT 2T1

330KV steel tower transmission lines transmitting the station output to major switching stations over separate routes using two single circuit lines of approximately 700 km total line length. The work will include route survey, tower design, manufacture, delivery to site, construction of towers and foundations, erection and commissioning of the lines.

CONTRACT 2C11B

Two reinforced concrete chimneys excluding foundations plus one optional. These were previously included in the main foundation contract advertised as 2C2.

Documents for 2M5 should be available in November and the remainder early next year. Firms interested in tendering for any of the above items are invited to make application forthwith in writing to: Merz and McLellan (Zimbabwe), Consulting Engineers, Amberley, Killingworth, Newcastle upon Tyne, NE12 0FS, England.

A copy of each application together with a deposit of 500 Zimbabwe Dollars in respect of each tender document applied for should be forwarded simultaneously to: The Secretary, Electricity Supply Commission, Electricity Centre, Samora Machel Avenue Central, Salisbury C1, Zimbabwe.

Deposits will be returned on receipt of bona-fide tenders.

Tenders will only be considered from firms who submit with their tenders for the work satisfactory evidence of experience in all the requirements specified for the Contract.

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Renault in U.S. factory robot venture

By Terry Dodsworth in Paris

By Terry Dodsworth in Paris

RENAULT, the French motor group, is to begin manufacturing its range of industrial robots in the U.S. through a joint organisation set up with Ransburg Corporation, a leading American industrial equipment concern.

The aim of the new company, Cybotech, will be to use Renzult's technology, mainly developed so far for its own can factories, to capture a significant proportion of a market which is believed to be on the point of take-off in the U.S.

In the longer term, it is hoped that Cybotech will develop its own products, for which Renzult's marketing and sub-

BY CHARLES BATCHELOR IN AMSTERDAM

for highly repetitive welding jobs, robots are rapidly taking over complex—and unhealthy—painting tasks in car factories. and are now on the point of moving into simple assembly functions.

\$15m in robot technology since it made the decision to move into this area of business six years ago. It is currently investing some \$2m a year, and has expended production in its specialised machine tool subsidiary to 100 machines a year.

Banks face cosmetics problem

form of call money with the

to pay 150 per cent for overnight money, while the discount houses were paying only around 10 per cent, although a couple of houses were still short at the close and had to pay 16 per cent for a small sum from the authorities.

Even the major clearing banks, who are very careful to keep their books in order throughout the month, found problems on Wednesday, and at the close it was touch and go whether they were running the

Clearly the present system requires some adjustment.

OTHER CURRENCIES

Oct. 17	\$	\$	\$	Note Rates
Argentina Peso	4657-4701	1940-1947	Austria	31.20-31.50
Australia Dollar	9,055-9,065	0.8510-0.8512	Belgium	70.00-71.50
Brazil Cruzeiro	140.77-141.07	58.68-58.98	Denmark	13.64-13.79
Finland Markka	9.90-9.91	0.0800-0.0810	France	10.20-10.30
Greek Drachma	100.95-100.96	4.90-4.92	Germany	4.52-4.57
Hong Kong Dollar	12.13-12.16	0.0175-0.0200	Italy	2068-9188
Iran Rial			Japan	502-507
Kuwait Dinar	0.64-0.648	0.5675-0.5678	Netherlands	4.79-4.83
Laos Kip	71.20-73.07	29.48-59.50	Norway	11.50-11.90
Malaysia Dollar	1.1590-1.1490	0.1250-0.1247	Portugal	116-118
New Zealand Dir.	4.8750-4.8740	0.0000-0.0000	Spain	16.00-16.10
Philippine Peso	1.5000-1.5000	5.5000-5.5020	Sweden	10.08-10.91
Singapore Dollar	0.5035-0.5045	0.0020-0.0040	Switzerland	3.87½-4.01½
South African Rand	1.6150-1.6140	0.5000-0.5000	United States	4.24-4.34
Sri Lanka Rupee	8.75-8.75	0.0076-0.0023	Yugoslavia	73-78

Rates given for Argentina to free rate.

THE POUND SPOT AND FORWARD

Oct. 17	Day's spread	Close	One month	% Q.A.	Three months	% p.A.
U.S.	2,412.0-2,432.0	2,415.0-2,430.0	6.82-6.83c	2.88	1.55-1.43	2.45
Canada	2,213.0-2,233.0	2,218.0-2,180.0	1.55-1.56c	2.94	3.32-1.42	2.45
Nethld.	4.73-4.84	4.82-4.83c	3.1-2 1/2c	6.83	7.5-6 1/2c	6.81
Belgium	50.00-71.40	71.20-71.30	35-35c	5.05	73-63 c	3.12
Denmark	13.13-13.13	13.17-13.00c	1-1 1/2c	4.50	4-4 1/2 c	4.50
Ireland	17.77-17.77	1.1850-1.1600	0.27-0.26c	4.50	4-4 1/2 c	4.50
W. Ger.	4.42-4.45	4.45-4.45c	9.1-9 1/2c	8.42	8 1/2-7 1/2c	7.72
Portugal	121.70-122.40	121.80-122.00	5c-35 c	1.48	15-13 1/2 c	-2.39
Spain	109.10-109.50	109.10-109.50	10-10c	1.48	15-13 1/2 c	-2.39
Italy	2,086-2,112	2,106-2,127	7-10 1/2c	4.44	36-33 c	-7.12
Norway	11.78-11.86	11.82-11.82c	9.1-9 1/2c	7.74	10.4-10 1/2c	3.75
France	10.28-10.29	10.28-10.27c	44-34 1/2c	7.46	14-13 1/2 c	4.80
Sweden	500-500	500-500	1-1 1/2c	1.18	11-11 1/2 c	1.18
Japan	500-500	500-500	3.15-2.50c	7.22	7.50-7.50 c	6.08
Australia	31.20-31.35	31.45-31.50	15-16 1/2c	6.16	30-25 c	6.09
Switz.	3.89-4.02c	4.00-4.01c	4.1-7 1/2c	11.98	11 1/2-10 1/2c	10.61

Belgian franc is not convertible into gold. Financial franc 71.50-71.60.
 Swiss franc 103.00-103.10c. 1 Swiss franc = 5 francs.

The fixing rates are the arithmetic means, rounded to the nearest one-sixteenth.

The fixing rates are the arithmetic means, rounded to the nearest one-sixteenth, of the bid and offered rates for \$10m quoted by the market to five reference banks, at 11 am each working day. The banks are National Westminster Bank, Bank of Tokyo, Daiwa Bank, Banque Nationale de Paris and Morgan Guaranty Trust.

g Rates)

Franso	West German Mark	French Franc	Italian Lira	Asian \$	Japanese Yen
-1% -5 -9	8% 8% 8%	11% 11% 11%	14-17 17% 17% ¹⁹	4% 15-15% 15%	8-8% 8% ¹⁰ 8% ¹⁰
-5% -5% -5%	8% 8% 8%	11% 11% 11%	18% ¹⁹ 18% ¹⁹ 18% ¹⁹	15% 15% 15%	9% ¹⁰ 9% ¹⁰ 9% ¹⁰
-5% -5% -5%	8% 8% 8%	11% 11% 11%	22% ²³ 22% ²³ 22% ²³	15% 15% 15%	9% ¹⁰ 9% ¹⁰ 9% ¹⁰

t: four years 12.13 per cent; five years 12.13 per cent nominal closing rates.
 se yen; others two-days' notice. Asian rates are closing rates in Singapore.
 oic: one-month 12.85-13.05 per cent; three-months 13.00-13.10 per cent; six-

Discount market deposits	Treasury Bills	Eligible Bank Bills	Five Trade Bills
16 1/2-16	-	-	-
16 1/2-15 1/2	-	-	-
15 1/2-15	14 1/2-14 1/4	16 1/2-16 1/4	16 1/2
14 1/2-14	14 1/4-14 1/2	16 1/4-16 1/2	16 1/4
14 1/4-14 1/2	14 1/2-14 1/4	16 1/2-16 1/4	16 1/2
-	-	15 1/2-15 1/4	15 1/2
-	-	15 1/4-15 1/2	15 1/4

CURRENCY RATES			
Oct. 17	Bank rate	Special Drawing Rights	European Currency Unit
sterling	16	0.541722	0.573995
U.S. \$.	11	1.30899	1.28798
Canada \$	11.80	1.52719	1.58019
Austrian S.	17	17.6594	16.821
Belgium F.	19	39.5455	40.8485
Danish K.	12	7.41406	7.26447
French F.	12	2.5691	-

ed. Long-term local authority mortgage	Guilder	81g	2.61011	2.76375
	French Fr	91g	5.54877	5.88295

	Date	ment last year		Date	ment last year
AcrowNov. 6	Int. 1.5	London	Brick.....Oct. 21	Int. 1.734
Allied IrishOct. 31	Int. 2.75	London	and Inds.....Nov. 8	Int. 2.9
Asseo.	Brick. Foods.....Nov. 6	Int. 1.1
Bank of
Ireland.....Nov. 6	Int. 7.5	
Ball (A.).....Oct. 23	Final 3.52	
Bank
ScottsNov. 15	Int. 2.875
Brit. & Comm.
Shipping.....Nov. 15	Int. 6.5	
Brick. Home
Stores.....Oct. 22	Int. 3.5	
British Sugar.....Nov. 15	Final 5.885	
Grains Bond.....Oct. 15	Int. 1.5	
FloridaNov. 14	Int. 1.7
Coste Patena.....Oct. 30	Int. 1.4	
De La Rue.....Nov. 13	Int. 8.6	
Quinto Steele Oct. 21	Final 4.85	
Eastern
Produce.....Oct. 19	Int. 1.4	
Hempden & Crossfield.....Oct. 30	Int. 7.5	
Hawker
Siddeley.....Oct. 22	Int. 3.0	
Hawes (H.).....Oct. 30	Final 5.0	
Nill Samuel.....Nov. 14	Int. 1.834	

* Board meeting intimated. † Tax rate. § Sept issue since made. & Tax rate. § Sept

LG Index

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Allied Irish Bank	16	■ Hill Samuel	16
American Express Bk.	16	C. Hoare & Co.	116
Anno Bank	16	Hongkong & Shanghai	16
Bank of Australia	16	Imperial Bank of Scot.	164
Banque d'Alger	16	James Oulman	16
■ B. P. Bank Ltd.	16	Knowsley & Co. Ltd.	13
■ Arbuthnot Latham	16	Langris Trust Ltd.	16
Associates Cap. Corp.	16	Lloyds Bank	16
Banco de Bilbao	16	Edward Manson & Co.	17
BCCI	16	Midland Bank	16
Bank of Cyprus	16	■ Samuel Montagu	16
Bank of N.S.W.	16	■ Messrs. Grenfell	16
Bank of Belgia Ltd.	16	National Bank	16
Banque du Rhone et de	16	Norwich General Trust	16
la Tamise S.A.	164	P. S. Ratson & Co.	16
Barclays Bank	16	Rossminster	16
Bremar Holdings Ltd.	17	Ryl. Bk. Canada (Ldn.)	16
Brit. Bank of Mid. East	16	Schlesinger Limited	16
■ Brown Shipley	16	E. S. Schwab	16
Canada Perm't Trust.	17	Security Trust Co. Ltd.	17
Cayzer Ltd.	16	Standard Chartered	16
Cedar Holdings	16	Trust Bank	16
■ Charterhouse Japet.	16	Trustee Savings Bank	16
Choulourtons	16	Twentieth Century Bk.	16
C. E. Coates	16	United Bank of Kuwait	16
Consolidated Credits.	16	Whiteaway Laidlaw	164
Co-operative Bank	16	Williams & Glyn's	16
Corinthian Secs.	16	Wmtrust Secs. Ltd.	16
The Cyprus Popular Bk.	16	Yorkshire Bank	16
Duncan Lawrie	16	■ Members of the Accepting Houses	
Eagle Trust	16	Committee.	
E. T. Trust Limited	16	7-day deposits	14%, 1-month
First Nat. Fin. Corp.	13	deposits 14%.	
First Nat. Secs. Ltd.	13	7-day deposits on sums of £10,000	
Robert Fraser	16	and under 14%, up to £50,000	14% and over £50,000 14%.
Anthony Gibbs	16	‡ Call deposits over £1,000 14%.	
Greybond Guaranty	16	§ Demand deposits 14%.	
Grindlays Bank	116		
■ Guinness Mahon	16		

Public Works Loan Board rates

Effective from October 18						
Years	Quota loans repaid at maturity			Non-quota loans A* repaid at maturity		
	by EIP†	A‡	at maturity§	by EIP†	A‡	at maturity§
Up to 5	13	13	13	14	13‡	13‡
Over 5, up to 10	13	13‡	13‡	13‡	13‡	13‡
Over 10, up to 15	13‡	13‡	13‡	13‡	13‡	13‡
Over 15, up to 25	13‡	13‡	13‡	13‡	13‡	13‡
Over 25	13‡	13‡	13‡	13‡	13‡	13‡

* Non-quota loans B are 1 per cent higher in each case than non-quota loans A. † Equal instalments of principal. ‡ Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payment of interest only.

RECENT ISSUES

EQUITIES

Issue Price	Price Paid	Latest	1980	Stock	Change	+	Div P.			
\$	\$	Recur.	Ord		Per	%	Amount	Times	Contract	P.E.
\$16	F.P.	---	68	26	11	Baker (John) Pld 100	59	---	---	---
\$16	F.P.	---	530	215	80	Print Invs.	805	---	---	---
\$4	F.P.	---	635	---	---	RP Restricted Trans.	608	---	---	---
\$4	F.P.	---	70	70	---	1st'nch M'cap ASDP	72	---	---	---
\$7	F.P.	---	348	---	---	ORE	141	17.5	4.7	6.7, 4.1
\$150	F.P.	---	161	180	---	Trust Securities 1991	191	---	---	---
								77.88	2.9	6.0

FIXED INTEREST STOCKS

Issue Price	Amount Paid for Shares	Number of Shares Date	1980			Stock	Closing Price	+ or -
			High	Low				
F.P.	116	96	H&Ker Dn 7% Gov. Pref.	111	+2			
F.P.	10	10	Fosco Minsep 8% Gv Rad Com 9nd Pr	113	-			
F.P.	10	11	Dt 10% Conv Uns Ln 1995	111	+2			
F.P.	10	10	Lee & Mayman 8% Rad. Pref. 1987	109	-			
F.P.	31	117	Queens Moat 10% Cons Uns Ln 28-91	107	-			
F.P.	10	11	R.T.Z. 9% Gv Cons Uns Ln 98-2000	108	-			
F.P.	97	97	S. Rhodesian 6% 78-81 Asts	98	-			
F.P.	70	65	Dt 4 1/2 % 77-82 Asts	55	-			
F.P.	49	30	Dt 6 3/4 % 80-82 Asts	38	-			
F.P.	49	30	Dt 6 3/4 % 80-82 Asts	38	-			
Nil	7m	7m	TownCentres 8% Gv Cons Uns Ln 98-2000	7pm	+1			
F.P.	17	35	Western Deep L22 Uns. Deb. 86-23	35 1/2	+1 1/2			
F.P.	15	15	Do Options	11 1/2	-			
F.P.	15	28	Zimbabwe settlement annuity Rn	28 1/2	-			

"RIGHTS" OFFERS

"RIGHTS" OFFERS								
Security price pt	Am. unit Paid up	Latest Mailing, Date	1980		Stock	Closing price pt	+ or -	
			High	Low				
54	F.N.I.		18pm	16pm	Argyll Foods	16pm	-2	
50	F.N.I.	30/10	366	342	BTR	366		
50	F.N.I.	7/12	113	101	W Baker (G) Inc	113		
20	F.P.		210	171	Oe 73 Crn Pref	210		
15	F.P.		118	101	Tru Bros Estate	20pm	+2	
50	N.I.		616pm	50pm	Bulgin (A.F.) A	616pm	+1	
50	N.I.	30/10	10/11	10/11	Cambridge	10/11		
4358	N.I.		18pm	18pm	CRA	18pm		
50	N.I.		26pm	17pm	Capo Industries	24pm		
50	N.I.	31/10	22pm	23pm	Commercial Bk. of N. East	22pm		
50	N.I.		31/10	22pm	East Rand Prop. Unit	210pm	-216	
50	N.I.		42pm	5pm	Edwards Smith Goldbrough M	42pm		
50	N.I.		42pm	33pm	Huntleigh	42pm		
50	F.P.	9/10	14/11	665	M. L. Higgs	340		
50	F.P.	17/10	7/11	302	Smith & Allen	338	+16	
50	F.P.			395	31 Pict Petroleum	396	+16	
50	N.I.		8pm	5pm	Pict (Higgs)	5pm		
70	N.I.	17/10	14/11	447	Ricardo	447	-8	

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FINANCE, LAND—Continued[illegible][illegible]

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Fraser scores surprise victory

BY DAVID HOUSEGO

MR. MALCOLM FRASER, Australia's Prime Minister, scored a surprise victory in the General Election on Saturday. His Liberal-Country Party coalition was returned to power with a substantial majority in the new Parliament.

With counting still incomplete, he was expected to have a majority of 15-25 in an assembly of 125.

Mr. Fraser's success suggested that at a time of uncertainty over inflation and unemployment the electorate—for all its dissatisfaction with his administration—was not ready to risk abandoning the traditional governing party for what seemed the experiment of a Labor administration.

Most early pre-election polls predicted that Mr. Fraser would be defeated or achieve a slim majority. It was his third electoral victory since he became Prime Minister in 1975.

Mr. Bill Hayden's opposition Labor Party which had mounted an aggressive election campaign gained a 8.1 per cent swing in its favour in the popular vote mainly at the expense of independent groups.

But Labor seemed likely to end up with a marginally smaller proportion of the vote than the Liberal-Country Party coalition.

Mr. Fraser tacitly acknowledged yesterday that his policies of holding down real wages to combat inflation had not pleased everybody.

"We have heard the message and I understand it," he said. "But I also understand that a significant majority has given to the Government the task to continue that work."

Though Mr. Hayden's defeat was obviously a major disappointment to Labor after the latest opinion polls had predicted victory, he did much better than anybody would have anticipated a few weeks ago.

Mr. Gough Whitlam, the former Labor Prime Minister, pointed out last night that the party was now well poised to challenge the Liberals in three years—a repeat of 1969, when Labor's capture of lost ground prepared the way for victory in 1972.

Mr. Fraser's increased vote tended to be in urban areas where it is already strong. The business community and particularly foreign investors, were jubilant at the Liberal victory.

A priority for Mr. Fraser's community and particularly foreign investors, were jubilant at the Liberal victory.

new Administration will be to halt growing inflationary pressures that are leading to higher wage demands by unions. Higher interest rates and a curb on bank lending are expected.

Control of the Senate—half of whose members were up for re-election—remained undecided yesterday. But the balance of power is likely to be with the independent Australian Democrats of Senator Don Chipp, who is on bad terms with Mr. Fraser.

Feature, Page 12
 Editorial comment, Page 12

Smaller unemployment rise likely

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

A FURTHER rise in the underlying total of adult unemployment over the last month is likely to be confirmed by Government figures due tomorrow.

But the change in the overall "headline" figure of 2.04m is likely to be smaller both because of a fall in the number of school-leavers out of work and because of the usual seasonal decline in October in the number of unemployed adults.

The underlying adult total was 1.78m, seasonally adjusted, last month after a rise of 249,000 between June and September.

This increase and the deepening recession have pushed up spending on social security benefits, cut Government revenue and increased nationalised industry borrowing.

The Government still hopes, however, that any overshoot in the public sector borrowing total of £3.9bn forecast for 1980-81 will be small, although borrowing was about £3.9bn in the first half of the financial year.

There is no present intention of taking fiscal action to contain borrowing in 1980-81 although the position will be reviewed over the next few weeks.

The main attention is on 1981-82 when spending and borrowing are likely to be boosted by the recession.

Current internal Whitehall discussions concern savings to offset some of this excess and any additional expenditure on employment and industrial assistance.

The hope is that, after these adjustments, total spending in volume terms will be near the levels projected for 1981-82 in last March's White Paper. The main emphasis is now on the cost of expenditure, especially on public sector pay.

The Treasury hopes that settlements well down into single figures will help to contain public sector borrowing next year, despite the upward pressures caused by the recession.

Union dissident hits TUC power

BY CHRISTIAN TYLER, LABOUR EDITOR

THE TUC's plans for strengthening its authority at the expense of individual trade unions are severely criticised today by one of its smaller white collar affiliates.

Mr. John Lyons, general secretary of the Engineers and Managers Association, tells its 48,000 members, in the union journal, that there is no case for a stronger TUC "the way things are going at present."

Mr. Lyons writes: "The growing pressures for uniformity, the steady ideological drift towards demanding even more central direction of everything, the dislike of any open discussion about our own trade union responsibilities in and to our society, are all had portents and create quite the wrong climate for yielding greater powers to either the congress or the general-council of the TUC."

And as the general council has shown repeatedly over recent years—and most noticeably again over the Polish and Czechoslovakian issues at this year's congress—there are many on who exempt the Communist regimes in Russia and Eastern Europe from the standards they (and we) apply to ourselves and rest of the world.

Mr. Lyons is referring to the general council's defeat on the Czechoslovakian issue at the TUC in September when a card vote supported a campaign for the release of the Charter 77 dissidents, and to the row over the proposed TUC visit to Poland at the height of the Polish workers' strike.

"It is difficult to believe that constituted as it is at present, we have a general council able to act as the representative of the 12m members in whose name it purports to speak."

Mr. Lyons's remarks will be seen as cementing his political alliance with Mr. Frank Chapple of the Electricians and Mr. Terry Duffy of the Engineers, both of whose unions are due to be suspended from the TUC by the council on Wednesday.

The two have refused to accept the TUC's instructions about removing "black" labour from the Isle of Gurney site in Kent, where thermal insulation workers belonging to the General and Municipal Workers Union were displaced.

Union's 20-year battle nears end

BY IAN HARGREAVES IN NEW YORK

A 20-YEAR trade union battle to gain a firm foothold in the textile mills of the traditionally anti-union Southern U.S. is nearing its end.

Announcement of a settlement was delayed by bargaining between representatives of J.P. Stevens, the second largest U.S. textile company, and the Amalgamated Clothing and Textile Workers' Union (ACTIUW).

Workers at the company's Roanoke, Virginia, plant, voted to join the ACTIUW six years ago, but since then Stevens has refused to bargain collectively with the union. Since 1978 the company has denied workers the right to bargain collectively with the union.

But far more than pay for 3,000 workers in 10 Stevens plants in North Carolina is involved in the dispute.

Union organisers believe victory at Stevens will open the way for more effective unionisation of the south. Anti-union "right to work" laws have kept the level of membership among non-agricultural workers at under 9 per cent, compared with a national average of 24 per cent.

These laws generally require or prohibit agreements ensuring membership of a union as a condition of employment.

Low union membership in the south has been a big attraction for foreign investment, much of it Japanese, which has flooded in.

Stevens, by choosing to wage an uncompromising and bitter fight against the unions, has become the symbol of resistance to union progress in the south.

It has successfully defied not only the union, but more than 20 hostile rulings by the Government's National Labour Relations Board and a chorus of criticism from religious and social organisations throughout the U.S.

The company has also had to deal with a nationwide boycott of its products started four years ago by the AFL-CIO, the country's Federation of Trade Unions and some extremely effective anti-Stevens publicity.

Perhaps the single most successful anti-Stevens publicity blow was struck by the popularity of the award winning film, Norma Rae.

employment and industrial assistance.

The hope is that, after these adjustments, total spending in volume terms will be near the levels projected for 1981-82 in last March's White Paper. The main emphasis is now on the cost of expenditure, especially on public sector pay.

The Treasury hopes that settlements well down into single figures will help to contain public sector borrowing next year, despite the upward pressures caused by the recession.

THE SOVIET Government is expected to disclose for the first time details of its nuclear safety and licensing procedures at an international conference on nuclear plant safety which opens in Stockholm today.

The conference, organised by the International Atomic Energy Agency, has been called at the initiative of Mr. Helmut Schmidt, the West German Chancellor, to harmonise reactor safety standards worldwide.

According to senior officials in Bonn, West Germany is increasingly alarmed about the Soviet-designed reactors being built close to its eastern borders, especially in East Germany.

West Germany maintains high standards of nuclear safety and no information on the procedures of its eastern neighbours, beyond the fact that they are using Soviet designed pressurised water reactors (PWRs).

The Comecon countries are building PWRs of a design developed from the Soviet nuclear submarine reactor. Last year the Soviet Union announced a major expansion of nuclear energy throughout these countries.

There is no consultation between East and West Germany of the kind which takes place between West Germany and its Western European neighbours on reactor siting.

After the U.S. accident to a PWR on Three Mile Island last year, Chancellor Schmidt called for an international exchange of information on nuclear safety and licensing, in an effort to harmonise standards.

After a five-year pause, West Germany is restarting its own nuclear construction programme. It has about 10,000 Mw in operation and another 10,000 Mw under construction, mostly from PWRs.

Go-ahead for West German uranium plant, Page 2

Craftsmen form new association

BY PAULINE CLARK, LABOUR STAFF

BRITAIN'S LEADING industrial union are faced with what threatens to be a new revolt by craftsmen under the leadership of Mr. Roy Fraser, unofficial leader of BL's militant tool-makers.

The challenge came from a special conference of shopfloor craftsmen belonging to many of the country's biggest trade unions who met in Birmingham over the weekend to form a multi-union association to represent their interests.

According to Mr. Fraser, chairman of the newly formed Engineering Craft Association, the craftsmen feel growing dissatisfaction with conventional trade union structures which they believe have failed to take account of their interests.

Mr. Fraser, a candidate in the forthcoming presidential election in the Amalgamated Union of Engineering Workers, has long been a critic of union negotiations which he claims are too often dominated by the interests of manual workers at the expense of the minority of craftsmen.

His move, however, is only the latest in what seems to be a growing drive by shop stewards nationally to get together as multi-union combines to increase shopfloor bargaining power.

Last week shop stewards from seven big private engineering companies disclosed their own separate plans to increase their influence on decision making in multi-national companies—and also in effect to challenge the power of conventional moderate trade union leadership.

Iraq prepares for extended war

BY ROGER MATTHEWS IN BAGHDAD

IRAQ appears almost to have given up hope of an early ceasefire in its four-week war with Iran and has begun to prepare the population for an extended conflict.

Al-Thawra, the newspaper of the ruling Baath Party, reassured the public in an editorial yesterday that the Iraqi armed forces were well equipped to achieve total victory over the "Persian aggressors" who were being aided by the U.S. and Israel.

At the same time the Government is understood to have taken new measures to ensure the supply of essential commodities.

Shops are generally well stocked but there has been difficulty in obtaining butane gas. It is extensively used for cooking and water heating. Whether this is due to Iranian bombing of the gas bottling plant in Kirkuk or to Government conservation measures is not clear.

Iranian aircraft twice attacked targets on the outskirts of Baghdad yesterday as if in answer to hopes that the first day of the Moslem religious holiday might bring some slackening of activity.

Anti-aircraft batteries along the banks of the Tigris opened up and at least three surface-to-air missiles were seen to explode over the city centre. There was no immediate confirmation that planes had been brought down.

The possibility of the war lasting for several more weeks is linked to deep Iraqi suspicions about the role of the U.S. Despite attacks on the U.S. by Mr. Mohammed Ali Rajai, the Iranian Prime Minister, during his recent visit to New York, and American denials of any "arms-for-hostages" deals, the Iraqi regime is believed to fear that the U.S. might be prepared to offer Tehran at least limited military supplies in return for the freeing of the American hostages.

Any U.S. re-supply programme, especially if it included spare parts for the Phantom F-4 aircraft, would be certain to extend Iran's ability to continue the fight.

Eyewitnesses say the forward Iraqi positions are now less than two miles from the Abadan oil-skirts, but that the advance is moving very slowly in an effort to minimise casualties.

Reuters adds from Tehran: Islamic peace envoy Mr. Habib Chatti arrived in Tehran yesterday in a second attempt to try to halt the Gulf war.

Hostages Continued from Page 1

sparring match with Mr. Rajai on this issue.

Iran, he said, had been told that information from the radar planes was being passed only to the Saudis, and not from the Saudis to the Iraqis, as Mr. Rajai had alleged.

The U.S. had pressed all countries, including Jordan, not to help widen or prolong the Gulf war.

Mr. Muskie expressed the weary hope that Mr. Rajai's promise that the Iranian Parliament would soon decide once and for all what to do with the hostages, as it has been directed to do by Ayatollah Khomeini, would be fulfilled.

But there were still conflicting signals coming out of Tehran, Mr. Muskie noted. "The Iranians themselves have not yet agreed on what they think their terms on the hostages should be."

The U.S. had in recent days given Iran a series of broad hints how U.S. policy could change if and when the hostages were freed.

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Weather

UK TODAY

CLOUDY, SOME rain, possibly brighter later.

England (except S.W. and N.E.), N. Wales, Channel, Isle of Man, S.W. Scotland. Cloudy, some rain. Max. 13°C (55°F).

S.W. England, S. Wales. Rain at first, brighter later. Max. 14°C (57°F).

N.E. England, W. and Central Scotland. Dry at first, rain later. Max. 12°C (54°F).

Rest of Scotland. Mostly dry, some bright intervals. Max. 8°C (46°F).

N. Ireland. Some heavy rain. Max. 12°C (54°F).

Outlook: Some rain, cold in north.

WORLDWIDE

	Y'day	Today	Y'day	Today
	°C	°F	°C	°F
Ajaccio	17	63	18	64
Algiers	17	63	18	64
Amman	17	63	18	64
Athens	17	63	18	64
Bahran	31	88	32	90
Batavia	27	81	28	82
Bombay	27	81	28	82
Buenos Aires	17	63	18	64
Calcutta	27	81	28	82
Cairo	17	63	18	64
Canton	17	63	18	64
Cebu	27	81	28	82
Colon	27	81	28	82
Hankow	17	63	18	64
Hong Kong	27	81	28	82
Kobe	17	63	18	64
London	17	63	18	64
Lyons	17	63	18	64
Manila	27	81	28	82
Medan	27	81	28	82
Meppen	17	63	18	64
Moscow	17	63	18	64
Munich	17	63	18	64
Naples	17	63	18	64
Newark	17	63	18	64
New York	17	63	18	64
Nice	17	63	18	64
Nicosia	17	63	18	64
Osaka	17	63	18	64
Paris	17	63	18	64
Perth	17	63	18	64
Prague	17	63	18	64
Rangoon	27	81	28	82
Reykjavik	17	63	18	64
Rhodes	17	63	18	64
Rome	17	63	18	64
Salt Lake	17	63	18	64
Sao Paulo	27	81	28	82
Seoul	17	63	18	64
Shanghai	17	63	18	64
Singapore	27	81	28	82
Sofia	17	63	18	64
Taipei	27	81	28	82
Tokyo	17	63	18	64
Tunis	17	63	18	64
Vienna	17	63	18	64
Warsaw	17	63	18	64
Wellington	17	63	18	64
Yokohama	17	63	18	64

THE LEX COLUMN

Amber lights in Australia

The knee-jerk reaction to Saturday's election result will probably send Australian share prices sharply higher this morning. Yet the news is not a cause for unqualified bullishness.

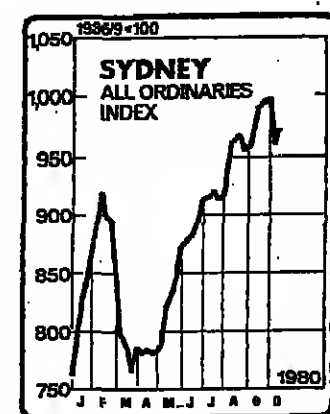
In the first place, the market had not been discounting any other outcome, even though the opinion polls had introduced a big element of uncertainty in recent weeks. The Sydney All Ordinaries Index closed just 3 per cent below its all-time high on Friday, and last week's response to the public offering of Energy Resources Australia—holding company for the Ranger uranium venture—would hardly have been so enthusiastic if investors had thought that Labor stood a serious chance of taking office.

Moreover the result does not represent a vote of confidence in the economic policies of Mr. Fraser's ruling Liberal coalition. With another election coming up in 1983, the political will of the Government is going to be tested during the next year or two—a period when some crucial, and possibly painful, economic decisions will have to be made.

In the short term, the Government must get to grips with its monetary policy, for M3 appears to have been rising a fair bit faster than the 9 to 11 per cent which the authorities consider appropriate for the current financial year. The yield on long-dated Government bonds is already over 12 per cent and could go higher: equities yield about 6 per cent. At the same time, inflationary pressures are building up on the wages front, and the rise in consumer prices in 1980-81 could well outstrip last year's 10 per cent.

Over the rather longer term, the Government has to come to terms with a resources boom that could threaten either to boost the exchange rate, stoke the fires of inflation, or undermine the country's manufacturing base. As the UK Government is finding, it is not easy to make friends in these circumstances, and Australian unemployment is already running at about 6 per cent.

Of course the perspective looks rather different to international investors, who have had such a major impact on Australia's relatively small securities markets during the past few months. On one estimate, foreigners have accounted for roughly a quarter of equity market activity recently. Australia's energy



SYDNEY ALL ORDINARIES INDEX

wealth and continuing political stability will still be a powerful magnet for them. But the amber lights could start flashing soon.

Earnings per share

Earnings per share calculations should be made comparable between different countries. This was the apparently unexceptionable conclusion arrived at by an international commission of financial analysts reporting to the European analysts' congress in The Hague last week. But the commission had to recognise that true comparability would require giant steps towards harmonisation to be made in the various national accounting treatments of inflation, currency translation and taxation.

It was inevitable, therefore, that pertinent questions were asked at the congress about the practicability and, indeed, the desirability of a search for an internationally comparable single statistic. Thus it was pointed out that it is vital to establish why accounting principles vary from country to country before seeking to impose uniform methods.

The attack has also been mounted from several other directions. On the one hand, for instance, the efficient market theorists dismiss the earnings per share problem as being of almost zero importance. For actively traded shares, they argued, the market price will be determined by expert investors in the light of all the information available. Since investment analysts are well aware of the impact of inflation or currency fluctuations upon the earnings of a company, the idea that a

change in accounting principles could affect the market price is illusory.

Companies, however, see quite a different problem. They are aware that the stock market is concerned with earnings—and feel under a certain degree of pressure to dress up the figures to please investors. If this is done only in a cosmetic way—by capitalising rather than expensing certain costs, for instance, or by drawing arbitrary lines between exceptional and extraordinary items—it may be relatively harmless, but there is a danger that companies' real behaviour will be affected, notably that they will be forced to adopt a very short-term time horizon for fear of the impact that long term projects could have on their earnings trend. This was one of the reasons advanced by Armitage Shanks to the UK Monopolies Commission for the decision to seek sanctuary under the umbrella of Blue Circle Industries.

Although these two views are based upon wholly incompatible tenets, they do point in a rather similar direction. The suggestion is that it is only through the disclosure of a wide range of financial information that companies can be correctly valued by the stock market. For example, it is only when investors are in a position to make assessments of the future cash flows of a company that they will be able to ignore temporary dips in reported earnings.

The problem, of course, is that companies are often extremely reluctant to publish relevant information, ostensibly because it would damage their businesses to give away valuable data to competitors. It was suggested at the congress that it was much more important to gain access to high quality segmental data and to details of future projections than to concentrate in a possibly dangerous way on a single earnings per share figure in isolation. An industry representative commented that "we can't drive a car by looking in the rear mirror." But unfortunately, investors have to try.

It is the job of specialist analysts to become expert at untangling complex financial information. The most important reason why the search for comparability and relevance must continue is that profit information must also give the right signals to non-experts, whether union negotiators or tax men.

From the House of BELL'S



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